



ANNUAL BUDGET 2017



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December 31, 2016

Honorable Mayor and City Councilmembers:

We are pleased to present the Fiscal Year 2017 Budget, adopted by the City Council on December 5, 2016.

ECONOMIC OUTLOOK

The headline of an April 18, 2016 article in *West Newsmagazine* read, “Chesterfield is bright spot in county economy” and refers to the city as an “economic juggernaut in West County”. Help wanted signs are a frequent sight outside of many businesses, and as the nation’s economy moved forward, Chesterfield contributed to that significantly in 2016 with the announcement of several major business expansions, resulting in nearly \$695 million in capital investment and 1,700 jobs added to Chesterfield’s employment base. There are 2,413 licensed businesses in Chesterfield, 158 of which were added in 2016.

Bunge, a food grain commodities trading company and ingredient maker, announced plans in March to construct a 145,000 square foot North American headquarters facility on the Kraus Farm site, one of the last remaining parcels for office development on the North Outer 40 in Chesterfield along the I-64 corridor. This \$48.5 million project will retain 550 jobs in the region and add over 200 jobs in the coming years.

Construction also began on the 125,000 square foot Delmar Gardens III building, in which Rabo AgriFinance will have their North American headquarters in half of that space, bringing over 260 employees to Chesterfield and a \$45 million investment.

Monsanto finalized rezoning of their 200-acre campus to allow for future expansion plans. They constructed a 105,000 square foot head-house containing 36 green houses with the ability to grow 5,000 plants and expanded their research labs. We were pleased to learn that the merger with Bayer will not adversely impact their presence in Chesterfield. This recent activity equates to a \$400 million investment and a commitment to add 650 new jobs in the coming years.

Pfizer and development partner Clayco announced it will construct a new \$200 million research campus in Chesterfield Village at the corner of Olive and Chesterfield Parkway West, adding 80 jobs for a total of 625 employees. Pfizer currently leases space within the Monsanto campus, so this is a significant retention project for Chesterfield.

Many of these project “wins” were companies already located in Chesterfield or the St. Louis region, however, we were proud to attract a new project from outside of the state. Solid Gold Pet moved their headquarters from Greenville, SC into existing space in an office building on Conway Road. The holistic pet food company will have 25 jobs in St. Louis and 50 company-wide while making a \$100,000 investment.

All of these projects add a significant boost to the local and regional economy and in turn, drive the need for shopping, hotels, dining and housing thus the demand for new multi-family living space. Watermark Residential will be constructing Chesterfield’s first multi-family residential project since the 1980s. This 345-unit project is located in the heart of Chesterfield Village, near Central Park and Chesterfield Mall. Additionally, KU Development is proposing the 40-West Luxury Living multi-family project with 258 units, having the most public input on a project Chesterfield has ever experienced. This project is located on approximately 20 heavily wooded acres along the South Outer 40 at Schoettler Road and is currently still in the rezoning process.

Simon Premium Outlets and Taubman Prestige Outlets, which opened in August 2013, continue to drive retail tourism in the Valley, along with the continued success of the Chesterfield Commons. Cavender’s Boots & Western Wear opened in the Blue Valley Development, and new restaurant openings included Rock N Brews, the chain owned by KISS star Gene Simmons, and Twin Peaks in the former Macaroni Grill location, a property owned by Chesterfield Mall. CBL Properties defaulted on the loan to Chesterfield Mall this summer, and the property is now being managed by the receiver, Madison Marquette, who plans to stabilize and market the 1.2 million square foot property to a new buyer. With its strong location and proximity to households with high average incomes, it is a very sought after property for redevelopment. The Dillard’s store at Chesterfield Mall experienced serious damage after a significant water main break occurred in September. Officials indicate the store will reopen in 2017. While the Chesterfield Mall property faces multiple challenges, we are optimistic that it will eventually be redeveloped into a sustainable, mixed-use property.

Healthcare and services for the aging population continue to see activity in our economy, with the construction of The Sheridan, at 91-unit luxury assisted living and memory care facility, scheduled to open in the fall of 2017. Located in Chesterfield Village’s urban core, just north of Chesterfield Mall, this facility will provide a unique senior living/care choice in the heart of our community. Expansions continued at Friendship Village and Brooking Park senior living communities as well. Shelbourne Senior Living, a proposed facility at Wild Horse Creek Road and Baxter plans to offer a mix of independent living, assisted care and memory care units. This project is still under review by the Planning & Development Services staff.

Mercy opened an urgent care and family medicine clinic this summer at Long and Edison and St. Luke’s constructed a five-story 106,000 square foot outpatient services facility on its West Campus. Opening in January 2017, the facility will be home to expanded cardiac rehabilitation and physical therapy areas; an Anticoagulation Clinic; The Nutrition, Wellness & Diabetes Center; Wound Care & a Hyperbaric Medicine Center.

With over 1.2 million visitors to the Chesterfield Valley Athletic Complex (CVAC) each year, sports tourism remains a significant part of our economy. In addition to participants from

regional teams, tournaments attract players from around the country. Top Golf announced its plans to take over the Hardee's Iceplex in the spring of 2017 to construct their recreational golf facility. This displaces numerous youth hockey leagues with no other place to play in the region. Demand for ice time is high in St. Louis with limited options. Private developers are working on raising funds for a new facility in the Valley. Other recreational projects added in 2016 included Balls n Strikes and Upper Limits Climbing Gym, complementing an already robust sports and amusement synergy of businesses in the Chesterfield Valley.

The City of Chesterfield began negotiations to lease property adjacent to the CVAC to Buck Investment Group, BASE Foundation, and Big Sports Properties for the development of a domed indoor sports complex that would include space for baseball, basketball, softball and volleyball, along with soccer, field hockey, wrestling, kickball, a climbing wall and more. It also will include a restaurant, fitness center, an integrated medical facility and a hotel. The facility has a target opening of 2018 with the development and lease agreement still in negotiations. This project represents an over \$40 million capital investment and will bring much needed infrastructure to the properties in this area north of I-64. It will bring an estimated 250,000 visitors year-round to Chesterfield.

The retail and sports tourism along with the growth in businesses have spurred new hotel development, all in the Chesterfield Valley. A Marriott Courtyard will open in the first quarter of 2017 and plans were approved for the construction of a Holiday Inn Express. Town Place Suites announced they would be coming to the Blue Valley Development, near Simon Premium Outlets and other retailers. These properties will add 315 rooms to Chesterfield's existing 10 hotels with 1396 rooms.

Housing remains strong in Chesterfield with the average listing price for home sales in the 63005 zip code being \$573,000 for the week ending December 23, 2016. Strong school Districts with Parkway and Rockwood, along with low crime rates make Chesterfield a very desirable area. Construction began on several new subdivisions many of which were along Wild Horse Creek Road including the construction of the 35-lot Burk Oaks development by Pulte Homes starting at \$600,000 and the Arbors at Wilmas Farm with 47 single family lots on 50 acres, developed by McBride & Sons, priced from \$619,000. New home construction on our southeast boundary at Schoettler & Clayton Roads began with the 17-lot Schoettler Grove community developed by WB Properties and Prestige Custom Homes. Priced from the \$790,000, these luxury homes are driving the new home market in Chesterfield.

Chesterfield's unemployment is low, 2.6% as of November 2016. This compares favorably to the Missouri portion of the St. Louis Metropolitan Statistical Area which is 3.5%. (*Source: Missouri Economic Research & Information Center-MERIC*) With a population of 47,864, a median household income of \$96,851 (*American Community Survey & East West Gateway Council of Governments*), Chesterfield is a place where people want to live and where businesses want to locate. With several new projects still under construction and many still in the review process, 2017 promises to be another great year for Chesterfield's economy.

KEY BUDGET DECISIONS & PROCESSES

While building the 2017 budget, revenues were projected to conservatively increase from 2016 in most cases. As always, the 2017 budget will allow the City to continue providing high level of services for the residents of Chesterfield. The 2016 updated forecast revealed the City was in sound financial condition. This was a direct result of strong fund reserves built during times of growth. The City fully expects to maintain a sound financial condition in 2017 and for years ahead.

Long term projections for revenue and monitoring of financial trends is performed on an ongoing basis by City staff. There are three principal elements of the City of Chesterfield's long term financial health in the Park Sales Tax and General Funds; a variety of revenue streams, a conservative 40% reserve policy, and a low margin of debt (which is currently 3.0% of the legal limit). The Park Sales Tax Fund, while primarily funded by sales tax revenue, generates significant revenue (20.5% budgeted in 2017) from charges for services. Planned expenditures of the City's third major fund, the Capital Improvement Sales Tax Fund can be deferred as needed to future years if a drop in revenue is sustained and long-term expenditures can be adjusted according to new revenue projections. Unlike the other major funds, no reserve policy is set for the Capital Improvement Sales Tax Fund because it is not responsible for significant operational expenditures. If pressing capital improvements are needed, the City maintains a low margin of debt and has the flexibility to issue bonds if needed/appropriate.

By far, the General Fund has the most robust portfolio of revenue streams, with the largest stream, sales tax revenues, comprising only 34.0% of budgeted revenues in 2017. Sales tax revenues are generated through a County-wide pool rather than a point of sale basis. Utility tax revenues, are budgeted to account for only 31.6% of revenues. Over a dozen other sources comprise the remainder of budgeted revenues. The General Fund is primarily used to cover operational expenses and maintains a minimum Fund Reserve balance of 40% of budgeted expenditures.

The Capital Improvement Sales Tax Fund and the Park Sales Tax Fund are special tax funds, established by voter approval. The purposes for expenditure of monies from the two Sales Tax Funds are clearly, and specifically defined by State statute (RSMO 94.577.1 and RSMO 644.032.1 for Capital Improvements and Parks, respectively) and substantially all other expenditures are made out of the General Fund.

BUDGET ASSUMPTIONS

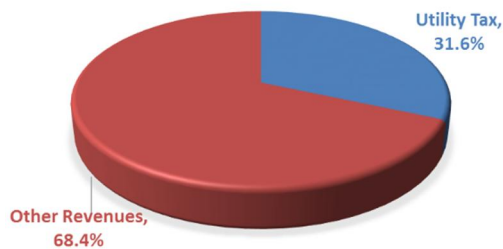
Revenue Assumptions

General Fund

The City's General Fund contains a variety of revenue sources; however, three sources comprise 86.7% of total revenues – Utility Gross Receipts Tax, Sales Tax and Intergovernmental Taxes. Those sources are discussed in more detail below. The City tracks major revenue sources on a monthly basis and uses trend analysis and other relevant information to project budget revenues. As noted below, utility taxes are very much weather and rate-dependent. Sales tax revenues within the General Fund are a reflection of the fact that Chesterfield is currently part of a county-wide pool, so the City relies heavily on the County and historic trends for projections. The City receives revenues from the Sales Tax Pool based on our population and not the total amount of retail sales that actually occur within our city limits. The City did experience a success with regard to our ongoing effort to modify the state statute that dictates this method of distribution during the past year which is described further below. Intergovernmental revenues are often tied to a base formula; therefore, we project based upon that formula and its known parts.

Utility Gross Receipts Tax

The City of Chesterfield levies a 5% gross receipts tax on electric, gas, telephone, and water companies within the City. The utility tax is collected by the utility companies at the time of their monthly billing and is remitted to the City within twenty (20) days following the last day of each month.



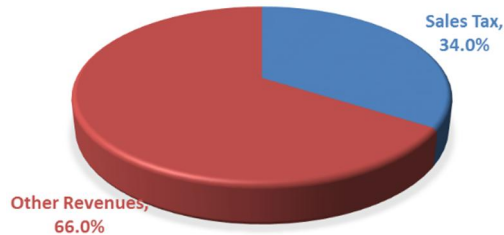
Revenue from the utility gross receipts tax is currently estimated based on the City's experience, as well as information supplied by the utility companies. As noted above, revenues from utility taxes, especially electric and gas utilities, are dependent on weather conditions. Utility taxes are also greatly impacted by rulings by the Missouri Public Service Commission (PSC).

The historical revenue trend for utility tax is shown below. It should be noted that when the wireless settlements took place in 2008 and 2010, utility tax revenues grew significantly due to both one-time payments for back taxes and new annual revenues.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$8,173,974	\$7,881,477	\$7,265,865	\$7,223,415	\$7,142,020	\$7,389,462	\$7,429,472	\$7,214,764	\$6,966,414	\$6,962,000
% Increase	63.8%	-3.6%	-7.8%	-0.6%	-1.1%	3.5%	0.5%	-2.9%	-3.4%	-0.1%

Sales Tax

There are two ways in which cities in St. Louis County receive sales tax distributions. One is through a point-of-sale method, the other is through a county-wide sales tax pool. Cities under the point-of-sale method receive actual taxes collected within their city. Cities in the pool receive a shared amount, based upon each city's population, as a percentage of the pool population. Population figures are adjusted decennially based upon the latest census figures. Interim changes, other than growth resulting from annexations, are not made.



The City of Chesterfield receives a share of the county-wide 1% tax on retail sales through a pool comprised of unincorporated St. Louis County and many of the cities throughout St. Louis County. Under Missouri statutes, the City of Chesterfield does not have the option to choose the method by which it receives sales tax. Cities incorporated after March 19, 1984, or areas annexed after March 19, 1984, are automatically included in the sales tax pool under State law, with no option of

withdrawal. In addition, under legislation passed in 1994, pool cities receive a share of the sales tax generated in point-of-sale cities, based on a county-wide redistribution formula. The City has been pursuing legal action to attempt to challenge this law and experienced success during 2016. A team led by Mayor Nation presented bills that ensures cities will retain at least 50% of the pooled sales tax generated with their municipality. This is a small, but significant step in the right direction, which we are projecting to increase the City's 2017 sales tax revenues by \$236,600.

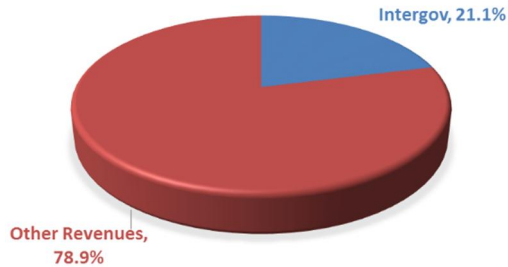
Sales tax is collected by the State of Missouri and distributed to St. Louis County, which administers the sales tax redistribution formula and wire-transfers the appropriate amount to each City. The amount collected varies due to fluctuations in sales and the fact that some businesses make quarterly contributions. Revenues for 2017 from sales tax are estimated at \$7,486,109, based on estimates of a per capita distribution of approximately \$158. Due to an overall growth in the local retail economy, sales taxes are expected to grow 2.0% next year plus the additional revenue from the passage of House Bill 1561 which was signed by Governor Nixon on July 1, 2016.

The historical revenue trend for sales tax is shown below.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$6,097,367	\$5,572,444	\$5,560,532	\$5,823,480	\$6,124,860	\$6,225,080	\$6,796,849	\$6,976,044	\$7,107,361	\$7,486,109
% Increase	-0.8%	-8.6%	-0.2%	4.7%	5.2%	1.6%	9.2%	2.6%	1.9%	5.3%

Intergovernmental Taxes

Intergovernmental taxes include the motor fuel tax, motor vehicle sales tax, cigarette tax, the County Road & Bridge tax and several miscellaneous grants.



Motor fuel and motor vehicle sales taxes are collected by the State of Missouri and remitted to the City for the purpose of maintaining roads and bridges. Receipts are distributed on a monthly basis.

Motor fuel tax revenue is generated based on a charge of \$0.17 per gallon. Motor fuel tax is distributed based on population. Motor vehicle sales tax is generated from State-imposed fees for licenses, plates, and sales tax and is remitted to cities based on the consumer's residence and city population. Revenues for 2017 from the motor fuel and motor vehicle sales tax are estimated at \$1,316,000 and \$628,000 respectively. Growth of 2.0% has been budgeted for these revenues based on recent trends and industry data.

Cigarette taxes are also collected by the State of Missouri and distributed to cities based on population. These receipts are wired monthly to the City. In St. Louis County, all municipalities share in a five-cent County cigarette tax levy. Revenues for 2017 from cigarette tax are estimated at \$150,000.

The County's Road & Bridge tax is \$0.105 per \$100 of assessed valuation and is distributed to the City based on the City's assessed valuation. It is billed along with other property tax assessments in the fall of each year and is due December 31. It is distributed to the cities (net of a 1% collection fee) as received and is intended, as its name states, for roads and bridges. Billings for the tax year are based on the assessed value of property as of January 1 of each year. Due to economic conditions, the assessed valuations decreased slightly from 2008 through 2013 before shifting upwards in 2014 and 2015. Chesterfield's total assessed valuation remains the HIGHEST of any city in St. Louis County.

<u>Date Assessed</u>	<u>Valuation</u>	<u>Year Over Year Change</u>
January 1, 2007	\$1,735,540,000	8.7%
January 1, 2008	1,942,764,073	11.9%
January 1, 2009	1,886,264,185	-2.9%
January 1, 2010	1,872,993,165	-0.7%
January 1, 2011	1,781,943,403	-4.9%
January 1, 2012	1,774,842,164	-0.4%
January 1, 2013	1,739,963,816	-2.0%
January 1, 2014	1,784,196,261	2.5%
January 1, 2015	1,870,489,054	4.8%
January 1, 2016	1,892,004,701	1.2%

The revenue estimated for road and bridge tax for Fiscal Year 2017 is \$2,112,000, based on a conservative projection of 1.5% growth for residential and commercial properties less a 1% collection fee.

Chesterfield does NOT directly benefit from this growth in assessed valuation. Chesterfield's only property tax, of \$.03/\$100 of assessed valuation, was eliminated at the end of FY2014.

The historical revenue trend for intergovernmental revenues is shown below. Intergovernmental revenues have fluctuated over the years, depending on the amount of grants received.

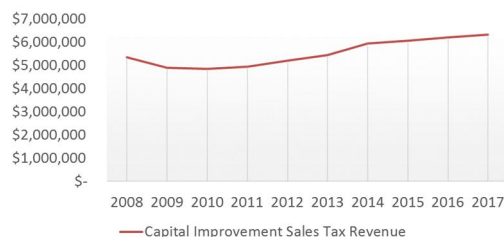
Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$4,331,256	\$4,287,464	\$4,382,872	\$4,288,403	\$4,223,939	\$4,071,577	\$4,191,644	\$4,218,864	\$4,559,993	\$4,637,200
% Increase	-7.2%	-1.0%	2.2%	-2.2%	-1.5%	-3.6%	2.9%	0.6%	8.1%	1.7%

Capital Improvement Sales Tax Fund

Sales Tax

The City of Chesterfield levies a ½-cent sales tax for capital improvements. Voters approved this ½-cent sales tax, along with a \$29,355,000 general obligation bond issue for street and sidewalk improvements in November 1996 (Propositions R&S). In April, 1997, the City of Chesterfield began receiving sales tax revenues.

Revenues from this sales tax are estimated at \$6,315,000 for 2017. The amount of revenue received from this ½-cent sales tax is only 85% of the amount generated within Chesterfield, due to a State law requirement that 15% of this total amount be shared with the Sales Tax Pool.



The historical trend for this sales tax is as shown below. Revenues increased significantly in 2014 as the result of two outlet malls opening in August 2013.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$5,346,882	\$4,891,301	\$4,846,144	\$4,923,643	\$5,193,200	\$5,436,601	\$5,932,325	\$6,053,069	\$6,190,771	\$6,315,000
% Increase	21.3%	-8.5%	-0.9%	1.6%	5.5%	4.7%	9.1%	2.0%	2.3%	2.0%

Expenditures include debt service on the bond issue noted above, which was refinanced in 2014. For 2017, we project debt service payments of \$1,889,400. Please note that we currently project repayment of this debt in 2019, with annual debt service payments fluctuating between \$1.89 million and \$1.94 million.

The remaining revenue from this source, is used annually to fund a variety of capital improvement projects, including major upgrades/improvements to streets and sidewalks, throughout the City. City Council made a policy decision, during 2011, that, in terms of capital expenditures, this fund would “live within its means”. When revenues increase, the amount spent annually for capital expenditures will also increase and vice-versa.

Parks 1998 Debt Service

Property Tax

As noted above, the City of Chesterfield levied a \$.03 property tax on all real and personal properties in the City of Chesterfield, which ended at the beginning of 2015. Voters approved a property tax in 1994 to pay debt service for \$11 million of general obligation bonds for parks; however, revenue from this source cannot be used for any other purpose. This property tax represented less than 1/2 of 1% of the total property tax rate paid by Chesterfield residents, whether they reside in the Parkway or Rockwood School Districts.

There has been significant growth in property taxes, resulting from growing assessed valuations, with the exception of planned reductions in the property tax rate in 2000 and 2008. In 2008, due to this overall growth, the Chesterfield City Council lowered the property tax rate from \$.06/\$100 to its final level of \$.03/\$100 of assessed valuation. The City Council voted to eliminate the property tax in 2015.

The historical trend for property tax is as shown below.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$ 632,903	\$ 536,397	\$ 556,968	\$ 533,543	\$ 532,612	\$ 507,631	\$ 517,358	\$ 44,839	\$ 500	\$ 500
% Increase	-37.3%	-15.2%	3.8%	-4.2%	-0.2%	-4.7%	1.9%	-91.3%	-98.9%	0.0%

The final debt payment was made in 2015. Revenues in 2015 and subsequent years represent the collection of delinquent property taxes.

Parks Sales Tax Fund

Sales Tax

Residents of the City of Chesterfield approved a ½-cent sales tax for Parks, in November, 2004. Sales Tax revenue is projected to be \$7,429,000 in 2017. Two retail outlet malls opened in late 2013 which resulted in a significant increase in 2014 sales tax revenue. Unlike the ½-cent sales tax for Capital Improvements, the City is able to capture 100% of the revenue, from this source, less a 1% collection fee assessed by the State.

The historical trend of Parks Sales Tax is shown below.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$6,190,899	\$5,748,769	\$5,697,406	\$5,790,849	\$6,108,998	\$6,395,774	\$6,977,481	\$7,121,200	\$7,283,151	\$7,429,000
	19.5%	-7.1%	-0.9%	1.6%	5.5%	4.7%	9.1%	2.1%	2.3%	2.0%

Parks, Recreation & Arts

The City's Parks, Recreation & Arts Department charges user fees for both the Chesterfield Valley Athletic Complex, the Family Aquatic Center, and the Chesterfield Amphitheater. Those fees are reflected as revenues within this fund.

The City operates its own concession stands within all of its facilities. The 2017 revenues are budgeted above 2016 due to anticipated revenues from the expanded use of the Chesterfield Amphitheater.

The historical trend of Parks user fees and concession operations is shown below.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$ 977,961	\$1,015,662	\$1,136,840	\$1,379,068	\$1,582,388	\$1,658,856	\$1,640,112	\$1,794,837	\$1,737,362	\$1,931,620
	-3.4%	3.9%	11.9%	21.3%	14.7%	4.8%	-1.1%	9.4%	-3.2%	11.2%

Total revenues within this fund are budgeted to cover debt service payments and operational expenses. Several bond issues have been approved by City Council, which are financing the dramatic growth of our Parks and Recreation infrastructure. For each issuance, we have included the amount of annual debt service and the projected date by which this debt will be retired in the debt service section of this report. Shown below is a summary of the total paid annually by this fund, for debt service.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$1,620,827	\$2,666,890	\$2,723,356	\$2,777,605	\$2,832,583	\$2,894,997	\$2,837,186	\$2,866,706	\$2,923,357	\$2,962,479
	3.2%	64.5%	2.1%	2.0%	2.0%	2.2%	-2.0%	1.0%	2.0%	1.3%

The following chart details total annual operational expenditures, funded by the revenues detailed above, after subtracting annual debt service payments. A large increase in 2011 occurred as a result of major one-time projects like CVAC improvements and pool improvements.

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Amount	\$3,681,644	\$3,515,332	\$3,730,987	\$4,637,843	\$4,853,540	\$5,118,431	\$5,492,024	\$6,546,133	\$6,616,195	\$6,174,030
	5.6%	-4.5%	6.1%	24.3%	4.7%	5.5%	7.3%	19.2%	1.1%	-6.7%

Any amount of total annual revenues exceeding total annual expenditures is added, per City Council direction, to Fund Reserves within this Fund.

Expenditure Assumptions

The City utilizes the same set of expenditure assumptions for all of its funds. There is no merit based salary increase budgeted for 2017. Medical and dental insurance expenditures are budgeted to increase by 5% and 1%, respectively. In addition, the City has budgeted a personnel savings offset amount in both the General Fund and Parks Sales Tax Fund. Historically, the City has budgeted at full employment resulting in savings due to turnover and vacancies. This year, these projected savings were reflected in the budget by reducing personnel costs in the General Fund and Parks Sales Tax Fund by \$330,000 and \$35,051, respectively. Contracts and commodities are budgeted at known values and assumed at 2-3% increases, if no actual value is known. Finally, capital items are budgeted at actual surveyed costs.

NEW PERSONNEL AND PROGRAMS

New Personnel

The City has budgeted for one new Police Records Clerk in 2017. This position will perform report writing services that have been contracted in the past. The City will also eliminate the Public Service Director position.

CAPITAL EXPENDITURES AND THE EFFECT OF OPERATIONS FROM CAPITAL EXPENDITURES

The City defines capital expenditures as items with an expected life of over one year and a value over \$5,000, with the exception of infrastructure assets. Infrastructure assets are defined as streets with a cost of at least \$250,000 and sidewalks with a cost of at least \$50,000. The City considers infrastructure maintenance as a capital expenditure even if the maintenance does not create a new asset. Capital expenditures represent the second largest portion of the City's budget as a whole. In 2017, capital expenditures are budgeted at \$6.78 million or 17.0% of the City's total budget.

The majority or \$5.8 million of those expenditures, will occur within the Capital Improvement Sales Tax Fund. The Capital Improvement Sales Tax Fund is used to account for significant non-routine capital expenditures. Of the \$5.8 million in the Capital Projects Fund, \$1.4 million will be grant funded. Approximately \$2.1 million will be spent on concrete street reconstruction.

Bond issues in 2009 primarily financed the Parks Capital Projects Funds. The City initiates these projects based on resident feedback and careful deliberation by the City Council. Many of these projects were planned years in advance with careful attention paid to their long-term maintenance costs. The City has absorbed the cost of ongoing maintenance through the Parks Sales Tax Fund. The Five-Year Forecast used to complete the 2017 budget, included the long-term projected impact of these projects.

The General Fund will spend only \$501,824 or 2.5% of its total budget on capital expenditures. General Fund capital expenditures are considered routine and have no significant impact on the General Fund Budget. Details of these capital asset purchases are in the General Fund section of the budget. The Parks Sales Tax Fund will spend \$312,000 or 5.1% of its total budget on capital expenditures. Details of these purchases are in the Special Revenue section of the budget. The City strives to maintain all purchased assets and continue their life span for as long as possible to reduce capital expenditures in the General and Parks Sales Tax Fund. The City maintains a replacement plan for all City assets and that plan, along with physical evaluation of the equipment.

The Department of Public Services monitors and analyzes the inventory and condition rating of the City's infrastructure. They use this analysis to establish priorities during development of the reconstruction plan. The maintenance plan and replacement plan were used in the creation of this budget and the five-year forecast.

FIVE-YEAR CAPITAL PLAN

The City updates its five-year forecast on an annual basis to plan for the acquisition of capital equipment and resources to pay for those acquisitions. The City coordinates decision making for the capital improvement budget with the operating budget to make effective use of the City's limited resources for operating and maintaining existing services and facilities. This is a constantly evolving document due to frequent changes in the price of commodities, personnel needs, interest rates, the national and local economy, etc. A summary of the upcoming capital projects budget is as follows:

2017 - 2021 Grant Funded Projects

2017 Budget					
	Total Cost	Grant Funded Portion		City Cost	
Schoettler Road Bridge Reconstruction	\$ 1,741,000	\$ 1,392,880	80%	\$ 348,120	20%
2018 Budget					
	Total Cost	Grant Funded Portion		City Cost	
NO PROJECTS CURRENTLY SCHEDULED	\$ -	\$ -	0%	\$ -	0%
2019 Budget					
	Total Cost	Grant Funded Portion		City Cost	
Schoettler Rd Phase I Design	\$ 400,000	\$ 320,000	80%	\$ 80,000	20%
2020 Budget					
	Total Cost	Grant Funded Portion		City Cost	
Schoettler Rd Phase II Design	\$ 400,000	\$ 320,000	80%	\$ 80,000	20%
Schoettler Rd Phase I ROW	500,000	400,000	80%	100,000	20%
	<u>\$ 900,000</u>	<u>\$ 720,000</u>	<u>80%</u>	<u>\$ 180,000</u>	<u>20%</u>
2021 Budget					
	Total Cost	Grant Funded Portion		City Cost	
Schoettler Road Phase III Design	\$ 400,000	\$ 320,000	80%	\$ 80,000	20%
Schoettler Rd Phase II ROW	500,000	400,000	80%	100,000	20%
Schoettler Road Phase I Reconstruction	2,000,000	1,600,000	80%	400,000	20%
	<u>\$ 2,900,000</u>	<u>\$ 2,320,000</u>	<u>80%</u>	<u>\$ 580,000</u>	<u>20%</u>

Note: The City of Chesterfield plans to apply for STP funding to improve Schoettler Road, beginning near Clayton Road and progressing north. Two previous grant submittals were unsuccessful. If the City is successful in obtaining an STP grant, the design of Phase I would likely begin in 2019 with future phases following as shown above.

FUTURE BUDGET TRENDS

While the 2017 Budget is able to continue current service levels and generates a surplus of revenues over expenses for all the operating funds, future budget trends offer a mix of positive developments and new challenges.

In the General Fund, the City is able to balance current revenues with increasing service demands. However, sales tax sharing means that the City does not directly benefit from the success of Chesterfield businesses.

Due to positive changes in the economy locally, the City budgeted for conservative growth in revenues. As noted, the City has numerous positive developments on-going and on the horizon which will allow Chesterfield to continue on the path of financial stability.

FUND HIGHLIGHTS

General Fund

The General Fund is the main operating fund of the City and it represents 50.3% of all 2017 expenditures. General Fund revenues are budgeted to decrease by \$152,824 or 0.7% due to the one-time recognition of Veterans Honor Park Contribution revenues which exceeded \$500,000 in 2016. A decrease in expenditures of 0.50% is budgeted. Activity in the General Fund is budgeted to generate a \$449,564 surplus that will be added to fund reserves.

Special Revenue Funds

The Capital Improvement Sales Tax Fund will see revenues decrease by 25.4% due to the decrease in large, one-time grants. Correspondingly, expenditures will also decrease by 59.9% in 2017. The fund uses the ½-cent sales tax it collects to fund street and sidewalk projects, on a citywide basis, in addition to funding debt service payments for outstanding debt issues R&S I and R&S II. The Capital Improvement Sales Tax Fund is projected to spend most of its available resources in 2017.

The Parks Sales Tax Fund will see an increase of 2.9% in revenue due to increasing sales tax and internally generated revenues. These revenues fund the entire Parks, Recreation & Arts operation as well as debt service payments for the 2016, 2013, 2014 Parks Bonds. In 2017, budgeted debt service payments total approximately \$2.96 million.

Capital Project Funds

The City completed Phase II of the Parks Construction Plan during 2016. Near the end of 2008, the City issued \$4.7 million in debt to finance the initial phase of construction. In addition, the City issued \$10.3 million in debt to finance the rest of the construction. The debt is serviced by the ½-cent parks sales tax.

A Chesterfield Valley Special Allocation Fund is utilized to track the unspent revenues from the TIF funds. In 2017, the fund is anticipated to spend the remaining funds.

Debt Service Funds

The Parks 1998 Debt Service Fund was fully paid off during 2015 with General Fund – Fund Reserves. All other debt service funds contain only the “payments out” for debt service and a corresponding “transfer in” from another fund. Any other small revenues reflect interest earned on funds between payment dates. The General Fund transfers funds for the Public Works Facility, the Capital Improvement Sales Tax Fund finances R&S I and R&S II, and the Parks Sales Tax Fund finances the 2016, 2013, and 2014 Parks Bonds.

This concludes the “executive summary” of the 2017 Budget. If you have any questions or would like additional information, please let us know.

Sincerely,

A handwritten signature in blue ink, appearing to read "MO Geisel".

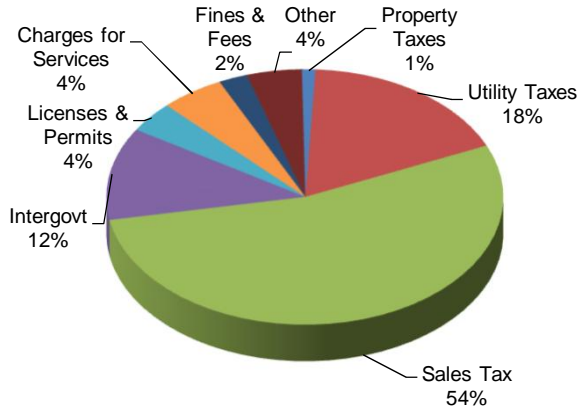
Michael O. Geisel
City Administrator

A handwritten signature in black ink, appearing to read "Craig D. White".

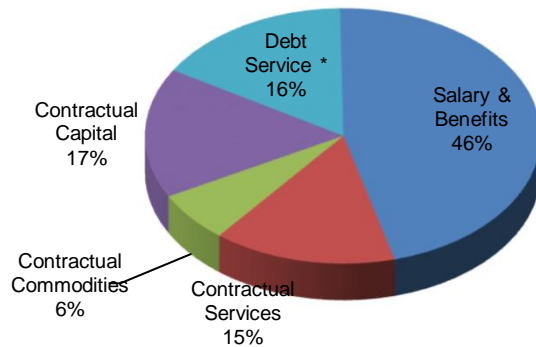
Craig D. White
Finance Director

Financial Summary

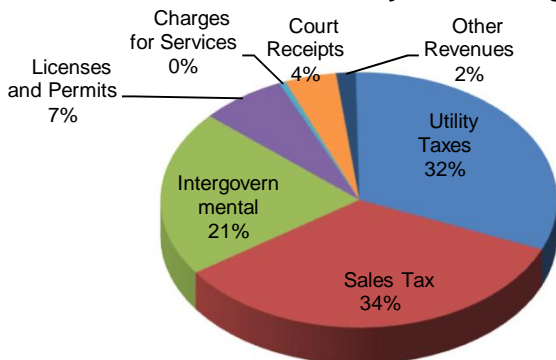
2017 Budget Revenue by Source - Page 33



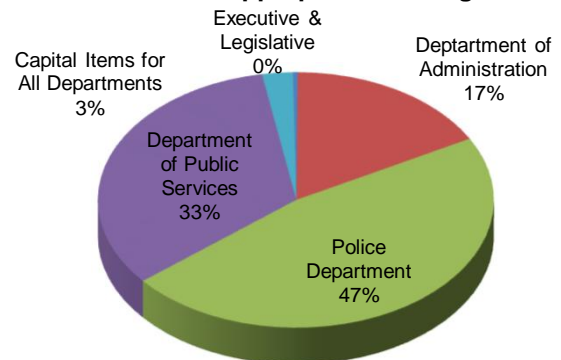
2017 Budget Expenditure by Element - Page 35



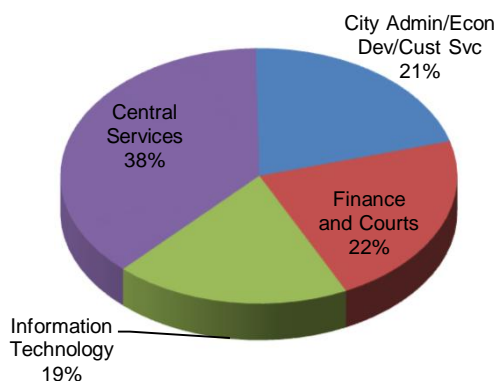
2017 General Fund Revenue by Source - Page 40



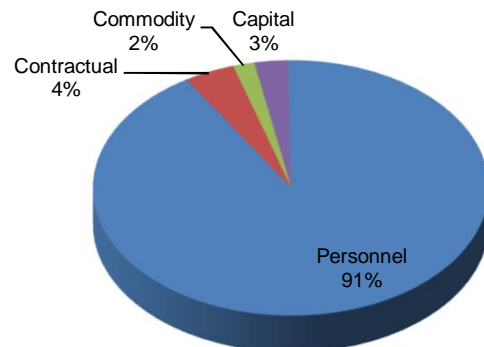
2017 General Fund Appropriations - Page 41



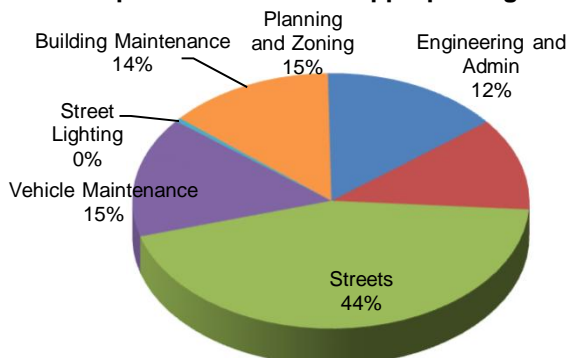
2017 Dept. of Administration Approp. - Page 50



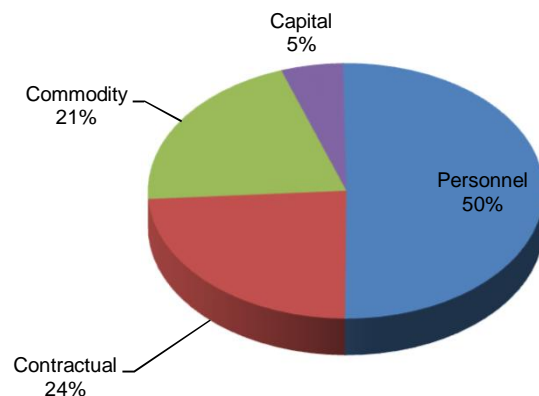
2017 Police Department Appropriations - Page 53



2017 Dept. of Public Works Approp. - Page 64



2017 Parks, Recreation & Arts Approp - Page 78





Principal Officials

Mayor

Bob Nation

City Council

Barry Flachsbart
Barbara McGuinness
Bridget Nations
Guy Tilman
Dan Hurt
Randy Logan
Bruce DeGroot
Tom DeCampi

Other City Officials:

City Administrator

Michael O. Geisel

Assistant City Administrator

Libbey Tucker

Police Chief

Ray Johnson

Public Works Director/
City Engineer

James Eckrich

Planning and Development
Services Director

Aimee Nassif

Parks and Recreation Director

Tom McCarthy

Information Technology Director

Matt Haug

City Clerk

Vickie Hass

Finance Director

Craig D. White



CITY OF CHESTERFIELD MISSION STATEMENT

The City of Chesterfield is dedicated to maintaining a strong, vibrant community that encourages interaction among residents, businesses and civic organizations which is accomplished through on-going innovative approaches to community and neighborhood planning.

The City of Chesterfield is committed to excellence in service and overall quality of life:

- Ø By being the City of choice in the St. Louis Region within which to live, work, play and visit;
- Ø By partnering with residents, businesses, civic organizations and governments to forge a sense of community;
- Ø By providing and seeking quality in each area of service;
- Ø By providing and encouraging cultural and recreational facilities and activities;
- Ø By protecting, maintaining and enhancing property values;
- Ø By ensuring a secure and responsible environment.

Mission Statement
Adopted by City Council
July 31, 1999
Amended by City Council
October 6, 2001
Amended by City Council
August 24, 2013



STRATEGIC PLAN

PRESENT STATE

Who the City serves:

- #1 Residents
- #2 Businesses
- #3 Visitors

What the City offers:

1. Good municipal services (but limited)
2. Fiscally responsible policies and management
3. Good property values
4. Government provides forum for leadership to build, accomplish and shape community consensus
5. City with direction both internally (operations) and within the region
6. Cost control of city operations
7. Quality
8. Professionally managed city
9. Encouragement for a variety of housing and economic development opportunities

Quality standards and actions of the City:

10. Quality systems and processes to deliver services
11. Always maintaining and improving services
12. Looking to expand services based on needs and availability of funding sources
13. Interaction with neighborhoods and community groups

STRATEGIC PLAN

FUTURE STATE

Who the City serves:

- #1 Residents
- #2 Businesses
- #3 Visitors

What the City offers:

1. Provide quality municipal services
2. Enhance and preserve property values:
 - Emphasize quality residential areas and diversity of businesses
 - Continue to encourage reinvestment in commercial real estate and housing
 - Support and maintain rehabilitation for housing
3. Focus resources for community development
 - Innovative in approach to neighborhood design
 - Provide recreational and cultural facilities and programs
4. Continue to develop and maintain the spirit and image of a "community"
5. Maintain and improve external infrastructure
6. Work in partnership with business
 - Provide incentives and support for businesses
7. Provide a friendly environment for diverse educational institutions and partnering with schools
8. Provide recreational and cultural facilities and programs
9. Provide leadership in community consensus building
10. Professionally managed city

Quality standards and actions of the City:

11. Looking for new and innovative ways to improve services
12. Quality systems and processes for all services delivered
13. Interaction with neighborhood, community and business groups

Image people have of Chesterfield:

14. Safe and secure community
15. Place of first choice to live, work and play; family-oriented community with excellent schools
16. Regional leader

STRATEGIC PLAN

- 17. Recreation and entertainment facilities and businesses
- 18. Open space
- 19. Corporate offices and professional environment

Economic development policy:

- 20. Mix of business types, sizes; broad and expanded revenue base and employment
- 21. More focus on small business and independently-owned businesses, with opportunities for corporate development; in office parks
- 22. Little dependence on large businesses

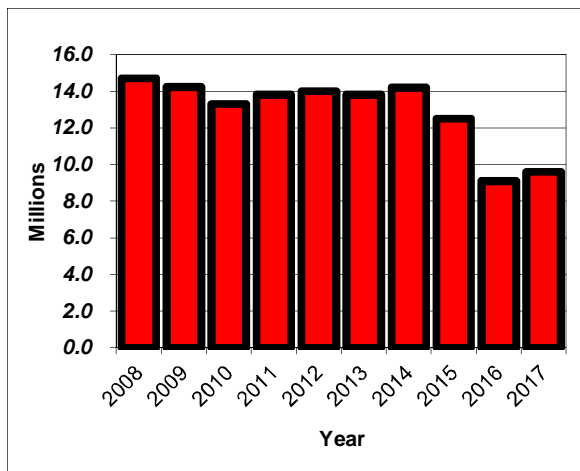
Leadership style of the City:

- 23. Building community consensus
- 24. Moving in an agreed direction
- 25. Leader within the St. Louis Region

MAJOR BUDGET POLICIES

Fund Reserve Level

The City attempts to maintain a reserve level of a minimum of 40% of general fund expenditures, including all operating transfers out (adopted on November 3, 2007). This is considered a prudent reserve level for meeting unanticipated expenditure requirements, a major revenue shortfall, or an emergency. The budget for fiscal year 2017 meets that goal with 44.5%, or \$9,595,945, unbudgeted fund balance as of December 31, 2017.



Pay Structure

The City has adopted a policy of paying in the top five for all cities by position in the region. Market studies are periodically performed and pay grades are updated if necessary. The City adjusts pay scales each January 1st based on the prior June's Consumer Price Index (CPI) (policy adopted on July 18, 2002).

Annual Salary Adjustments

One of the perennial issues for City governments during the budget process concerns annual pay increases for City employees. The 2017 budget does not include merit pay increases, as recommended by the City Council during the preparation of the budget.

Capital Asset Expenditure

Expenditures of \$5,000 or more on items having an expected life of over a year are normally considered to be capital assets for the purpose of classification of expenditures. The City budget appropriates General Fund monies for those capital assets used to provide services within the normal operation of the City.

Revenue Policy

The City attempts to maintain a diversified revenue system to shelter it from short-run fluctuations in any one revenue source. The City considers market rates and charges levied by other public and private organizations for similar services in establishing rates, fees and charges. The City attempts to establish user charges and fees at a level related to the cost of providing the service.

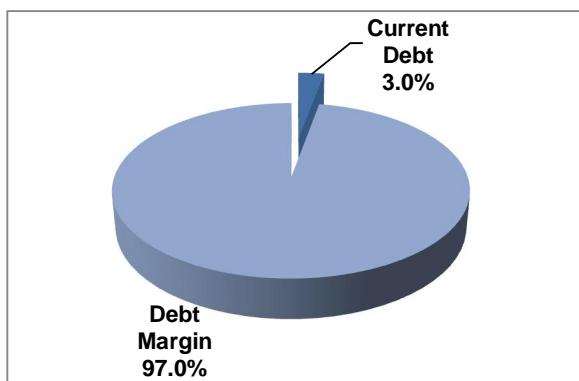
Debt Management

Bonded indebtedness is limited by Sections 95.115 and 95.120 of the Missouri Revised Statutes (1986) to 10% of the assessed value of taxable tangible property. Based on the

2016 assessed valuation of \$1,893,881,691, the City's legal debt limit is \$189,388,169.

The City has \$5.6 million in general obligation bonds for street and sidewalk improvements outstanding, \$7.81 million in certificates of participation for the construction of a City Hall and \$28.06 million in certificates of participation for parks projects. The certificates of participation, however, do not count against the City's legal debt limit.

The City has a legal debt margin of \$183,788,169.



The City reviews each potential issue of debt either in house or through an independent financial advisor on a case-by-case basis.

The maintenance of a high fund balance in the General Fund provides the necessary cash to avoid the need for short-term borrowing.

The City confines long-term borrowing to capital improvements or projects that cannot be financed from current revenues, and where the issuance of long-term debt is required, it pays back the bonds within a period not to exceed the expected useful life of the project. The City attempts to keep the average maturity of general obligation bonds at or below 20 years which approximates the useful life of assets built with debt proceeds.

When practical, the City uses special assessments, revenues, tax increment or other self-supporting bonds.

The City does not incur long-term debt to support current operations.

The City maintains a sound relationship with all bond-rating agencies and keeps them informed about current capital projects.

Capital Improvement Projects

The City appropriates funds from the General Fund for the planning, acquisition, and construction of major capital facilities. In addition, the City uses its ½-cent Capital Improvement Sales Tax Fund for streets and sidewalks. This includes reconstructing streets, sidewalks, storm sewers, and highway beautification projects. These projects are not normally considered on-going or regular maintenance.

The City has issued general obligation bonded debt and certificates of participation for the planning, acquisition, and construction of major capital facilities. This includes buildings, storm sewers, and highway beautification projects. These projects are not normally considered on-going or regular maintenance either.

The financial integrity of the City's operating debt service and capital improvement budgets are maintained in order to provide services, construct and maintain public facilities, streets and utilities.

The City updates its five-year forecast on an annual basis to plan for the acquisition of capital equipment and resources to pay for those acquisitions. The City coordinates decision making for the capital improvement budget with the operating budget to make

effective use of the City's limited resources for operating and maintaining existing services and facilities.

The City attempts to maintain all of its assets at a level adequate to protect the City's capital investments and to minimize future maintenance and replacement costs.

Cash and Investment Policy

State statutes authorize Missouri local governments to invest in obligations of the United States Treasury and United States agencies, obligations of the State of Missouri, or the City itself, time deposit certificates and repurchase agreements. It is the policy of the City of Chesterfield to invest public funds in a manner which will provide the highest investment return with the maximum security, while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds.

The City has a formal cash and investment policy on file, adopted on December 21, 1992 and last revised on October 7, 2002, that stipulates the objectives, delegation of authority, ethics and conflicts of interest, authorized financial dealers and institutions, authorized and suitable investments, collateralization, safekeeping and custody, diversification, maximum maturities, internal controls, performance standards, and reporting requirements.

Balanced Budget Defined

In accordance with Missouri Statutes, a balanced budget for the City is defined as available fund reserves plus estimated revenues equal or greater than estimated appropriations.



BUDGET PROCESS

The annual budget process is designed to meet the requirements of the ordinances of the City of Chesterfield and the statutes of the State of Missouri.

During the beginning of July of each year, the Finance Director prepares a budget calendar, a copy of which is included in this document. This calendar outlines the process through budget adoption and implementation.

The budget documents and instructions are distributed by the Finance Director to all of the departments. Each of the departments prepares their individual budgets while the Finance Director prepares revenue estimates for the upcoming year.

The Department Heads submit budget requests to the Finance Director who reviews them and requests additional information, if necessary. The City Administrator and Finance Director meet with each Department Head to review the budget requests. Based on these meetings, the City Administrator submits a proposed budget to the Mayor and City Council.

The Mayor and City Council hold a budget work session as a Finance and Administration Committee-of-the-Whole to review the entire proposed budget. The work session begins with a review of the City's Mission and Values statements to ensure linkage between the proposed budget and City goals. In addition, the City Council holds a public hearing to formally present the budget. Notice of this hearing is given by publication in a newspaper of general circulation in the City at least one week prior to the time of the hearing. A copy of the budget document is available for public inspection in the Department of Administration for at least 10 days prior to the passage of the budget by City Council.

Following the work session and a public hearing, the City Council adopts the budget by resolution, which goes into effect on the first day of January.

After the budget is adopted, it can be amended as shown below:

The annual budget may be revised by voice motion by a majority vote of the City Council. No revision of the budget is allowed to increase the budget in the event that funds are not available.

Department Heads may make transfers within their department budget up to \$2,500 with prior approval of the Finance Director.

Department Heads may make transfers within their department from \$2,500 up to \$5,000 with prior approval of the Finance Director and the City Administrator.

Transfers within department budgets over \$5,000 may be made only with prior approval of a majority of the City Council by voice motion.

Budget transfers between departments must be approved by a majority of the members of the City Council by voice motion.

Budget transfers from contingency accounts must be approved prior thereto by a majority of the members of the City Council by voice motion.

2017 BUDGET CALENDAR

Start Date	End Date	Event
June 20, 2016	June 23, 2016	Finance Director prepares budget instructions
June 23, 2016	June 23, 2016	Finance Director distributes budget documents and instructions to departments
June 24, 2016	August 19, 2016	Management Team conducts internal department meetings to analyze and prepare budget goals and departmental requests
June 24, 2016	August 19, 2016	Finance Department prepares estimates of fixed charges and non-departmental items and revenue estimates
June 24, 2016	August 5, 2016	Departments submit personnel requests to Finance Director
June 24, 2016	August 19, 2016	Finance Director prepares estimates of 2016 actual and 2017 estimated payroll costs and posts figures in budget program
June 24, 2016	August 19, 2016	Departmental requests for 2017 are returned to Finance Director
June 24, 2016	August 19, 2016	All departments submit 2016 budget goals to Finance Director
August 22, 2016	August 26, 2016	Department of Administration does preliminary review of budgets and obtains additional information from departments, if needed
August 22, 2016	August 26, 2016	Finance Director prepares consolidation of budget requests and finalizes revenue estimates
August 22, 2016	September 9, 2016	City Administrator and Finance Director meet with Department Heads to discuss budget requests
September 12, 2016	September 16, 2016	City Administrator and Finance Director meet to review revenue estimates and budget document prior to submission to City Council
September 12, 2016	September 16, 2016	City Administrator completes budget message
September 16, 2016	September 16, 2016	City Administrator submits entire proposed budget document to City Council
September 26, 2016	September 26, 2016	City Council meets as an F&A "Committee of the Whole" at a budget workshop
September 26, 2016	September 30, 2016	Finance Director prepares supplemental information for budget document in conjunction with application for GFOA Budget Award
October 24, 2016	October 24, 2016	City Council meets as an F&A "Committee of the Whole" at a budget workshop
October 28, 2016	October 28, 2016	Department Heads submit 2016 accomplishments to Finance Director
November 7, 2016	November 7, 2016	City Council meets as an F&A "Committee of the Whole" at a budget workshop

2017 BUDGET CALENDAR

Start Date	End Date	Event
November 11, 2016	November 11, 2016	Finance Director publishes notice of public hearing
November 8, 2016	November 18, 2016	Finance Director makes final amendments to budget based on City Council recommendations
November 21, 2016	November 21, 2016	Entire amended budget document is submitted to City Council
December 5, 2016	December 5, 2016	City Administrator presents proposed budget at a Public Hearing prior to regularly scheduled City Council meeting
December 5, 2016	December 5, 2016	Budget adopted at regular City Council meeting by resolution
December 6, 2016	December 22, 2016	Budget document is finalized for printing
November 28, 2016	November 28, 2016	Budget document is printed
January 1, 2017	January 1, 2017	Adopted budget is recorded on the books and goes into effect
January 2, 2017	January 2, 2017	Official budget document is distributed



BASIS OF BUDGETING

The City of Chesterfield's accounts are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liability, fund equity, revenues and expenditures or expenses.

The budgets of governmental funds (for example, the General Fund, special revenue funds, debt service funds and capital project funds) are prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they are available and measurable.

The City of Chesterfield's proposed budget for 2017 has a General Fund, four special revenue funds (Capital Improvement Sales Tax Trust Fund, Parks Sales Tax Fund, Sewer Lateral and Police Forfeiture), six debt service funds (Parks 1998 Debt Service Fund, R&S Series Bonds Debt Service Fund, City Hall Bonds 2004 Debt Service Fund, 2013 Parks Bonds Debt Service Fund, 2016 Parks Bonds Debt Service Fund, and 2014 Parks Bonds Debt Service Fund) and two capital project funds (Chesterfield Valley Special Allocation Fund and 2009B Parks Construction Phase II Fund). The capital project funds are used to account for general capital improvement projects in the City which are not specifically required to be accounted for separately because of long-term financing. The budgets for these funds are also prepared on a modified accrual basis.

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve that portion of the applicable appropriation, is employed in the governmental fund types. Since appropriations lapse at year end, outstanding encumbrances are reappropriated in the subsequent fiscal year's budget to provide for the liquidation of the prior commitments.

In Proprietary Funds (Enterprise Funds and Internal Service Funds), the accrual basis of accounting is used. Revenues are recognized in the accounting period in which they are earned. Expenses are recognized in the accounting period in which they are incurred. The City of Chesterfield does not currently have any Proprietary Funds.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget. The only exception is compensated absences that are expected to be liquidated with expendable available financial resources which are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget). In addition, gains or losses on investments, depreciation and amortization are not considered budgetary accounts and are excluded from the budgeting system.

BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Chesterfield for its annual budget for the fiscal year beginning January 1, 2016.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Chesterfield

Missouri

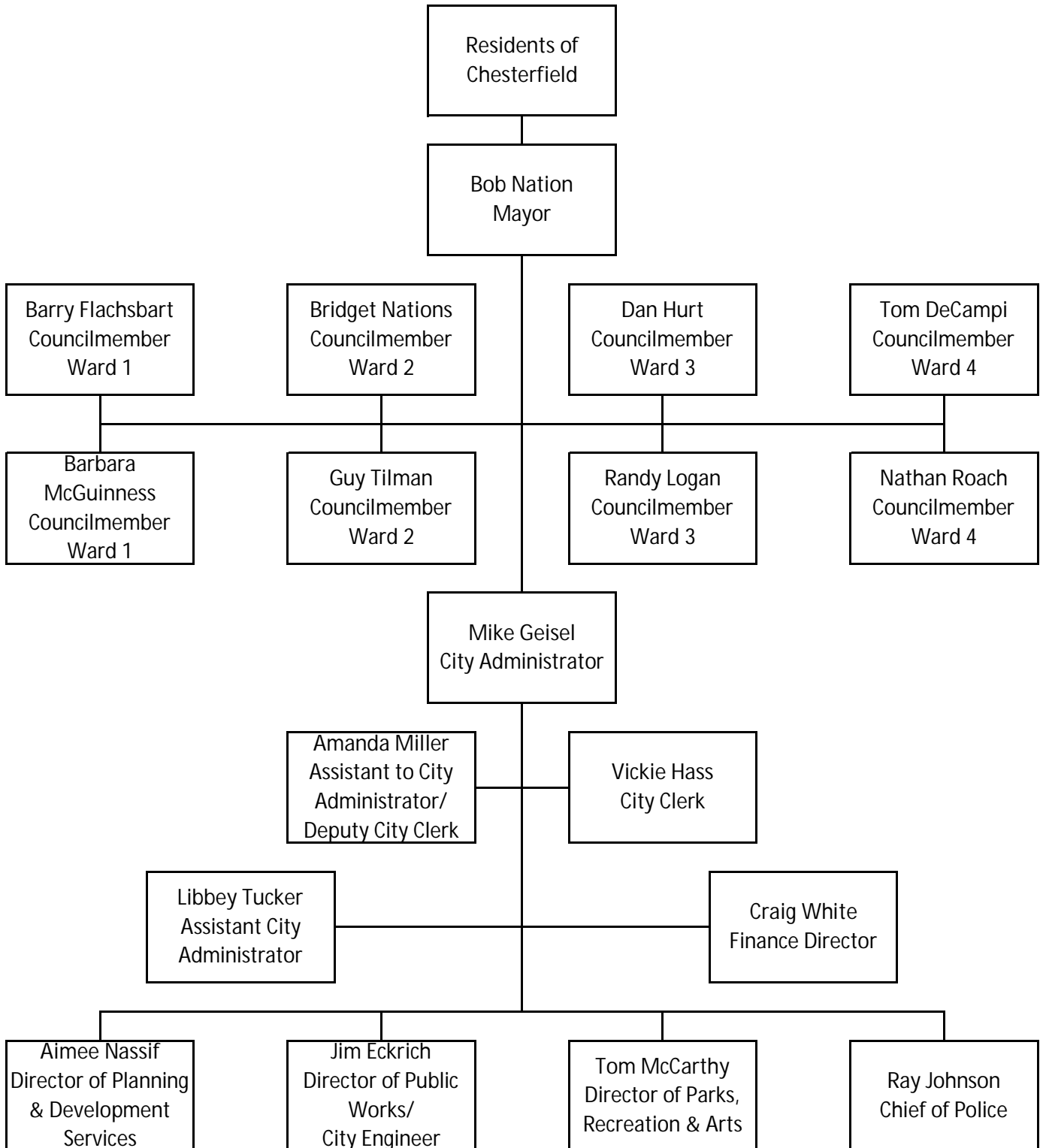
For the Fiscal Year Beginning

January 1, 2016

A handwritten signature in black ink, reading 'Jeffrey R. Egan'.

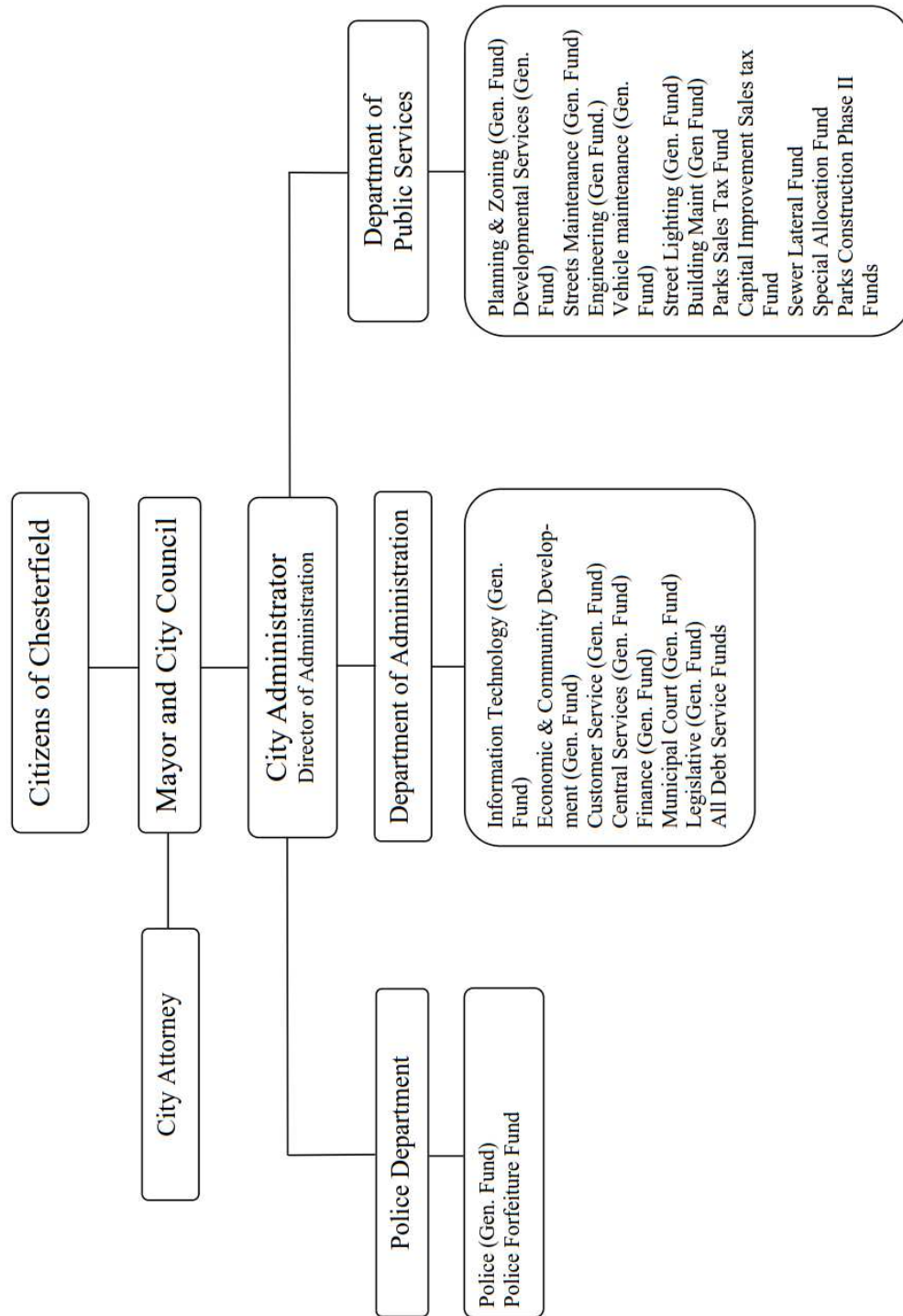
Executive Director

City of Chesterfield Organizational Chart



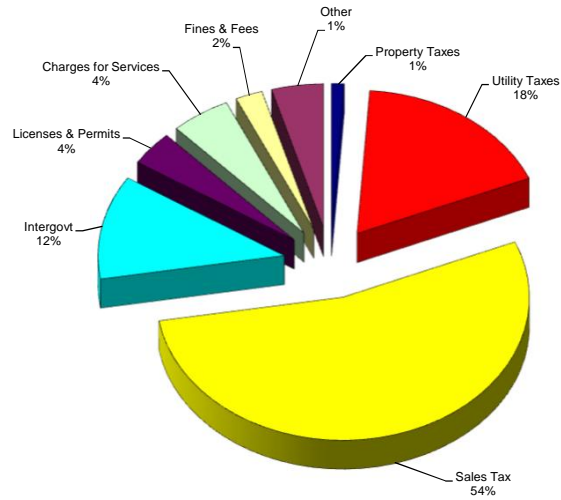
NOTE: Fire protection services are provided to Chesterfield residents by the Monarch Fire Protection District and Metro West Fire Protection District.

Fund Organizational Chart



Combined Statement of Budgeted Revenues, Expenditures and Changes in Fund Balance - All Funds			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
REVENUES:			
Property Taxes	\$ 471,974	\$ 430,500	\$ 430,500
Utility Taxes	7,214,764	6,966,414	6,962,000
Sales Tax	20,150,313	20,581,283	21,230,109
Intergovernmental Taxes	4,601,511	4,648,359	4,637,200
Licenses and Permits	1,533,307	1,648,430	1,538,420
Charges for Services	1,906,547	1,857,659	2,044,670
Court Receipts	1,065,157	906,508	926,508
Other Revenues	9,711,389	5,173,656	1,777,182
TOTAL REVENUE	46,654,963	42,212,809	39,546,589
EXPENDITURES			
Executive & Legislative	68,696	71,082	77,447
Department of Administration			
City Admin/Econ Dev/Cust Svc	741,870	665,364	716,162
Finance and Courts	722,499	748,369	761,039
Information Technology	587,517	644,621	624,010
Central Services	2,784,029	2,978,447	2,869,265
Police Department	9,121,372	9,426,511	9,576,254
Director of Public Services			
Planning and Development	914,188	955,958	1,004,263
Public Works	16,240,866	9,314,138	8,630,504
Parks	9,245,955	8,963,274	8,824,509
Designated Funds Distributions	-	-	-
Capital Items for All Departments	7,313,065	15,808,229	6,775,627
TOTAL EXPENDITURES	47,740,057	49,575,993	39,859,080
Change in Fund Balance	(1,085,094)	(7,363,184)	(312,491)
Other Financing Sources (Uses)	-	1,777,030	-
Fund Balance January 1	20,754,069	19,668,975	14,082,821
Fund Balance December 31	\$ 19,668,975	\$ 14,082,821	\$ 13,770,330

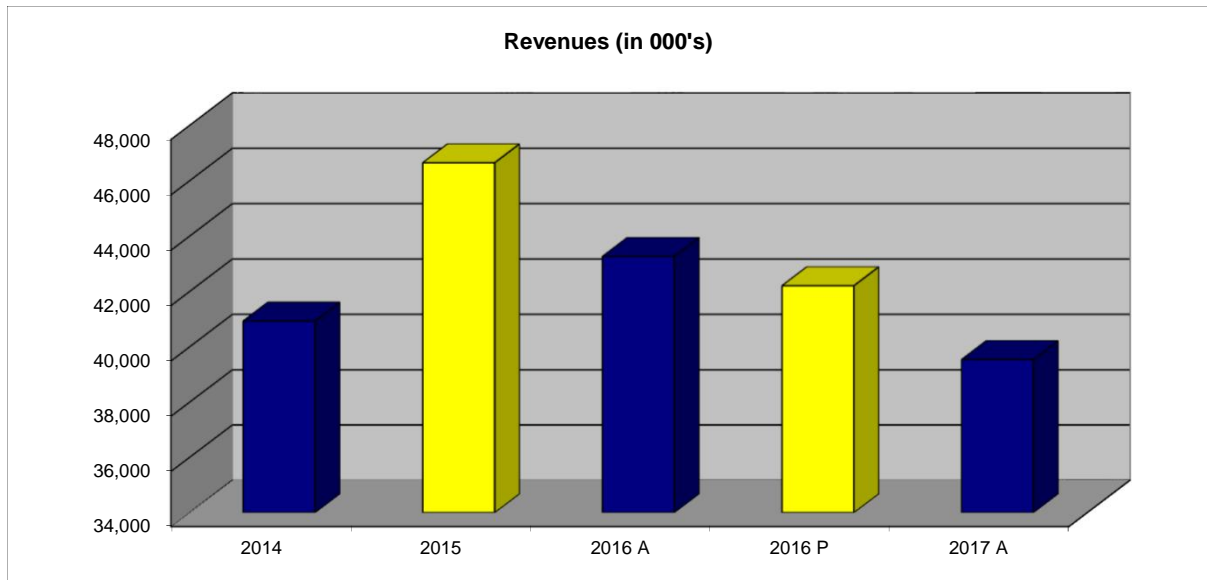
CITY OF CHESTERFIELD
2017 BUDGETED REVENUE BY SOURCE



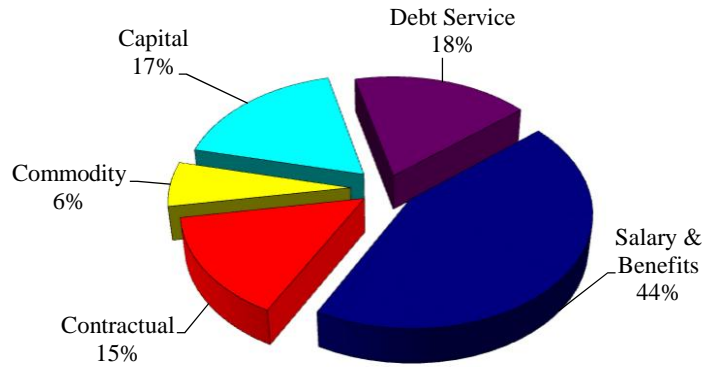
Fund	Property Taxes	Utility Taxes	Sales Tax	Intergovt	Licenses & Permits	Charges for Services	Fines & Fees	Other	Total
General Fund	\$ -	\$ 6,962,000	\$ 7,486,109	\$ 4,637,200	\$ 1,538,420	\$ 113,050	\$ 926,508	\$ 353,296	\$ 22,016,583
Capital Improvement Sales Tax	-	-	6,315,000	-	-	-	-	1,392,880	7,707,880
Parks Sales Tax	-	-	7,429,000	-	-	1,931,620	-	31,000	9,391,620
Sewer Lateral	430,000	-	-	-	-	-	-	-	430,000
Parks 1998 Debt Service	500	-	-	-	-	-	-	-	500
Non-Major Debt Service Funds	-	-	-	-	-	-	-	6	6
Totals	\$ 430,500	\$ 6,962,000	\$ 21,230,109	\$ 4,637,200	\$ 1,538,420	\$ 2,044,670	\$ 926,508	\$ 1,777,182	\$ 39,546,589
Percent of Total	1%	18%	54%	12%	4%	5%	2%	4%	

CITY OF CHESTERFIELD REVENUE SUMMARY BY FUND

FUND	Actual 2014	Actual 2015	Adopted 2016	Projected 2016	Adopted 2017	% Change 2016 to 2017
General						
General fund	\$ 22,178,366	\$ 21,516,594	\$ 22,014,716	\$ 22,169,407	\$ 22,016,583	-0.69%
Special Revenue						
Capital Improvement Sales Tax	8,765,545	7,680,502	11,660,653	10,333,844	7,707,880	-25.41%
Parks Sales Tax	8,800,955	9,248,198	9,139,468	9,127,425	9,391,620	2.89%
Sewer Lateral	430,104	427,135	451,875	430,000	430,000	0.00%
Police Forfeiture	152,906	116,261	-	88,366	-	-100.00%
	18,149,510	17,472,096	21,251,996	19,979,635	17,529,500	-12.26%
Capital Projects						
Chesterfield Valley Special Allocation	3,836	56,706	-	63,261	-	-100.00%
Parks Construction Phase II	357	-	-	-	-	0.00%
	4,193	56,706	-	63,261	-	-100.00%
Debt Service						
Parks 1998 Debt Service	517,358	44,839	2,500	500	500	0.00%
2013 Parks Bonds Debt Service	7	11	5	5	5	0.00%
2016 Parks Bonds Debt Service	2	3	-	-	-	0.00%
2009A Parks Bonds Debt Service	58	-	-	-	-	0.00%
2009B Parks Bonds Debt Service	89,333	-	-	-	-	0.00%
2014 Parks Bonds Debt Service	4	4	1	1	1	0.00%
City Hall Bonds 2004 Debt Service	7	6	-	-	-	0.00%
R&S Series Bonds Debt Service	-	7,564,704	-	-	-	0.00%
	606,769	7,609,567	2,506	506	506	0.00%
TOTAL	\$ 40,938,838	\$ 46,654,963	\$ 43,269,218	\$ 42,212,809	\$ 39,546,589	-6.32%



CITY OF CHESTERFIELD 2017 BUDGET EXPENDITURE BY ELEMENT

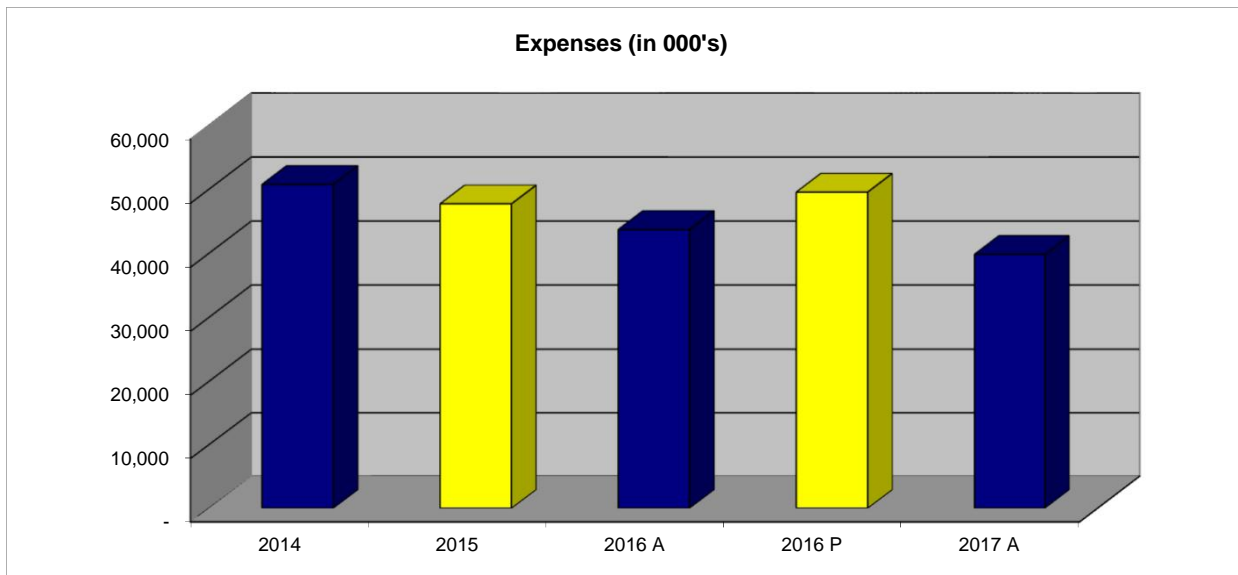


Fund	Salary & Benefits	Contractual Services	Commodities	Capital	Debt Service *	Total
General Fund	\$ 15,010,548	\$ 3,262,925	\$ 1,265,437	\$ 501,824	\$ -	\$ 20,040,734
Capital Improvement Sales Tax	262,396	375,000	-	5,750,000	-	6,387,396
Sewer Lateral	-	460,000	-	-	-	460,000
Parks Sales Tax	3,110,930	1,473,100	1,278,000	312,000	-	6,174,030
Police Forfeiture Fund	-	157,275	-	-	-	157,275
Chesterfield Valley Special Allocation	-	211,803	-	-	-	211,803
City Hall Bonds 2004 Debt Service	-	-	-	-	1,575,963	1,575,963
2013 Parks Bonds Debt Service	-	-	-	-	2,032,276	2,032,276
2016 Parks Bonds Debt Service	-	-	-	-	349,653	349,653
2014 Parks Bonds Debt Service	-	-	-	-	580,550	580,550
R&S Series Bonds Debt Service	-	-	-	-	1,889,400	1,889,400
Totals	\$ 18,383,874	\$ 5,940,103	\$ 2,543,437	\$ 6,563,824	\$ 6,427,842	\$ 39,859,080
Percent of Total	46%	15%	6%	16%	16%	

* In order to clarify expenditure types, operating transfers have been eliminated from debt transactions, it should be noted:
City Hall bonds are funded by transfers from the General Fund
R&S Series bonds are funded by transfers from the Capital Improvement Sales Tax Fund
2013, 2016, and 2014 Park Bonds are funded by a transfer from the Parks Sales Tax Fund

CITY OF CHESTERFIELD APPROPRIATIONS SUMMARY BY FUND

FUND	Actual 2014	Actual 2015	Adopted 2016	Projected 2016	Adopted 2017	% Change 2016 to 2017
General						
General fund	\$ 19,418,639	\$ 19,210,878	\$ 19,880,755	\$ 20,140,934	\$ 20,040,734	-0.50%
Special Revenue						
Police Forfeiture	1,776,021	38,052	152,038	86,317	157,275	82.21%
Sewer Lateral	387,139	441,020	450,000	450,000	460,000	2.22%
Capital improvement sales tax	7,327,228	6,355,961	10,700,522	15,937,056	6,387,396	-59.92%
Parks sales tax	5,492,024	6,546,133	6,151,301	6,616,195	6,174,030	-6.68%
	14,982,412	13,381,166	17,453,861	23,089,568	13,178,701	-42.92%
Capital Projects						
Chesterfield Valley Special Allocation	31,720	20,602	76,145	20,000	211,803	959.02%
Parks Construction Phase II	221,776	339,772	6,283	6,283	-	-100.00%
	253,496	360,374	82,428	26,283	211,803	705.86%
Debt Service						
Parks 1998 Debt Service	893,369	898,321	-	-	-	0.00%
City Hall Bonds 2004 Debt Service	1,491,498	1,519,919	1,526,101	1,526,101	1,575,963	3.27%
2013 Parks Bonds Debt Service	1,849,816	1,910,075	1,969,476	1,969,476	2,032,276	3.19%
2016 Parks Bonds Debt Service	374,850	382,681	376,531	376,531	349,653	-7.14%
2009A Parks Bonds Debt Service	2,846,656	-	-	-	-	0.00%
2009B Parks Bonds Debt Service	6,040,593	-	-	-	-	0.00%
2014 Parks Bonds Debt Service	613,311	573,950	577,350	577,350	580,550	100.00%
R&S Series Bonds Debt Service	2,013,593	9,502,693	1,869,750	1,869,750	1,889,400	1.05%
Pub Works 1994 Debt Service	-	-	-	-	-	0.00%
	16,123,686	14,787,639	6,319,208	6,319,208	6,427,842	1.72%
TOTAL	\$ 50,778,233	\$ 47,740,057	\$ 43,736,252	\$ 49,575,993	\$ 39,859,080	-19.60%



City of Chesterfield
Personnel Requirements
(Full Time Equivalents)

Department	2015 Actual	2016 Actual	2017 Adopted	% Change 2016/2017
Mayor & Council	9.00	9.00	9.00	0%
Administration	19.50	19.50	19.50	0%
Police	102.00	102.00	103.00	1%
Public Works	64.00	64.00	63.00	-2%
Parks Sales Tax Fund	44.50	47.50	47.50	0%
Capital Sales Tax Fund	3.00	3.00	3.00	0%
TOTAL	242.00	245.00	245.00	0%
Population:	47,484	47,484	47,484	
Employees per 1,000				
Residents:	5.10	5.16	5.16	

2017 Changes:

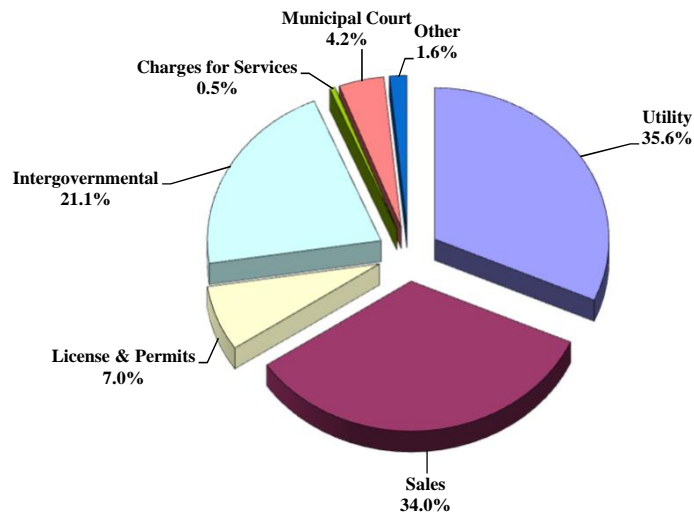
The City is budgeting one new records clerk position to perform report writing services previously contracted with St. Louis County and has eliminated the Director of Public Services position.

Functions/Programs	Full-time Equivalent Employees as of December 31,									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General Fund										
Executive & Legislative Administration	9	9	9	9	9	9	9	9	9	9
City Administrator	2	2	2	2	2	2	2	2	2	2
Customer service	4	4	3	3	3	3	3	3	3	3
Finance	7	7	6	6	6	6	6	6	6	6
Information systems	3	3	4	3	3	4	4	4	4	4
Court	3	3	3	3	3	3	3	3	3	3
Economic Development	3	3	1	1	1	1	2	2	2	2
Total Administration	22	22	19	18	18	19	20	20	20	20
Police:										
Officers	89	89	84	84	84	89	92	94	94	94
Civilians	9	9	8	8	8	8	8	8	8	9
Total Police	98	98	92	92	92	97	100	102	102	103
Public works:										
Engineering	20	20	14	14	14	14	14	14	14	13
Planning	11	11	9	9	9	9	9	10	10	10
Street maintenance	31	31	29	29	29	29	29	29	29	29
Vehicle maintenance	5	5	5	5	5	5	5	5	5	5
Building maintenance	7	7	6	6	6	6	6	7	7	7
Total Public Works	74	74	62	62	62	62	62	64	64	63
Total General Fund	202	202	182	181	181	187	191	195	195	195
Parks Sales Tax Fund										
Parks and recreation	30	30	33	33	37	40	44	45	48	48
Capital Improv. Sales Tax Fund										
Public works	2	2	2	2	2	2	3	3	3	3
Total	234	234	217	216	220	229	237	242	245	245

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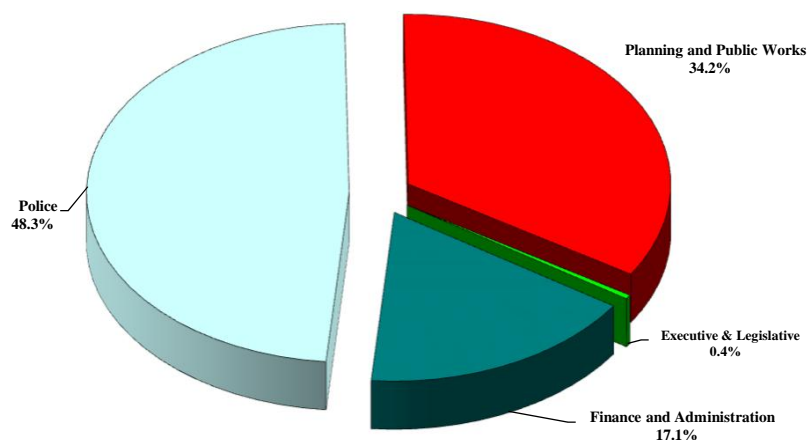
Combined Statement of Budgeted Revenues and Expenditures - General Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 14,348,184	\$ 12,580,997	\$ 9,276,381
REVENUES:			
Utility Taxes	7,214,764	6,966,414	6,962,000
Sales Tax	6,976,044	7,107,361	7,486,109
Intergovernmental	4,218,864	4,559,993	4,637,200
Licenses and Permits	1,533,307	1,648,430	1,538,420
Charges for Services	111,710	120,297	113,050
Court Receipts	1,065,157	906,508	926,508
Other Revenues	396,747	860,404	353,296
TOTAL REVENUE	21,516,594	22,169,407	22,016,583
TOTAL AVAILABLE FUNDS	35,864,778	34,750,404	31,292,964
EXPENDITURES			
Executive & Legislative	68,696	71,082	77,447
Department of Administration			
City Admin/Econ Dev/Cust Svc	741,870	665,364	716,162
Finance and Courts	722,499	748,369	761,039
Information Technology	587,517	644,621	624,010
Central Services	1,264,110	1,452,346	1,293,302
Police Department	9,083,320	9,340,194	9,418,979
Director of Public Services			
Planning and Development	914,188	955,958	1,004,263
Public Works	5,415,471	5,767,488	5,643,708
Capital Items for All Departments	413,207	495,512	501,824
TOTAL EXPENDITURES	19,210,878	20,140,934	20,040,734
Transfers To/From Other Funds	(4,072,903)	(5,333,089)	(1,526,285)
FUND BALANCE, DECEMBER 31	\$ 12,580,997	\$ 9,276,381	\$ 9,725,945

CITY OF CHESTERFIELD GENERAL FUND REVENUES BY SOURCE



	Actual 2014	Actual 2015	Adopted 2016	Projected 2016	Adopted 2017	% Change 2016 to 2017	% of Total
Utility Taxes	\$ 7,429,472	\$ 7,214,764	\$ 7,361,681	\$ 6,966,414	\$ 6,962,000	-0.1%	31.6%
Sales Taxes	6,796,849	6,976,044	7,110,383	7,107,361	7,486,109	5.3%	34.0%
License & Permits	1,605,721	1,533,307	1,597,594	1,648,430	1,538,420	-6.7%	7.0%
Intergovernmental	4,191,644	4,218,864	4,402,506	4,559,993	4,637,200	1.7%	21.1%
Charges for Services	120,562	111,710	144,254	120,297	113,050	-6.0%	0.5%
Municipal Court	1,177,957	1,065,157	1,059,798	906,508	926,508	2.2%	4.2%
Other	856,161	396,748	795,500	860,404	353,296	-58.9%	1.6%
Total	\$ 22,178,366	\$ 21,516,594	\$ 22,471,716	\$ 22,169,407	\$ 22,016,583	-0.69%	

CITY OF CHESTERFIELD
GENERAL FUND APPROPRIATIONS SUMMARY



	Actual 2014	Actual 2015	Adopted 2016	Projected 2016	Adopted 2017	% Change 2016 to 2017	% of Total
General government:							
Executive & Legislative	\$ 69,300	\$ 68,696	\$ 78,561	\$ 71,082	\$ 77,447	9.0%	0.39%
Administration	3,673,321	3,355,912	3,444,414	3,448,700	3,427,513	-0.6%	17.10%
Police	8,742,696	9,323,354	9,246,220	9,588,706	9,683,203	1.0%	48.32%
Public Services	6,933,322	6,462,915	7,112,309	6,930,446	6,852,571	-1.1%	34.19%
Total	\$ 19,418,639	\$ 19,210,877	\$ 19,881,504	\$ 20,038,934	\$ 20,040,734	0.00%	

<i>Detail of Budgeted Expenditures - General Fund</i>			
Department/Activity	Description	Amount	Activity Total
Police			
Vehicles	Fleet of 10 Police Vehicles		\$ 264,223
Information Technology			
	Server Replacement		33,000
Public Services			
Street Maintenance	Concrete Saw	\$ 22,000	
	Crack Seal Machine	50,000	
	Roller	20,000	
	Roller Trailer	5,000	
	Skid Steer	26,000	
	Skid Steer Planer Attachment	14,800	
	Skid Steer Trailer	8,800	
			146,600
Vehicle Maintenance	Wheel Balancer		18,000
Building Maintenance	Painting of Exterior of PWF		40,000
			<u>\$ 501,823</u>

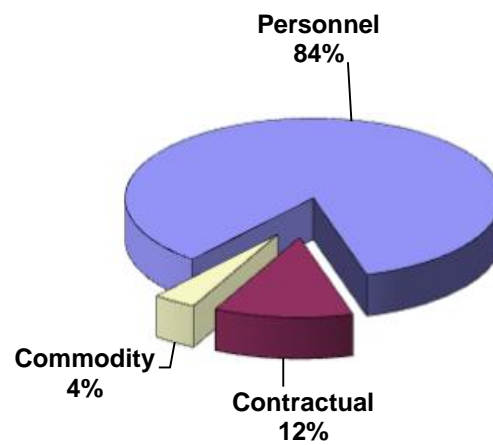
Legislative Department

The legislative department accounts for the Mayor and City Council. The Mayor is the Chief Executive Officer of the City. He presides at City Council meetings and may vote on legislation to break a tie. The Mayor is elected at large for a four year term. The eight Councilmembers are the legislative branch of the City Government responsible for the adoption of the budget, the passage of local ordinances, and the establishment of policy. Councilmembers are elected to serve two-year overlapping terms; one Councilmember from each of the four wards is elected each year.

LEGISLATIVE APPROPRIATIONS

Division	Personnel	Contractual	Commodity	Capital	Div Total
Legislative	\$65,297	\$9,250	\$2,900	\$0	\$77,447

By Element:



Legislative Personnel Requirements

Fiscal Year	Actual 2014	Actual 2015	Actual 2016	Adopted 2017	% Change '16 to '17
Legislative	9	9	9	9	0

DEPARTMENT OF ADMINISTRATION

The City's Department of Administration provides a wide range of services to support and deliver services externally to the community and internally to other departments. It includes the divisions of the City Administrator, Community & Economic Development, Finance, the City Clerk, Information Technologies, and the Municipal Court. Below is a brief highlight of 2016 accomplishments and 2017 goals to further advance the City's Mission Statement.

Distinction – Be a City of choice in St. Louis Region to live, work, play and visit	
2016 Accomplishments	2017 Goals
Promoted the City's amenities and events in numerous area publications, web sites, calendars, and social media outlets resulting in record turnouts at various events. This included increased participation in our monthly Food Truck Feasts.	A goal in 2017 is to print fewer flyers and promote more through social media applications. We will work to promote the Food Truck Feasts on social media in order to maintain or increase participation.
The Chesterfield Older Adult Task Force organized the 3rd Annual Senior Sampler Wellness event at the West County Family YMCA with over 250 in attendance, an increase over last year by approximately 50. They also hosted the first Falls Prevention Awareness Event at City Hall on September 22, with approximately 75 attending.	The Older Adult Task Force will continue to offer interesting programming in 2017, this year with a Repertory Theater fashion Show in March. A goal is to gain more volunteer participation at the Senior Sizzler events.
<p>The City was recognized in several ranking lists including:</p> <ul style="list-style-type: none"> • Ranked #10 "Happiest Cities in Missouri" by Zippia • Ranked #5 "10 Smartest Cities in Missouri" by Zippia • Ranked #25 in US for "Cities with the Best Money-Management Skills" by Wallet Hub • Ranked #17 in US for "Best Small Cities to Start a Business" by Wallet Hub 	Staff will work to maximize these rankings and track success of on-line advertising click-through rates to ensure we are reaching our audiences.

Enhancements to the Parks APP included the ability to search the app, adding Instagram to social media, updating the art pages with a location map, new page skin refresh and new icons for events and programs (for better layout), adding registration links to all events, adding a trail button for parks, combining parks/facilities into one icon.	In 2017, the APP will be updated to include a walk/run/bike function, and an Area Attractions page for all CVAC sponsors will be added as well.
In 2016, the City received more event promotion segments on TV for events (these are through pitches, not press releases that were picked up). Specifically, the Sounds of Summer artists doing demos, 4 th of July Kids Zone skit and Backstoppalooza Bagpipe segment on Fox 2. We also had an article about the Arts featured in MRPA magazine.	To successfully pitch new events for promotion and have an article posted in MRPA or NPRM Magazine for 2017.
The Business Assistance Coordinator processed 158 new business licenses in 2016, (228 in 2015) having a total of 2410 businesses.	Will continue to provide excellent customer service to new and potential businesses owners.
Provided Demographic Information and assisted in site selection for 28 “active” prospect leads (33 in 2015). Major project wins included regional \$48.5 million expansion of Bungee’s North American Headquarters; Solid Gold Pet Food expansion from Greenville, SC; Pfizer’s \$200 million expansion announcement; and Midwest Regional Bank’s new building announcement.	Continue to work with Dept. of Economic Development, St. Louis Chamber of Commerce & the St. Louis Economic Development Partnership to grow and retain businesses in Chesterfield. Specific attention and efforts will be given to the redevelopment and continued viability of Chesterfield Mall.

Partnerships – Forge a sense of community by partnering with residents, businesses, civic organizations and other governments	
2016 Accomplishments	2017 Goals
<p>The City's Older Adult Task Force continued its partnership with OASIS to offer classes at City Hall for older adults. Up to 20 classes per quarter are offered in Chesterfield and have an average attendance of 30 per class. St. Louis County's Older Resident Program also held 2 technology classes for older adults at City Hall.</p> <p>Members of the Older Adult Task Force are participated in a regional steering committee to explore bringing the Independent Transportation Network (ITN) to St. Louis County. Service is planned to being operation in Spring or Summer 2017.</p>	<p>The Older Adult Task Force will continue to participate and support the efforts of the ITN-Independent Transportation Network to provide another option for older adult transportation in west and mid-St. Louis County. Services are planned to begin in spring or summer of 2017.</p>
<p>The City partnered with Republic Services and USAgain to being a monthly curbside textiles recycling program that began on April 2. While the program started off well, the collection amounts were not enough to sustain the program in 2017.</p>	<p>City Staff and CCE will look for collection bin locations for textiles recycling.</p>
<p>The Citizens Committee for the Environment hosted an invasive bush honeysuckle cleanup day in Faust Park with over 30 Boy and Girl Scouts attending to help, netting five large dump truck loads of brush. Additionally they forged a new partnership with the West County YMCA to host native gardening educational events and also helped to plant a native pollinator garden on the grounds of the YMCA.</p>	<p>The Committee will continue to find new organizations or individuals to partner with to bring about continued sustainable environmental practices in Chesterfield.</p> <p>The CCE and City Staff are working on a grant to pay for recycling containers for placement at the Chesterfield Amphitheater. Plans are to measure the additional recycling once the cans are in place to show the increase collected.</p>

Quality – Provide and seek quality in each area of city services	
2016 Accomplishments	2017 Goals
In-house design began with the City Newsletter and Parks Guide, saving over \$6,000 annually. 4 quarterly resident newsletters and two Parks Guides were designed. The Parks Guide was printed separately and poly-bagged with the Citizen Newsletter to help enhance its shelf-life to get more attention.	We will work to continue to provide interesting content for the Citizen Newsletter and Parks Guides and better communicate the content with Councilmembers and the Executive Team prior to publication.
Information was provided to multiple prospects on demographics, available properties, maps, and the process for opening a business.	We will continue to work with these projects as the developments near completion to create a seamless path for their business openings.

Activity– Providing and encouraging cultural and recreational activities	
2016 Accomplishments	2017 Goals
Through promotion in the Citizen Newsletter and social media outlets, we regularly promote activities of community partners such as Stages, the Civic Orchestra, the Butterfly House & Faust Park.	Staff will continue to promote various community events and activities in the community as appropriate through various PR platforms such as print, web calendars and social media.
In partnership with the Older Adult Task Force, the Parks Division started a senior walking program at Central Park in the Fall, which was very successful with up to 15 participants weekly. Additionally, they began a Pickle ball program at the CVAC which was very popular with older adults.	Continue the programs in 2016 and find other opportunities for older adults to remain active with feedback from existing participants and the Older Adult Task Force.

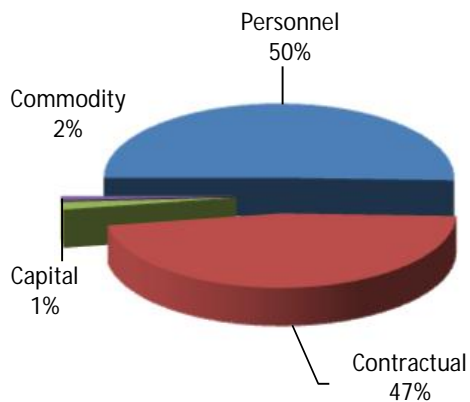
Investment – Maintain and enhance property values	
2016 Accomplishments	2017 Goals
Improvements were completed on the Broadmoor Condominiums Neighborhood Improvement District for street and sidewalk improvements and came in under the \$1,515,000 budget.	Staff will continue to work with other subdivisions to improve their property values and common area amenities through NID and promote the program's success and availability.

City Clerk/Customer Service	
2016 Accomplishments	2017 Goals
Encouraged open communication with all departments by inviting division directors to meet with Customer Service and discuss departmental processes and needs.	Create/organize new filing process for all contracts/agreements as well as Committee minutes, agendas, etc. and work with IT Department to set up a searchable database for all files.
Assisted users with navigation and function of the online e360 Code of Ordinance.	Update all City Council policies, by revising, deleting or combining as appropriate, in order to bring the policies in-line with procedure.
Provided training CDs (Front Desk Management and 60 Minutes of Excel 2013 Secrets) for Deputy City Clerk and Customer Service Representatives.	Take advantage of the purchase of Excel 2013 training CD and offer this training to all appropriate staff.
Updated Customer Service Procedures Manual to reflect ongoing changes to various job functions.	Assume new/expanded City Clerk responsibilities.
Achieved Missouri Registered City Clerk (MRCC) designation through Missouri City Clerks and Finance Officers Association (MOCCFOA).	Continue to increase depth of knowledge and training in pursuit of obtaining Master Municipal Clerk (MMC) designation through International Institute of Municipal Clerks (IIMC).

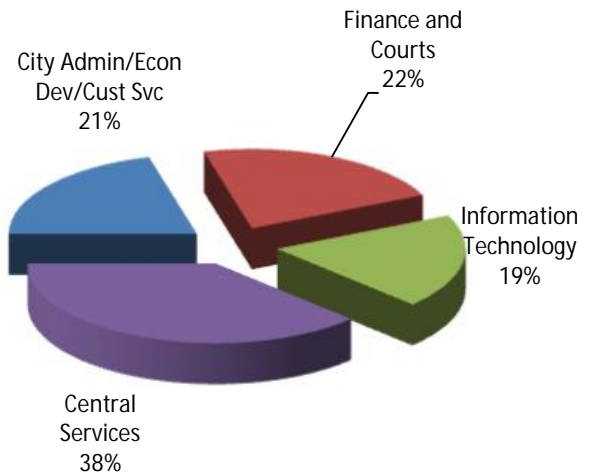
DEPARTMENT OF ADMINISTRATION APPROPRIATIONS

Division	Personnel	Contractual	Commodity	Capital	Div Total
City Admin/Econ Dev/Cust Svc	\$633,951	\$80,611	\$1,600	\$0	\$716,162
Finance and Courts	\$658,403	\$99,336	\$3,300	\$0	\$761,039
Information Technology	\$355,710	\$245,300	\$23,000	\$33,000	\$657,010
Central Services	\$85,217	\$1,180,085	\$28,000	\$0	\$1,293,302
TOTAL	\$1,733,281	\$1,605,332	\$55,900	\$33,000	\$3,427,513

By Element:



By Division:



City Admin/Econ Dev Personnel Requirements

Fiscal Year	Actual 2014	Actual 2015	Actual 2016	Adopted 2017	% Change '16 to '17
City Administrator	2.0	2.0	2.0	2.0	0%
Econ & Comm Development	1.5	1.5	1.5	1.5	0%
Finance	6.0	6.0	6.0	6.0	0%
Information Technology	4.0	4.0	4.0	4.0	0%
Municipal Court	3.0	3.0	3.0	3.0	0%
Customer Service	3.0	3.0	3.0	3.0	0%
Total Positions	19.5	19.5	19.5	19.5	0%



2016 POLICE DEPARTMENT ACCOMPLISHMENTS AND GOALS



The Police Department of the City is responsible for the security and protections of the citizens of Chesterfield and all those who work and travel within its borders.

Distinction – Be a City of choice in St. Louis Region to live, work, play and visit	
2016 Accomplishments	2017 Goals
Provided Safety and Security for major concert events and large scale events such as the Taste of St. Louis which brought to Chesterfield 150,000 visitors over a 3 day period.	<p>Integrate the Customer Service Representatives at the City Hall front desk, into the police department.</p> <p>Increase recruiting efforts and increase the number of minority applicants by ten percent in both the sworn ranks and internships.</p>

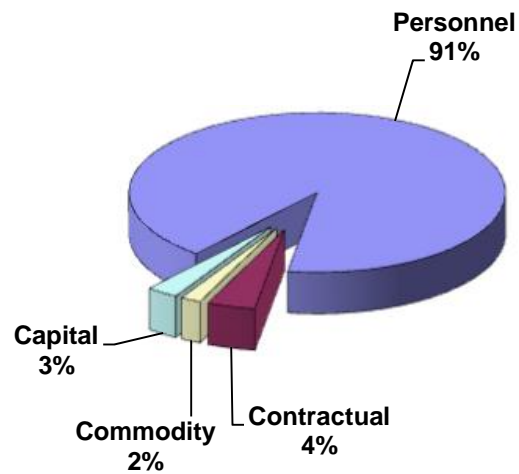
Partnerships – Forge a sense of community by partnering with residents, businesses, civic organizations and other governments	
2016 Accomplishments	2017 Goals
Members of the Chesterfield Police Department volunteered their time to work for the annual “Tip a Cop” program in support of the Missouri Special Olympics. Officers raised over \$3,500.00 working for tips as waiters and waitresses at partnering Chesterfield restaurants. The money helps special athletes in the Chesterfield community.	Use new social media platforms such as Nixle and Instagram to communicate to the public.
The Chesterfield Police Department is dedicated to serving its community. Some of the programs fostered by the department are Neighborhood Watch and the annual National Night Out program. In 2016, the National Night Out event was held in early October and was a success with the neighborhoods who participated. The Police Department and Volunteers in Policing (VIPs) worked with neighborhoods to heighten crime awareness and show community support.	Hire a newly created civilian supervisor position within the Police Department.

Quality – Provide and seek quality in each area of city services	
2016 Accomplishments	2017 Goals
Held a successful fund raiser for Backstoppers raising in excess of \$60,000 for charity, through partnerships with Parks, Police, Public Works, the Monarch Fire Department and local businesses.	<p>Conduct Implicit Bias training for every sworn member of the police department and ensure all officers have received the training by December 2017.</p> <p>Replace existing scheduling software with internet based programming.</p>
Activity– Providing and encouraging cultural and recreational activities	
2016 Accomplishments	2017 Goals
Provided security for all facets of major events occurring in Chesterfield, including athletics complexes, parks and recreation facilities, major tournaments and cultural functions.	Increase the police presence in the athletic complexes, parks and special events by implementing a schedule which enhances manpower during major events and at high parks and recreation use times.
Investment – Maintain and enhance property values	
2016 Accomplishments	2017 Goals
Successfully problem solved each property code violation presented to Code Enforcement as well as utilized alternative court and enforcement to ensure adherence to high property maintenance standards.	Put into place a new highly trained Initial Response Team consisting of officers with special training for active shooter response.
Security – Ensure a responsible and secure environment	
2016 Accomplishments	2017 Goals
In 2016, the Police Department conducted everything from seat belt checks to pre-school “Safety town” classes; and from finding lost dogs to assisting in walks to school.	<p>Reduce the number of traffic crashes for 2017 compared to 2016 totals by 10%.</p> <p>Obtain Body Cameras for patrol officers.</p>
Conducted additional DWI checkpoints to ensure the safety and sobriety of drivers throughout the community.	Utilize grant funding during 2017 to conduct a minimum of four DWI Checkpoints as well as the enforcement of speed and hazardous motor vehicle violations.

POLICE APPROPRIATIONS

Division	Personnel	Contractual	Commodity	Capital	Div Total
Police	\$8,849,879	\$400,213	\$168,887	\$264,224	\$9,683,203

By Element:



Police Personnel Requirements

Fiscal Year	Actual 2014	Actual 2015	Actual 2016	Adopted 2017	% Change '16 to '17
Police	100	102	102	103	1%

PUBLIC SERVICES

Public Works

The Department of Public Works is responsible for maintenance of all City streets, sidewalks, and facilities, as well as engineering services including capital project administration, floodplain management, and administration of the sewer lateral program. Below are highlights of the Department's 2016 accomplishments and 2017 goals that further advance the City's Mission Statement.

Distinction – Be a City of choice in St. Louis Region to live, work, play and visit	
2016 Accomplishments	2017 Goals
All City maintained streets are free of potholes, and provide a smooth and safe driving surface. Streets were inspected at least monthly and work orders were promptly addressed. In 2016 the street maintenance division addressed 3,109 street related work orders.	Maintenance crews to view each City maintained street at least once a month and promptly address street problems or other issues in the right of way, including documentation through the City's work order system. RFAs to be initiated within two business days of receipt.
Performed 954 street tree inspections for hazardous and nuisance trees throughout the City.	Conduct regular tree inspections to determine whether street trees are a nuisance or hazardous / dead / dying. RFAs for tree inspection to be initiated within two business days of receipt.
Contracted for the removal of 444 dead, declining, diseased, hazardous, or nuisance trees in accordance with City Policy.	Continue to coordinate and manage removal of those trees requiring removal as determined in the above-referenced inspections.
Planted 412 trees through the residential street tree replacement program.	Advertise residential street tree replacement program on newsletter and website. Manage program in 2017 with a spring and fall planting. Plant more trees in 2017 than in 2016.

Partnerships – Forge a sense of community by partnering with residents, businesses, civic organizations and other governments	
2016 Accomplishments	2017 Goals
Served on Metropolitan St Louis Sewer District's Roadway Workgroup Committee to review Best Management Practices (BMP) to review water quality standards requirements for new developments.	Continue to work with the Committee and MSD on water quality requirements.
Submitted monthly Capital Project Updates report to City Council.	Continue to send Capital Projects Update report to City Council on a monthly basis.

Helped create Neighborhood Improvement District to allow Broadmoor Subdivision to reconstruct its private streets. Managed reconstruction of 1.21 miles of private streets in Broadmoor Subdivision. Project was completed under budget.	Work with Assistant City Administrator to assist other private subdivisions who may desire to create NIDs to improve their subdivisions.
Administered Deicing Salt Cooperative Procurement Program (Salt Coop) for 56 municipalities and school districts. Managed and ordered 31,385 tons on behalf of the Salt Coop	Administer Salt Coop again in 2017.
Coordinated with Parks and Recreation Department to construct flatwork with E Quad at CVAC, safety improvements to Kurtz Road, a gravel parking lot at the F Quad, and path improvements at Eberwein Park.	Continue coordination with Parks Department to construct improvements at CVAC, including paving a portion of the gravel parking lot and managing asphalt overlay of Lake 1 asphalt trail.

Quality – Provide and seek quality in each area of city services	
2016 Accomplishments	2017 Goals
Provided state of the art repairs and maintenance to City owned vehicles, trucks, and equipment. Mechanics addressed 2,298 work orders and preventative maintenance actions.	Continue to maintain vehicles, trucks, and equipment at a superior level. Create a benchmark using work orders or PMs to establish a superior level of service.
Four of five mechanics obtained Master Certification and Public Works Facility was recognized as a Blue Chip Service Center.	Mechanics to keep up with the latest technology on repair and maintenance of vehicles and equipment and maintain certifications.
Provided facility maintenance services to all City facilities in such a manner that the buildings and grounds are safe, attractive and functional for the general public, public officials and staff.	Continue to maintain buildings and facilities at a superior level. Provide and document training to all Building Attendants and facility maintenance employees so that they can efficiently and effectively perform their duties.
Prioritized requests for building maintenance based upon urgency, importance and time required to perform the tasks. Building Maintenance personnel responded to 578 work orders and performed 4186 preventative maintenance actions in 2016.	Initiate RFAs for building maintenance within two business days. Establish a metric to determine the number of work orders and PMs to be addressed annually in order to verify superior service.
In 2015 the City of Chesterfield Public Works Department became the 100 th agency in North America to become accredited through the American Public Works Association. In 2016 we began work on re-accreditation.	Complete re-accreditation documentation for 20 of the 39 areas of practice.

Initiated review of all Public Works and Parks Policies.	Make recommendations for improvement or deletion of all policies and submit all policies to Council for approval.
Urban Forest Management Plan and Tree Inventory were maintained regularly and kept current.	Continue to keep these items current. Work with GIS coordinator to improve reporting and tracking of tree inventory on GIS system.
Responded to 119 work orders for engineering analysis.	Address all engineering analysis RFAs with a goal of initiating the RFA in two business days.

Activity– Providing and encouraging cultural and recreational activities	
2016 Accomplishments	2017 Goals
Maintained all signage on City streets to ensure compliance with the City’s Bicycle / Pedestrian Plan for Bike Routes and Warning Accommodations.	Continue to encourage MODOT and St. Louis County to appropriately sign their streets.
Obtained grant in 2015 to construct Pedestrian Bridge and bike accommodations on Chesterfield Parkway East. Designed and managed project in 2016, which will be complete in 2017.	Manage project to ensure improvements are constructed as designed and within budget.
Implemented alternate design for the Riparian Trail (Phase 2) which will improve the trail, make it easier to maintain, and easier to fund.	Search for funding, including grants, for phase 2 of the Riparian Trail.
Completed improvements to address erosion of Riparian Trail Phase 1. 1300 feet of channel restoration in 800 feet of trail restoration.	Monitor improvements to ensure the Riparian Trail functions appropriately.
Continued design of Phase VI of the Monarch-Chesterfield Levee Trail. This section will run from I-64 to the Hardee’s Ice Complex.	Continue the trail design and work with majority property owner and Levee District to pursue construction. Project is currently on hold due to Levee District.
Worked with PDS, Administration, and Police Department to review all Special Activity Permits.	Continue to review all permits and visually inspect all permit routes utilizing public right of way.

Investment – Maintain and enhance property values	
2016 Accomplishments	2017 Goals
Provide safe travel through City’s 176 miles of public rights of way. Responded to 3,109 street maintenance related work orders.	Keep streets and sidewalks in good condition. Ensure trees are trimmed to allow passage through streets and sidewalks.
Implemented 7 year plan to remove all Ash Trees on public right of way. Removed 938 Ash trees in 2016	Continue funding and advertising of the EAB Plan. Remove at least 960 Ash Trees.

Administered and inspected the Residential Sanitary Sewer Lateral Repair Program. Repaired 109 sewer laterals in 2016.	Continue to administer the Residential Sanitary Sewer Lateral Repair Program in an expeditious manner, in order to effectively and efficiently address defects in the sewer laterals.
Bid and managed reconstruction of 5.56 miles of concrete sidewalk, including addressing 66 sidewalk related work orders.	Continue the aggressive reconstruction of City sidewalks, utilizing the additional \$300,000 (\$500,000 total) allocated by City Council.
Bid and managed reconstruction of 3.61 miles of concrete streets, including the Greentrails South Drive project.	Continue to fine tune the five year plan and effectively manage the \$2 million allocated by City Council for street improvements.
Replaced 82 ADA sidewalk ramps, including 21 through the CDBG Program at no cost to the City of Chesterfield	Continue to participate in CDBG program and utilize funds to replace ADA Sidewalk ramps. Check all ADA ramps which abut capital improvement projects and improve those which do not meet standard.
Managed the City's STP Projects, including Greentrails Drive South, Chesterfield Parkway East Pedestrian Bridge, and Schoettler Road Bridge. These projects are 70-80% funded through East West Gateway.	Finish construction of the Chesterfield Parkway East Pedestrian Bridge and Greentrails South Drive projects. Finish right of way acquisition for the Schoettler Road Bridge. Bid and begin construction of the Schoettler Road Bridge project.
Secured grant for Compressed Natural Gas Station and truck conversions in 2015. Design was completed in 2016.	Bid project in early 2017 and manage construction of the new CNF facility. Acquire CNG trucks through the grant in 2017.
Applied for STP funding for Schoettler Road and South Outer I-64.	Apply for grant funding for South Outer I-64 (Chesterfield Parkway to Clarkson) if requested by Mercy. Modify Schoettler Road Phase I grant submittal. Look for additional grant opportunities for Old Chesterfield Road and Pathway on the Parkway.
Completed the replacement of an HVAC unit at the Public Works Facility.	Manage roof replacement and painting at the Public Works Facility.
Completed the replacement of all HVAC units at City Hall.	Ensure all HVAC units at all facilities are maintained appropriately. Document reduction in HVAC related maintenance costs from 2012 – 2017.
Updated comprehensive five year plan for all capital projects, including concrete street construction, asphalt overlays, and sidewalks.	Continue to improve and enhance the five year capital plan.
Initiated a comprehensive review of the City's sidewalk program to determine how the program can be enhanced.	Finish review of the sidewalk program and implement improvements.

Security – Ensure a responsible and secure environment	
2016 Accomplishments	2017 Goals
Kept streets clear by removing snow and ice promptly and addressing downed trees after storms. Addressed snow and ice during 11 events and used 1,040 tons of salt.	Respond to inclement weather in a pro-active way by applying de-icing materials before snow and ice storm reach area.
Continued windrow removal program on private drive approaches for qualifying residents to ensure emergency access. Program is on a trial basis until permanently approved by City Council.	Assess trial program and determine whether program should be continued in future years.
Responded to 467 Missouri One Call tickets to determine if pending excavation would be in close proximity to City owned underground utility facilities.	Continue responding to Missouri One Call tickets. By identifying potential conflicts prior to construction, investment in the existing utility system is preserved.
Implemented Stand By Duty for Streets and Facilities to ensure an employee is always available during emergency situations.	Review Stand by Duty to ensure it is functioning as intended.
Maintained all right of way signs, including addressing 468 sign related work orders in 2016.	Continue to monitor signage for appearance and retroreflectivity requirements. Replace signs as necessary.

PUBLIC SERVICES PLANNING AND DEVELOPMENT SERVICES

The Planning and Development Services Department is responsible for long and short range planning, review and inspection of new development, site plan and permit review, enforcement of City Code, Geographic Information System/mapping services. Below is a brief highlight of the Department's 2016 accomplishments and 2017 goals that further advance the City's Mission Statement.

Distinction – Be a City of choice in St. Louis Region to live, work, play and visit	
2016 Accomplishments	2017 Goals
Have started to identify tasks/areas of necessary updates for the Comprehensive Plan Update.	Begin work on City of Chesterfield Comprehensive Plan.
Worked in cooperation with the City Arborist to perform a variety of landscaping and tree preservation inspections on private development sites.	Using the UDC, continue to enhance landscaping design, increase tree preservation and protect natural open spaces throughout all development. Continue to work in partnership with the City Arborist.
Encouraged development to include areas for both vehicular and pedestrian circulation and enjoyment as well as limit amount of grading so existing topography is not disturbed.	Continue to review site plans with a focus on these items to encourage healthy and green communities.
Encourage sustainability practices on all new development and redevelopment projects.	Using the UDC, continue to review plans looking for ways to encourage sustainability such as minimizing of land disturbance, tree removal, ensure sites are not over-parked.
Monitored construction activity at over 35 active construction sites for compliance with City ordinances and approved plans. Provided timely and courteous responses to all telephone and e-mail citizen concerns and requests regarding development construction.	Continue to deliver on-site inspection services to ensure quality infrastructure, streets, and buildings.
Worked in cooperation with the Police Department's COPS program on code enforcement violations.	Continue to work in partnership with the COPS Program to ensure compliance with City Code requirements.

Partnerships – Forge a sense of community by partnering with residents, businesses, civic organizations and other governments	
2016 Accomplishments	2017 Goals
Increased communication with St. Louis County to improve coordination of occupancy permit, temporary occupancy permit and building permit approval. In 2016 we reviewed over 2,000 permits.	Continue working with St. Louis County to provide more efficient and timely services to residents. Also continue notifying subdivision trustees when building permits for exterior work on residential structures is received.
Encouraged petitioners, developers and land owners to meet with Staff for pre-application meetings to assist them through the development process prior to making formal application. Had over 45 pre-application meetings.	Continue to provide developers and land owners the opportunity to meet with planners and engineers for pre-application meetings to provide education and assistance through the development process.
Reviewed over 50 site plan, record plat, rezoning and ordinance amendment development projects.	Continue to provide timely and accurate review for all new development and redevelopment projects.
Had a planner event with local elementary school children to talk about what its like to build and create great communities. Also participated in a Career Day at Parkway School District.	Continue reaching out to the community to educate and inform.

Quality – Provide and seek quality in each area of city services	
2016 Accomplishments	2017 Goals
Monitored UDC for compliance with new state or federal laws pertaining to land use. Worked on changes to City Code to update requirements with surety companies, and completed draft of new Wireless Communications ordinance. Also preparing to update Code to comply with new federal sign regulations.	Complete draft of Wireless Communications ordinance and present to City Council. Prepare recommendation and draft of new sign ordinance in compliance with new US Supreme Court ruling. Continue monitoring for other new planning laws and court cases which would impact the City's Codes.
Maintained up to date information on planning & development projects on the City's website. Worked with GIS and IT to link interactive map with our Active Projects Database.	Continue to provide the most accurate and current information on the City's website for public view.

Increased the use of digital formatting for record keeping of planning projects, meeting packets, correspondence and notifications.	Continue to work on microfilming all planning and engineering project files.
Worked with the planners, engineers, and Mapping services and IT division to update our CID, IRS, and GIS database in order to increase efficiency and data collection on private development projects and escrows.	Continue to monitor our databases and update as necessary to provide the best services and records possible.
The Planner of the Day Program responded to over 2,000 requests and inquiries in 2016. Also created a POD brochure to help provide information to the public.	Continue to provide thorough and timely information on all requests. Continue to respond to walk ins, phone call, and email requests.
Worked extensively with GIS coordinator and St Louis County to migrate parcel data from St Louis County's new system so that our mapping services are up to date	Continue with this parcel migration project and complete all tasks.
Mapping Division assisted with the creation of maps and exhibits for over 30 projects for both Planning and Public Works departments	Continue to serve as support to planners, engineers and economic development in the creation of maps and exhibits for projects, presentations and reports.
Mapping Division successfully updated and monitored City's data collection of over 50 types of data used in the day to day work of Planning, Parks, Police, and Public Works.	Continue to be the source of data collection and maintenance for the City.
Increase usability of our mapping system with GIS. Added additional layers for tracking such information as completion of street and sidewalk projects, traffic data collection, and created User Guide for employees on all data collection programs and capabilities.	Continue to work with GIS coordinator to increase efficiency and abilities on our map server.
Planners responded to over 40 zoning enforcement issues and complaints.	Continue to provide timely response to all code enforcement requests.
Planners and engineers responded to over 60 sunshine requests for information.	Continue to provide timely response to all inquiries.

Activity– Providing and encouraging cultural and recreational activities	
2016 Accomplishments	2017 Goals
Provided support to Police Department and Parks Department on creation of various posters and other printed media items to promote activities and events.	Continue to provide staff resource and services from our mapping section to help promote events.
Provided staff liaison to Chesterfield Historic and Landmarks Preservation Committee.	Continue to provide staff resource to citizen committee for the promotion and preservation of the city's history.
Collected historic documents and photographs from CHLPC members and others. Created a master inventory list of all items and have started scanning and identifying photos.	Continue to scan and identify all historic photos and documents.
Encourage new development proposals to include artwork where and when feasible for the enjoyment of the public.	Continue working with developers on inclusion of artwork as part of their project submissions

Investment – Maintain and enhance property values	
2016 Accomplishments	2017 Goals
Worked with City Arborist to assist with enforcement of Tree Preservation and Landscape requirements. Conducted almost 30 landscape inspections.	Continue cooperative assistance and review of plans and violations involving trees and vegetation with the City's Arborist.
Reviewed all commercial, industrial, office, retail and residential proposals for compliance with architectural review standards of the UDC.	Continue to review projects for compliance with architectural standards and continue working in cooperation with Architectural Review Board on those items requiring their review and recommendation.
Reviewed over 1,300 Municipal Zoning Applications which is required in order to obtain a building permit.	Continue to maintain City standards with professional and responsive code enforcement and plan review.
Successfully completed a Green Cities Challenge for best practices in sustainability.	Continue to promote and oversee orderly growth and development with attention to environmentally responsible and sensitive designs and outcomes.
Keep up with current trends and standards in planning and development.	Identify areas of UDC which may need to be updated to incorporate latest planning trends.

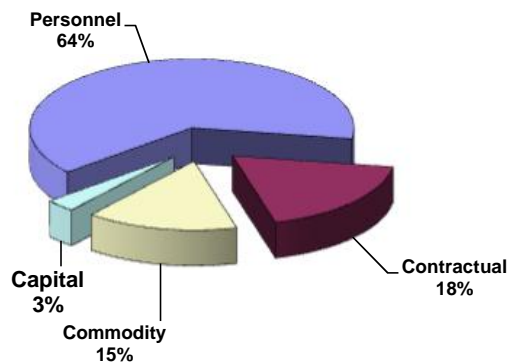
Worked on creation of the Development Manual to explain the planning and zoning process.	Complete manual and make available to residents, property owners and developers.
Reviewed over 200 business licenses, home occupation licenses, and special activity permits.	Continue to work with other departments within the City to maintain city standards for new businesses and special events.
Monitored and inspected over 20 sites for compliance with landscape agreements and plans.	Continue to monitor and inspect development sites to ensure landscaping is installed and maintained as required in bonds and landscape agreements.

Security – Ensure a responsible and secure environment	
2016 Accomplishments	2017 Goals
Sent copies of Architectural Review Board submittals to the Police Dept. for review of Crime Prevention through Environmental Design (CPTED).	Continue receiving feedback from the Police Department on CPTED.
Responded to zoning code enforcement matters in a timely fashion.	Continue responding to code enforcement matters and requests for action in a timely manner and work with COPS program.
Perform traffic impact reviews and require traffic impact studies as needed for new development projects to determine impact on existing roadways and necessary network improvements. Worked with MoDOT and St Louis County on such projects as St Lukes, Monsanto, Highland on Conway, and McGrath Plaza.	Continue to use the City's traffic model and other tools to review the impact on proposed developments on the existing network and provide recommendations on traffic improvements to accommodate said proposals. Continue working with area agencies in this effort.
Successfully completed updates to the City's TAZ (transportation area zone) and created traffic layer update to GIS map in anticipation of working on updates to the City's Traffic Model.	Provide information to City's traffic consultant to update and calibrate City's traffic model.

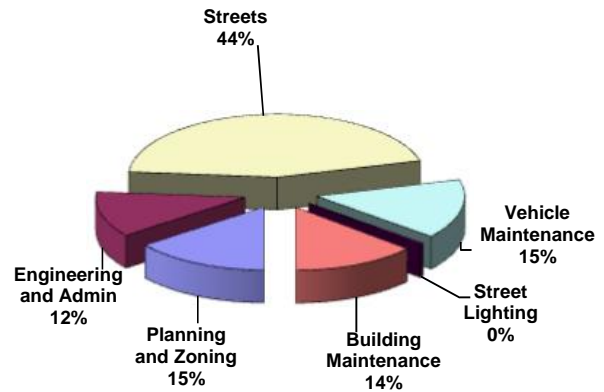
PUBLIC WORKS APPROPRIATIONS

Division	Personnel	Contractual	Commodity	Capital	Div Total
Planning and Zoning	\$944,703	\$46,910	\$12,650	\$0	\$1,004,263
Engineering and Admin	\$719,289	\$73,045	\$9,900	\$0	\$802,234
Streets	\$1,836,123	\$511,775	\$548,300	\$146,600	\$3,042,798
Vehicle Maintenance	\$387,952	\$235,700	\$402,500	\$18,000	\$1,044,152
Street Lighting	\$0	\$32,000	\$0	\$0	\$32,000
Building Maintenance	\$474,024	\$348,700	\$64,400	\$40,000	\$927,124
TOTAL	\$4,362,091	\$1,248,130	\$1,037,750	\$204,600	\$6,852,571

By Element:



By Division:



Public Works Personnel Requirements

Fiscal Year	Actual 2014	Actual 2015	Actual 2016	Adopted 2017	% Change '16 to '17
Planning and Zoning	8.5	9.5	9.5	9.5	0%
Development Services	6.0	6.0	6.0	6.0	0%
Engineering and Admin	7.5	7.5	7.5	6.5	-13%
Streets and Sewer Const.	29.0	29.0	29.0	29.0	0%
Vehicle Maintenance	5.0	5.0	5.0	5.0	0%
Street Lighting	0.0	0.0	0.0	0.0	0%
Building and Grounds Maint	6.0	7.0	7.0	7.0	0%
Total Positions	62.0	64.0	64.0	63.0	-2%

General Fund Performance Measurements

In addition to financial measurements, the City also uses performance measurements as an objective measurement of the progress made to achieve the City's goals.

Courts

Year	Fines/Cost	Cases Filed	Warrants Issued	Trials Set	Court Sessions
2007	\$ 992,665	11,443	2,035	170	33
2008	\$ 1,195,231	14,095	2,331	188	34
2009	\$ 1,318,916	13,476	1,826	172	34
2010	\$ 1,255,368	12,748	1,997	161	33
2011	\$ 1,256,000	11,462	2,236	75	34
2012	\$ 1,291,823	11,728	2,586	252	52
2013	\$ 1,273,396	12,669	2,474	186	52
2014	\$ 1,177,933	12,485	2,801	211	44
2015	\$ 1,075,445	9,665	2,617	105	44
2016	\$ 837,953	9,133	2,955	117	44

Police

Year	Calls for Service	Arrests	DWI Arrests	Accidents	Tickets	Warnings
2007	54,096	1,380	192	1,856	10,017	1284
2008	55,902	2,149	160	1,500	12,470	1699
2009	56,033	1,868	171	1,465	13,360	1981
2010	55,893	1,423	170	1,544	13,140	1646
2011	47,621	1,589	163	1,612	10,532	1,531
2012	50,042	1,830	168	1,649	11,530	2,279
2013	51,543	1,505	170	1,705	12,666	2,565
2014	55,966	1,647	179	1,757	11,908	5,191
2015	57,645	1,696	184	1,810	12,265	5,347
2016	53,874	1,557	110	1,914	8,574	7,111

Community Services and Economic Development

Year	Qualified Business Prospects	New Licensed Businesses	Media Releases
2007	9	125	23
2008	15	195	36
2009	20	152	43
2010	19	170	29
2011	17	180	32
2012	20	164	25
2013	20	164	25
2014	18	263	14
2015	31	224	54
2016	28	158	45

General Fund Performance Measurements (Continued)

Community Services - Recycling and Solid Waste Statistics

Year	Monthly Tons of Yard Waste	Monthly Tons of Recycling	Monthly Tons of Solid Waste	Tons of Electronics Recycled
2007	250	261	1,166	NA
2008	250	270	1,124	NA
2009	271	297	964	37
2010	206	346	923	48
2011	167	370	736	64
2012	252	386	882	145
2013	264	407	907	86
2014	266	400	921	151
2015	244	388	939	62
2015	243	408	964	35

Public Works - Completed Work Orders

Year	Curbs	Partial Depth patching	Property Restoration	Sidewalks	Signs	Slab Replacement
2007	28	46	89	131	190	11
2008	35	30	375	100	200	10
2009	6	29	41	43	228	10
2010	21	25	39	94	250	13
2011	39	17	197	79	309	13
2012	31	22	35	169	565	22
2013	23	17	129	92	373	16
2014	45	33	88	95	348	24
2015	50	35	90	60	350	30
2016	19	17	NA	NA	460	32

Public Works - Completed Work Orders, Continued

Year	Storm Sewer	Street Repair	Tree Trimming	Undermine
2007	43	37	861	9
2008	60	75	1,100	10
2009	38	50	750	12
2010	60	65	843	12
2011	23	60	534	5
2012	26	52	509	8
2013	43	64	220	635
2014	62	94	466	10
2015	65	100	470	15
2016	41	78	587	5

SPECIAL REVENUE FUNDS FUND SUMMARY

The City of Chesterfield utilizes special revenue funds to account for specific revenues that are legally restricted to expenditures for specific purposes. For the 2017 budget, the City has four special revenue funds in place. They are identified and discussed below with their approved budgets following.

The **Capital Improvement Sales Tax Trust** special revenue fund is used to account for the accumulation of resources from the one-half cent Capital Improvement sales tax passed by voters in 1997. The revenues are used to pay for principal and interest payments on R&S I and R&S II series bonds, as well as the City's capital projects for annual infrastructure maintenance. A list of the type of maintenance is listed in the Detail of Capital Projects sheet in this tab. Infrastructure projects are determined by evaluating the condition of all City maintained streets, which in turn is used to establish priorities during development of the pavement maintenance plan.

The **Parks Sales Tax** special revenue fund is used to account for the accumulation of resources from the one-half cent parks sales tax passed by voters in 2004. All parks and recreation activity is tracked in this fund. The principal and interest payments on the Parks Bonds issued in 2005 (refunded in 2013), 2008 (refunded in 2016), and 2009 (refunded in 2014) are made from revenues generated within this fund.

The **Sewer Lateral** fund is used to account for special revenues received which are specifically earmarked for expenditures for repairs to residential sanitary sewer laterals.

The **Police Forfeiture** fund is used to account for special revenues received which are specifically earmarked for future expenditures in the area of public safety.

Combined Statement of Budgeted Revenues and Expenditures - Capital Improvement Sales Tax Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 1,726,802	\$ 3,283,354	\$ 970,991
REVENUES:			
Sales Tax	6,053,069	6,190,771	6,315,000
Other Revenues	1,627,433	4,143,073	1,392,880
TOTAL REVENUE	7,680,502	10,333,844	7,707,880
TOTAL AVAILABLE FUNDS	9,407,304	13,617,198	8,678,871
EXPENDITURES			
Public Works	881,682	1,226,900	637,396
Capital Items	5,474,279	14,710,156	5,750,000
TOTAL EXPENDITURES	6,355,961	15,937,056	6,387,396
TRANSFERS TO/FROM OTHER FUNDS	232,011	3,290,849	(1,889,400)
FUND BALANCE, DECEMBER 31	\$ 3,283,354	\$ 970,991	\$ 402,075

Detail of Expenditures - Capital Improvement Sales Tax Fund

Department/Activity	Description	Amount	Activity Total
Public Works			
Capital Expenditures	Concrete Street Reconstruction	\$ 2,100,000	
	Schoettler Road Bridge	1,800,000	
	Sidewalk Replacement	500,000	
	Wilson Road Culvert Replacement	420,000	
	Selective Slab Replacement Project	250,000	
	Street Grate Improvement Project	225,000	
	Sealing of City Parking Lots	185,000	
	Backhoe	130,000	
	Roof at Public Works Facility	120,000	
	Trench Grate Replacement	20,000	
	Total Capital		\$ 5,750,000
Personnel	Salaries/Benefits		262,396
Contractual	Design Services for Culverts	150,000	
	Inspection/Testing Services - Slab / Sidewal	85,000	
	Crack Sealing	80,000	
	Miscellaneous Design	20,000	
	Miscellaneous Inspection and Construction	20,000	
	Miscellaneous Capital Contracts	10,000	
	Schoettler Phase I Grant Application	10,000	
	Total Contractual		375,000
	Grand Total Expenditures		<u>\$ 6,387,396</u>

PUBLIC SERVICES

Parks Recreation & Arts

The Department of Parks, Recreation and Arts is responsible for long and short range planning for the enjoyment of its residents and guest throughout our Parks, Recreation and Arts system. Below is a brief highlight of the Department's 2016 accomplishments and 2017 goals that further advance the City's Mission Statement.

Distinction – Be a City of choice in St. Louis Region to live, work, play and visit	
2016 Accomplishments	2017 Goals
The Parks, Recreation and Arts Department has had an exceptional year with expansion of Art programs, continued increase of users at the Athletic complex, extra activities in our parks, and the over-all recognition of the importance the Parks, Recreation and Arts plays in making Chesterfield a top City in the St. Louis area to live in.	Continue to build on the past years of success throughout out our department and expand the recreational, art, and park offerings, special events, quality programs and comprehensive Parks, Recreation and Arts for our residents and guests alike to enjoy, create memories and participate in.
Worked with large and small businesses and corporations within Chesterfield to find ways for them to market their business through sponsorships and getting involved.	Expand our game plan with the entire staff to reach out and continue to grow relationships with the businesses in the community and surrounding areas to better enhance our events and their opportunity to get involved in their community.
Continue to make sure City parks and facilities are safe for community use and maintained. Added new cameras to the amphitheater, pool and CVAC athletic complex and Parks office yard and building	Maintenance and supervisory staff check each City-maintained park and facility at least once per day and address concerns or other issues. Work closely with the Police Department to make full use of Police in parks program and event presence. Continue to work with IT to monitor parks and facilities to give our residents the safest park experience.
Performed tree / landscaping inspections for hazardous and nuisance trees in our parks and alongside the medians and green space Parks maintains throughout the City.	Continue to inspect landscaping and trees to determine whether trees are hazardous and should be removed in our parks and Green space we maintain.
The Chesterfield Amphitheater continues to grow in popularity and has distinguished itself as one of the top entertainment destinations in the region.	Expand ticketed show offerings and quality programs/bookings, Continue to build our brand on a national level with major talent agencies.
Continued to reforest at the amphitheater, Central Park and at Eberwein Park.	Review tree planting needs throughout the park system to ensure we keep up with the tree needs in the green space we are responsible for.
Field usage continued to increase with our more active role in providing quality sports fields and reaching out to new user groups and to serve our residents at the Chesterfield Valley Athletic Complex for the outdoor sports season year round.	Continue to look at ways to open our fields, work with the main user groups and residents and guests plus partner with groups to expand the opportunity to participate in multiple sporting events and tournaments throughout the year.

Partnerships – Forge a sense of community by partnering with residents, businesses, civic organizations and other governments	
2016 Accomplishments	2017 Goals
Worked with public works on maintaining Best Management Practices (BMP) to comply with water quality standards requirements throughout our parks and facilities.	Continue to work with the Public works and MSD on water quality requirements.
Worked with multiple entertainment and non-profit groups to add events at the amphitheater along with exploring the opportunity to do more partnerships and widen our reach and exposure for our residents.	Work with the PRACAC, YMCA, JCCA, Chesterfield Chamber of Commerce, Chesterfield Mall, Taubman and Prestige Outlets, Taste of St. Louis, Stages, Vintage Market Days, the Silverman Group, Pedal the Cause, Missouri Wildlife Rescue, Hubbard Radio, and both the Parkway and Rockwood School groups to coordinate efforts for amphitheater events and multiple radio stations plus other event management groups.
Continued to expand our monthly reports to generate a better communication tool so other departments and City Council can see what Parks, Recreation and Arts is working on.	Consolidate our monthly report to give concise, accurate and professional information on what is going on in Parks, Recreation and Arts so we can make sure everyone is better informed and has the most up-to-date information.
Continued to work cooperatively with the Chesterfield Chamber of Commerce on the Summer Concert series, notifying businesses of large tournaments, special events and other events that we are both putting on. We also had our second Chamber Concert at the amphitheater this year.	Continue to work in cooperation with the Chesterfield Chamber of Commerce on the Summer Concert series through promotion and cross-marketing. We will continue to explore other opportunities for cross-marketing with special events, tournaments, and festivals with other local groups in the west St. Louis County area.
Worked on expansion and updates on our Parks, Recreation and Arts App which allows people to review our information on their Smart Phone.	Keep expanding and pushing the envelope with our App and social media, finalize the Veterans Honor Park portion of the app so it is ready for the grand opening in the spring of 2017.
Worked with Arts Unleashed for an Arts benefit concert at the amphitheater this year.	Arts unleashed will do their own fund raiser in 2017.
Worked with PRACAC to get them to take more of an active role in volunteering at our special events, such as our Summer Concert series, Orchestra series, Movies in the Park, and Taste of St. Louis .	

Worked with the YMCA and Delmar Gardens on enhancing our Senior Sizzlers group by providing additional events for our active seniors.	Continue to working with the YMCA and, Delmar Garden. We are also exploring the opportunity to work with MEAA and the Chesterfield Mall on growing the Senior Sizzler Program and provide more opportunities for our adults with more experience in 2017.
Second year of the Orchestra series at the Amphitheater on Thursday nights which included five free concerts during the spring and early summer.	Continue to work on getting the attendance up at the orchestra events.
Worked with Public Works to take over all mowing in the City in exchange for PW to take care of signage in the parks and striping of the parking lots.	Work on making these new areas that we are responsible for cutting cleaner and more visually pleasing to our residents and guests of Chesterfield.

Quality – Provide and seek quality in each area of city services	
2016 Accomplishments	2017 Goals
Maintained CAPRA accreditation and preparing for the recertification in 2017	Continue to maintain CAPRA accreditation and complete our recertification in summer of 2017.
Worked on social media interaction and initiation to keep the community better informed of Parks, Recreation and Arts operations and events with Twitter, Facebook, and Pinterest.	We will continue to expand on social media and explore new and upcoming options to keep the general public informed on all media fronts. Expand usage on our Parks, Recreation and Arts App.
Work with all professional staff to become accredited and to get professionally involved in MPRA.	Continue to challenge staff to grow and seek CPRP along with going to CEU programs. We continue to encourage staff to get involved and give back to MPRA.
Performed maintenance tasks as described in the Parks Natural Resource Plan.	Continue to adjust and improve the Parks Natural Resource Plan as needed.
Natural Resources and Community Forestry pages were created on COC website, and include all available information pertaining to street trees, the City's goals, pruning, tree removal and tree planting.	Continue to maintain and update public informational resources.
Updated walking maps on our App. Walking map routes with mileage for Central Park, Rivers Edge and the Riparian trail.	Continue to expand maps and usage of parks for walking and running with proper signs showing mileage of trails at the park sights and on our app. Will include the opening of the Boones pedestrian bike connector to the Katy Trail.

Continued to push out 'Did You Know' information in the parks, brochures, swag items and in the social media.	Keep pushing 'Did You Know' program throughout the Parks, Recreation and Arts programs.
This is our fourth year of the Friends of the Parks Program which is to better inform residents of what Parks, Recreation and Arts has to offer and how we can positively impact their lives. This is a part of the 'Did You Know' campaign.	We will continue to grow the Friends of the Park Program so we can keep all of our users and guests abreast of what we have going on in Chesterfield with our Parks, Recreation and Arts Department.

Activity– Providing and encouraging cultural and recreational activities	
2016 Accomplishments	2015 Goals
Provided comprehensive community recreation opportunities for all age groups which included events such as Turkey Trot, older adult programs, Lacrosse, Ultimate Frisbee, 4th of July Celebration, swim programs, Summer Concert series, orchestra and movie series, bird walks with plant identification, Senior Sizzlers, art, and conservation programs in the park.	Continue to plan and implement a Comprehensive Community Parks, Recreation and Arts Program which is cost effective and maximizes existing community resources and expands the overall benefits to our Chesterfield residents and their guests.
The Arts and Entertainment Superintendent received two grants this year and has started laying the ground work for writing additional art grants for next year.	Continue to work with grant groups to take advantage of as many art related grants as possible.
We started an Arts support group this year and have a good deal of success with multiple cities getting involved from across the St. Louis and St. Charles region.	Continue to work with the other Cities in the Art Support group and build the network to help each other bring more art opportunities across eastern Mo area.
Artist receptions have become very popular. We had four gallery shows at City Hall this year and the openings continue to grow. Started shows featuring three artist and we have now expanded to four or five artist.	Will continue to hang shows and expand the art shows at City Hall. Keep building on its popularity.
Had our first Live Art event at City Hall this year with twelve artist.	Will look at expanding and develop an Art and Music Festival for 2017
Continued to work with various athletic associations and tournament providers in the use of the CVAC to grow the youth and adult sports to better serve our residents and guests and realize the full potential of our complex.	Continue to work with various organizations tournament providers, Parkway and Rockwood school districts, Marquette Lacrosse Club and local university such as Maryville, Missouri Baptist and Lindenwood in the use of the CVAC along with implementing new sports options which include, flag football, Ultimate Frisbee, Lacrosse, small sided soccer, pickle ball and basketball tournament.

Worked with the Police on the annual Safety Fair and the third year of the Backstoppalooza fundraiser, finally the weather was good and the overall turnout was awesome.	Will continue to work with the Police and Fire District on the annual Safety Fair to get a better turnout. Continue to increase awareness of the Backstoppalooza event in October.
Continued to encourage more active and passive recreational areas and pedestrian/bicycle travel within the Parks system (Riparian Trail, Levee Trail, the new River's Edge Park and Rail Road Park).	Look at ways to expand more active and passive recreational areas and pedestrian/bicycle travel within the Parks system and adjoining property's such as the Big Muddy, and Railroad Park.
Looked at ways to expand our Art-On-Loan Program this year. We are implementing the arts into our Living Legacy program for 2017. We now have a book that we put together for potential art for the Living Legacy program.	Continue to expand the Art-On-Loan Program. We may venture into one year contracts with artist to get additional art throughout the City.
Continued to expand the usage of Chesterfield amphitheater with new events, multiple rentals and additional ticketed events through local and regional users this year.	Utilize the amphitheater and Central Park improvements to host additional community events. Continue to expand the marketing plan using various media streams, radio, print, websites, Facebook, Twitter and our App to promote recreation and art activities. Looking forward to hosting additional ticketed events in 2017 with the new sound system.
Enhance native plantings in the parks for butterfly habitat at Central Park, Eberwein Park and the CVAC. Earned another pollinator award for the habitat inside the Amphitheater	Continue to enhance pollinator areas and Monarch Flyway Habitat. Initiate NRPA Monarch Planting Program in additional areas in our parks.

Investment – Maintain and enhance property values	
2016 Accomplishments	2017 Goals
Received MPG for Veterans Honor Park development.	Complete the construction of the VHP Honor Park for Spring of 2017 opening
Continue to promote the VHP project and market the brick program.	Finish up the selling of sponsor bricks for VHP.
Working on VHP APP.	Finish VHP App for spring rollout with opening of the park.
F Quad Garden plaza completed.	Complete D/E Garden Plaza for Spring of 2017 season.
Park Maintenance installed two new Fields F5 & F6 for youth baseball.	Continue to maintain the current fields in top condition.

Park Maintenance rebuilt B7 multisport field and it is now the best draining multiport field in the complex.	Rebuild B2 and B9 over the winter for our summer sport season.
Added the Parkway Community Garden for this spring do to the high demand for plots.	Continue to look at ways to improve the gardens for residents in the upcoming planting season.
Worked with Public works to add concrete at the CVAC for better overall complex usage.	Continue to work with public Works to expand concrete as needed for complex.
Laid the foundation to have a portion of the main parking lot at the CVAC concreted.	Continue to work on getting the main parking lot completely concreted for a better experience for our users.
Continue to improve Eberwein Park with honeysuckle removal, tree plantings, prairie enhancement and trail stabilization.	Continue to improve Eberwein Park, remedy drainage issues on the trails, and work on Dog Park drainage and worn out areas.
Continue to work on pond enhancements at Eberwein Park with removal of honeysuckle and non-native species, cleaning up the pond and working on completing project.	Will finish this project in 2017 with the board walk as the final phase.
Continue to work on MDC Stewardship Grant and plantings are in for prairie and native flower restoration at Eberwein Park in the field adjacent to the Dog Park.	Monitor and complete MDC Stewardship Grant on prairie restoration and native flower enhancement at Eberwein Park.

Security – Ensure a responsible and secure environment	
2016 Accomplishments	2016 Goals
Added security cameras to parts of the CVAC, Aquatic Center, Parks office and the amphitheater and all the concession stands.	Will continue to look at ways to make the Parks and Facility's safer.
Installed a camera and front door lock at the parks office so people can't just walk in off the street un announced.	Keeping staff as safe as possible
Worked closely with Police to put on an active shooter training program for staff.	Will expand the program to get part timers through the program prior to the 2017 season.
Police Department has park monitoring program in place to spend more time at the CVAC, amphitheater, pool and other parks during regular hours of operation.	Will partner with police patrols on a more regular basis now with Police specifically hired to be in the parks and interact with residents and guests to ensure a safe and enjoyable experience in our parks and at our events.

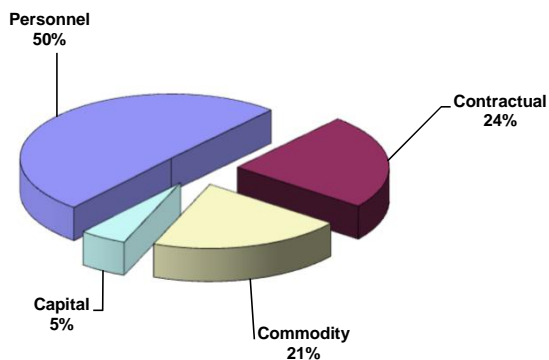
Combined Statement of Budgeted Revenues and Expenditures - Parks Sales Tax Fund			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 2,935,225	\$ 2,870,584	\$ 2,251,975
REVENUES:			
Sales Tax	7,121,200	7,283,151	7,429,000
Intergovernmental	266,386	-	-
Parks and Recreation	1,794,837	1,737,362	1,931,620
Other Revenues	65,775	106,912	31,000
TOTAL REVENUE	9,248,198	9,127,425	9,391,620
TOTAL AVAILABLE FUNDS	12,183,423	11,998,009	11,643,595
EXPENDITURES			
Parks	5,480,928	6,039,917	5,862,030
Capital Items	1,065,205	576,278	312,000
TOTAL EXPENDITURES	6,546,133	6,616,195	6,174,030
TRANSFERS TO/FROM OTHER FUNDS	(2,766,706)	(3,129,839)	(2,962,479)
FUND BALANCE, DECEMBER 31	\$ 2,870,584	\$ 2,251,975	\$ 2,507,086

Detail of Capital Assets to be Purchased - Parks Sales Tax Fund			
Department/Activity	Description	Amount	Activity Total
Parks			
Parks & Recreation	In House Sound System	\$ 65,000	
	Repair of asphalt trail	40,000	
	B2 Renovation	35,000	
	1/2 Ton Truck - replacement	30,000	
	Repair of steps	30,000	
	Pool Vehicle - replacement	23,500	
	Heavy Duty Utility Cart - New	22,500	
	Concrete - CVAC	15,000	
	ROW Mower - New	10,500	
	Awning for Soccer Stand	8,000	
Total Capital			<u>\$ 286,000</u>

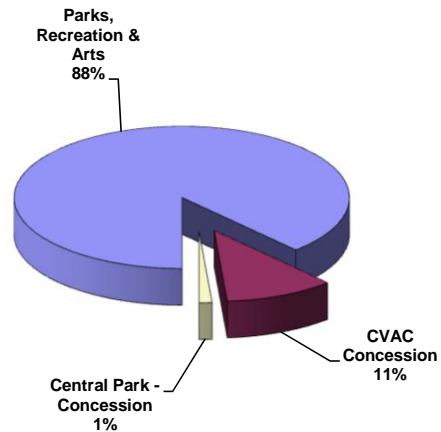
PARKS, RECREATION AND ARTS APPROPRIATIONS

Division	Personnel	Contractual	Commodity	Capital	Div Total
Parks, Recreation & Arts	\$2,805,363	\$1,427,400	\$925,250	\$286,000	\$5,444,013
CVAC Concession	\$284,537	\$36,250	\$322,750	\$10,000	\$653,537
Central Park - Concession	\$21,030	\$9,450	\$30,000	\$16,000	\$76,480
TOTAL	\$3,110,930	\$1,473,100	\$1,278,000	\$312,000	\$6,174,030

By Element:



By Division:



Parks, Recreation and Arts Personnel Requirements

Fiscal Year	Actual 2014	Actual 2015	Actual 2016	Adopted 2017	% Change '16 to '17
Parks, Recreation & Arts	37.5	38.5	40.5	40.5	0%
CVAC Concession	4.5	4.5	5.5	5.5	0%
Central Park - Concession	1.5	1.5	1.5	1.5	0%
Total Positions	43.5	44.5	47.5	47.5	0%

Combined Statement of Budgeted Revenues and Expenditures - Sewer Lateral Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 686,425	\$ 620,879	\$ 552,279
REVENUES:			
Property Taxes	427,135	430,000	430,000
TOTAL REVENUE	427,135	430,000	430,000
TOTAL AVAILABLE FUNDS	1,113,560	1,050,879	982,279
EXPENDITURES			
Public Works	441,020	450,000	460,000
TOTAL EXPENDITURES	441,020	450,000	460,000
TRANSFERS TO/FROM OTHER FUNDS	(51,661)	(48,600)	(49,678)
FUND BALANCE, DECEMBER 31	\$ 620,879	\$ 552,279	\$ 472,601

Combined Statement of Budgeted Revenues and Expenditures - Police Forfeiture Fund			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 77,642	\$ 155,226	\$ 157,275
REVENUES:			
Intergovernmental	116,261	88,366	-
TOTAL REVENUE	116,261	88,366	-
TOTAL AVAILABLE FUNDS	193,903	243,592	157,275
EXPENDITURES			
Police	38,052	86,317	157,275
TOTAL EXPENDITURES	38,052	86,317	157,275
TRANSFERS TO/FROM OTHER FUNDS	(625)	-	-
FUND BALANCE, DECEMBER 31	\$ 155,226	\$ 157,275	\$ -

CAPITAL PROJECT FUNDS FUND SUMMARY

The City of Chesterfield utilizes capital project funds to account for the acquisition and construction of major capital items. These funds represent the vast majority of all capital projects in the City. Projects are determined based on resident feedback and careful deliberation by the City Council. The City believes all approved projects will enhance the quality of life in the City.

As with all large projects, money will be needed for up-keep of these enhancements in the future. The City has planned for these future expenditures and believes the dedicated sales tax monies provided by the Capital Improvement Sales Tax Fund and Parks Sales Tax Fund will be sufficient to cover the up-keep in future years. Furthermore, the City does not anticipate using the operating budget of the General Fund to maintain any of these projects.

The Capital Project Funds are discussed below:

The **Chesterfield Valley Special Allocation Fund** is focused on completing infrastructure and transportation projects in the Chesterfield Valley as well as Levee Match projects and miscellaneous legal expenses. In 2017, the City intends to spend the remaining funds on completing infrastructure projects in the Chesterfield Valley.

The **Parks Construction Phase II Fund – Series 2009B** is used to account for financial resources from the 2009B Parks Bonds (subsequently refinanced with the 2014 Certificates of Participation) issue as well as transfers in from the Parks Sales Tax Fund. These funds were designated to assist in the completion of the projects listed below:

- Development of trails, amphitheater, streams, and open space at Central Park.
- Development of four baseball/softball fields, parking, concession stand, and concession stand upgrades at the Chesterfield Valley Athletic Project.
- Development of the Riparian Corridor Trail.
- Continue partnership with the Great Rivers Greenway District to complete additional phases of the Monarch-Chesterfield Levee Trail.

During 2016, the City allocated the remaining Parks Construction funds to concession stand upgrades.

Combined Statement of Budgeted Revenues and Expenditures - Chesterfield Valley Special Allocation Fund			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 132,438	\$ 168,542	\$ 211,803
REVENUES:			
Intergovernmental	-	-	-
Other Revenues	56,706	63,261	-
TOTAL REVENUE	56,706	63,261	-
TOTAL AVAILABLE FUNDS	189,144	231,803	211,803
EXPENDITURES			
Public Works	20,602	20,000	211,803
TOTAL EXPENDITURES	20,602	20,000	211,803
TRANSFERS TO/FROM OTHER FUNDS	-	-	-
FUND BALANCE, DECEMBER 31	\$ 168,542	\$ 211,803	\$ -

This is money that was set-aside in prior years and has significant restrictions on its usage. The funds have primarily been used for wetland mitigation.

Combined Statement of Budgeted Revenues and Expenditures - Parks Construction Phase II 2009B Fund			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 346,055	\$ 6,283	\$ -
REVENUES:			
Other Revenues	-	-	-
TOTAL REVENUE	-	-	-
TOTAL AVAILABLE FUNDS	346,055	6,283	-
EXPENDITURES			
Parks	339,772	6,283	-
TOTAL EXPENDITURES	339,772	6,283	-
TRANSFERS TO/FROM OTHER FUNDS	-	-	-
FUND BALANCE, DECEMBER 31	\$ 6,283	\$ -	\$ -

These funds are related to parks phase II and were fully allocated during FY2016.

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BONDED DEBT SCHEDULE

The City of Chesterfield, Missouri's general long-term debt includes General Obligation Bonds and Certificates of Participation. This overview describes each type of debt, provides a picture of the City's indebtedness and discusses policies for new debt. The total debt to maturity outstanding as of December 31, 2016 is as shown below.

Year	General Obligation Bonds		Certificates of Participation		Totals
	Principal	Interest	Principal	Interest	
2017	\$ 1,795,000	\$ 94,050	\$ 3,155,000	\$ 1,371,392	\$ 6,415,442
2018	1,880,000	57,300	3,355,000	1,250,621	6,542,921
2019	1,925,000	19,250	3,600,000	1,104,916	6,649,166
2020	-	-	3,855,000	947,054	4,802,054
2021	-	-	3,925,000	772,854	4,697,854
2022	-	-	3,715,000	606,378	4,321,378
2023	-	-	2,910,000	464,028	3,374,028
2024	-	-	3,110,000	336,128	3,446,128
2025	-	-	3,280,000	245,928	3,525,928
2026	-	-	785,000	147,528	932,528
2027	-	-	810,000	123,978	933,978
2028	-	-	835,000	101,673	936,673
2029	-	-	890,000	78,275	968,275
2030	-	-	915,000	49,350	964,350
2031	-	-	730,000	21,900	751,900
	<u>\$ 5,600,000</u>	<u>\$ 170,600</u>	<u>\$ 35,870,000</u>	<u>\$ 7,621,998</u>	<u>\$ 49,262,598</u>

General Obligation Bonds are composed of R&S I & II bonds which were issued for road and sewer construction and funded by the Capital Improvement Sales Tax. The City also issued GO Bonds to purchase Central Park which were funded by a property tax. The City's final assessment of this property tax was in 2014 and the Parks GO Bonds were completely paid off in 2015 via forward funding from the General Fund. The Parks 1998 Debt Service Fund continues to collect delinquent property taxes which are used to pay back the General Fund loan.

Certificates of Participation are composed of debt for the building of the City Hall and Proposition "P". Both public works and city hall are funded from the general fund, while Prop. "P" bonds are funded through the Parks sales tax.

General Obligation Bonds

Definition - General obligation bonds are backed by the full faith and credit of a jurisdiction. General obligation bonds are payable from ad valorem property taxes and other general revenues.

Debt Limitations - Bonded indebtedness is limited by Sections 95.115 and 95.120 of the Missouri Revised Statutes (1986) to 10% of the assessed value of taxable tangible property.

Existing Debt - The City's outstanding general obligation debt as of December 31, 2015 was \$5,600,000 for 2016 street and sidewalk refunding bonds. The debt service schedule is shown on the following pages.

Debt Burden - Chesterfield's outstanding general obligation debt is well within statutory limits. Based on the City's 2016 assessed valuation of \$1,893,881,691 the City's legal debt margin is \$183,788,169. The City reviews each potential issue of debt either in-house or through an independent financial advisor on a case-by-case basis.

Bond Rating – Chesterfield's general obligation bonds have an Aaa rating from Moody's Investors Services.

CITY OF CHESTERFIELD, ST. LOUIS COUNTY, MISSOURI
General Obligation Bonds, Series 2015 (Refunding of R&S I and R&S II)
DEBT SERVICE SCHEDULE
\$7,340,000

<u>Date</u>	<u>Principal</u>	<u>Coupon</u>	<u>Interest</u>	<u>Period Total</u>	<u>Fiscal Total</u>
2/15/2017	\$ 1,795,000	2.00%	\$ 56,000	\$ 1,851,000	
8/15/2017			38,050	38,050	1,889,050
2/15/2018	1,880,000	2.00%	38,050	1,918,050	
8/15/2018			19,250	19,250	1,937,300
2/15/2019	1,925,000	2.00%	19,250	1,944,250	
					1,944,250
	<u>\$ 5,600,000</u>		<u>\$ 170,600</u>	<u>\$ 5,770,600</u>	

Certificates of Participation

Definition - Certificates of Participation are securities that represent a share of an issuer's lease payment. When a municipality finances a public facility through a lease-purchase transaction, the interest in that government's lease payment often is assigned to a third party that issues Certificates of Participation. The Certificates represent a share of the lease payment received by the investor.

Debt Limitations - There are no statutory limits on Certificates of Participation. These obligations are not considered debt under state law and are subject to annual appropriations by the Mayor and City Council.

Existing Debt - The City issued \$17,565,000 in Certificates of Participation to fund the acquisition of land and the construction of City Hall on April 15, 2000. The City did a current refunding of this debt on August 30, 2004 in order to take advantage of the low interest rate environment. The City's outstanding debt related to the issue as of December 31, 2016 was \$7,810,000.

On January 27, 2005, the City issued \$25,710,000 in Certificates of Participation to fund acquisition of park land and parks improvements. The City did a current refunding of this debt in November 2013 in order to take advantage of the low interest rate environment. The City's outstanding debt related to the issue as of December 31, 2016 was \$16,950,000.

In 2008, the City issued \$4,720,000 in Certificates of Participation to fund parks construction phase II. The City did a partial refunding of this debt in 2016 in order to take advantage of the low interest rate environment. The City's outstanding debt related to the issue as of December 31, 2016 was \$3,580,000.

In 2009, the City issued \$4,550,000 in Certificates of Participation to fund parks construction phase II. In 2009, the City issued \$5,695,000 in Build America Bonds to fund parks construction phase II. The City concurrently refunded these debt issuances in September 2014 in order to take advantage of the low interest rate environment. The City's outstanding debt related to the issue as of December 31, 2016 was \$7,530,000.

Debt Burden - As noted above, there is no statutory limitations for Certificates of Participation. As is the case with general obligation bonds, the City reviews each potential issue of debt either in-house or through an independent financial advisor on a case-by-case basis.

Bond Rating – Chesterfield's Certificates of Participation have an Aa1 rating from Moody's Investors Services.

CITY OF CHESTERFIELD, ST. LOUIS COUNTY, MISSOURI
Certificates of Participation, Series 2004 (City Hall)
DEBT SERVICESCHEDULE
\$15,820,000

<u>Date</u>	<u>Principal</u>	<u>Coupon</u>		<u>Interest</u>	<u>Period Total</u>	<u>Fiscal Total</u>
2/15/2017	\$ 1,210,000	5.25%	\$	196,763	\$ 1,406,763	
8/15/2017				165,000	165,000	\$ 1,571,763
2/15/2018	1,300,000	5.00%		165,000	1,465,000	
8/15/2018				132,500	132,500	1,597,500
2/15/2019	1,400,000	5.00%		132,500	1,532,500	
8/15/2019				97,500	97,500	1,630,000
2/15/2020	1,500,000	5.00%		97,500	1,597,500	
8/15/2020				60,000	60,000	1,657,500
2/15/2021	1,400,000	5.00%		60,000	1,460,000	
8/15/2021				25,000	25,000	1,485,000
2/15/2022	1,000,000	5.00%		25,000	1,025,000	
	<u>\$ 7,810,000</u>			<u>\$ 1,156,763</u>	<u>\$ 8,966,763</u>	

CITY OF CHESTERFIELD, ST. LOUIS COUNTY, MISSOURI
Certificates of Participation, Series 2013 (Refunding of 2005 Parks)
DEBT SERVICE SCHEDULE
\$20,360,000

<u>Date</u>	<u>Principal</u>	<u>Coupon</u>	<u>Interest</u>	<u>Period Total</u>	<u>Fiscal Total</u>
6/1/2017			\$ 344,888	\$ 344,888	
12/1/2017	\$ 1,340,000	3.00%	344,888	1,684,888	\$ 2,029,776
6/1/2018			324,788	324,788	
12/1/2018	1,440,000	4.00%	324,788	1,764,788	2,089,576
6/1/2019			295,988	295,988	
12/1/2019	1,565,000	4.00%	295,988	1,860,988	2,156,976
6/1/2020			264,688	264,688	
12/1/2020	1,695,000	5.00%	264,688	1,959,688	2,224,376
6/1/2021			222,313	222,313	
12/1/2021	1,850,000	**	222,313	2,072,313	2,294,626
6/1/2022			177,750	177,750	
12/1/2022	2,005,000	5.00%	177,750	2,182,750	2,360,500
6/1/2023			127,625	127,625	
12/1/2023	2,180,000	5.00%	127,625	2,307,625	2,435,250
6/1/2024			73,125	73,125	
12/1/2024	2,365,000	3.00%	73,125	2,438,125	2,511,250
6/1/2025			37,650	37,650	
12/1/2025	2,510,000	3.00%	37,650	2,547,650	2,585,300
	<u>\$ 16,950,000</u>		<u>\$ 3,737,630</u>	<u>\$ 20,687,630</u>	

** Principal of \$225,000 has a 3.50% coupon and principal of \$1,625,000 has a 5.00% coupon.

CITY OF CHESTERFIELD, ST. LOUIS COUNTY, MISSOURI
Certificates of Participation, Series 2008 (Parks Phase II)
DEBT SERVICESCHEDULE
\$4,720,000

<u>Date</u>	<u>Principal</u>	<u>Coupon</u>	<u>Interest</u>	<u>Period Total</u>	<u>Fiscal Total</u>
6/1/2017			\$ 14,818	\$ 14,818	
12/1/2017	\$ 210,000	4.25%	14,818	224,818	\$ 239,635
6/1/2018			10,355	10,355	
12/1/2018	215,000	4.40%	10,355	225,355	235,710
6/1/2019			5,625	5,625	
12/1/2019	225,000	5.00%	5,625	230,625	236,250
	<u>\$ 650,000</u>		<u>\$ 61,595</u>	<u>\$ 711,595</u>	

CITY OF CHESTERFIELD, ST. LOUIS COUNTY, MISSOURI
Refunding Certificates of Participation, Series 2016 (Parks Phase II) - Partial Refunding of 08 Parks
DEBT SERVICESCHEDULE
\$3,000,000

<u>Date</u>	<u>Principal</u>	<u>Coupon</u>	<u>Interest</u>	<u>Period Total</u>	<u>Fiscal Total</u>
6/1/2017			\$ 31,584	\$ 31,584	
12/1/2017	\$ 45,000	0.85%	31,584	76,584	\$ 108,168
6/1/2018			31,393	31,393	
12/1/2018	45,000	1.10%	31,393	76,393	107,785
6/1/2019			31,145	31,145	
12/1/2019	45,000	1.25%	31,145	76,145	107,290
6/1/2020			30,864	30,864	
12/1/2020	285,000	2.00%	30,864	315,864	346,728
6/1/2021			28,014	28,014	
12/1/2021	290,000	2.00%	28,014	318,014	346,028
6/1/2022			25,114	25,114	
12/1/2022	300,000	1.60%	25,114	325,114	350,228
6/1/2023			22,714	22,714	
12/1/2023	300,000	2.00%	22,714	322,714	345,428
6/1/2024			19,714	19,714	
12/1/2024	310,000	2.00%	19,714	329,714	349,428
6/1/2025			16,614	16,614	
12/1/2025	315,000	3.00%	16,614	331,614	348,228
6/1/2026			11,889	11,889	
12/1/2026	320,000	3.00%	11,889	331,889	343,778
6/1/2027			7,089	7,089	
12/1/2027	335,000	2.05%	7,089	342,089	349,178
6/1/2028			3,655	3,655	
12/1/2028	340,000	2.15%	3,655	343,655	347,310
	<u>\$ 2,930,000</u>		<u>\$ 519,573</u>	<u>\$ 3,449,573</u>	

CITY OF CHESTERFIELD, ST. LOUIS COUNTY, MISSOURI
Refunding Certificates of Participation, Series 2014
DEBT SERVICE SCHEDULE
\$8,600,000

<u>Date</u>	<u>Principal</u>	<u>Coupon</u>	<u>Interest</u>	<u>Period Total</u>	<u>Fiscal Total</u>
6/1/2017			\$ 113,525	\$ 113,525	
12/1/2017	\$ 350,000	2.00%	113,525	463,525	\$ 577,050
6/1/2018			110,025	110,025	
12/1/2018	355,000	3.00%	110,025	465,025	575,050
6/1/2019			104,700	104,700	
12/1/2019	365,000	3.00%	104,700	469,700	574,400
6/1/2020			99,225	99,225	
12/1/2020	375,000	3.00%	99,225	474,225	573,450
6/1/2021			93,600	93,600	
12/1/2021	385,000	3.00%	93,600	478,600	572,200
6/1/2022			87,825	87,825	
12/1/2022	410,000	3.00%	87,825	497,825	585,650
6/1/2023			81,675	81,675	
12/1/2023	430,000	3.00%	81,675	511,675	593,350
6/1/2024			75,225	75,225	
12/1/2024	435,000	3.00%	75,225	510,225	585,450
6/1/2025			68,700	68,700	
12/1/2025	455,000	3.00%	68,700	523,700	592,400
6/1/2026			61,875	61,875	
12/1/2026	465,000	3.00%	61,875	526,875	588,750
6/1/2027			54,900	54,900	
12/1/2027	475,000	3.25%	54,900	529,900	584,800
6/1/2028			47,181	47,181	
12/1/2028	495,000	3.25%	47,181	542,181	589,363
6/1/2029			39,138	39,138	
12/1/2029	890,000	3.25%	39,138	929,138	968,275
6/1/2030			24,675	24,675	
12/1/2030	915,000	3.00%	24,675	939,675	964,350
6/1/2031			10,950	10,950	
12/1/2031	730,000	3.00%	10,950	740,950	751,900
	<u>\$ 7,530,000</u>		<u>\$ 2,146,438</u>	<u>\$ 9,676,438</u>	

Combined Statement of Budgeted Revenues and Expenditures - Parks 1998 Debt Service Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 498,465	\$ (19,741)	\$ (19,241)
REVENUES:			
Property Tax	44,839	500	500
TOTAL REVENUE	44,839	500	500
TOTAL AVAILABLE FUNDS	543,304	(19,241)	(18,741)
EXPENDITURES			
Parks	898,321	-	-
TOTAL EXPENDITURES	898,321	-	-
TRANSFERS TO/FROM OTHER FUNDS	335,276	-	-
FUND BALANCE, DECEMBER 31	\$ (19,741)	\$ (19,241)	\$ (18,741)

This fund collected a property tax to make debt service payments on debt that matured in 2016. The negative fund balance will be eliminated as delinquent property tax payments are collected over the next several years.

Combined Statement of Budgeted Revenues and Expenditures - R&S Series Bonds Debt Service Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ -	\$ -	\$ 59,431
REVENUES:			
Other Revenues	-	-	-
Bond Proceeds	7,340,000	-	-
Premium on issuance	224,704	-	-
TOTAL REVENUE	7,564,704	-	-
TOTAL AVAILABLE FUNDS	7,564,704	-	59,431
EXPENDITURES			
Public Works	9,502,693	1,869,750	1,889,400
TOTAL EXPENDITURES	9,502,693	1,869,750	1,889,400
TRANSFERS TO/FROM OTHER FUNDS	1,937,989	1,929,181	1,889,400
FUND BALANCE, DECEMBER 31	\$ -	\$ 59,431	\$ 59,431

Includes additional budgetary savings transfer of \$59,431 during 2016.

Combined Statement of Budgeted Revenues and Expenditures - City Hall Bonds 2004 Debt Service Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 2	\$ 2	\$ 412,590
REVENUES:			
Other Revenues	6	-	-
TOTAL REVENUE	6	-	-
TOTAL AVAILABLE FUNDS	8	2	412,590
EXPENDITURES			
Debt Service	1,519,919	1,526,101	1,575,963
TOTAL EXPENDITURES	1,519,919	1,526,101	1,575,963
TRANSFERS TO/FROM OTHER FUNDS	1,519,913	1,938,689	1,575,963
FUND BALANCE, DECEMBER 31	\$ 2	\$ 412,590	\$ 412,590

Includes additional budgetary savings transfer of \$412,588 during 2016.

Combined Statement of Budgeted Revenues and Expenditures - 2013 Parks Bonds Debt Service Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 27	\$ 38	\$ 43
REVENUES:			
Other Revenues	11	5	5
TOTAL REVENUE	11	5	5
TOTAL AVAILABLE FUNDS	38	43	48
EXPENDITURES			
Parks	1,910,075	1,969,476	2,032,276
TOTAL EXPENDITURES	1,910,075	1,969,476	2,032,276
TRANSFERS TO/FROM OTHER FUNDS	1,910,075	1,969,476	2,032,276
FUND BALANCE, DECEMBER 31	\$ 38	\$ 43	\$ 48

Combined Statement of Budgeted Revenues and Expenditures - 2016 Parks Bonds Debt Service Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 1,866	\$ 1,869	\$ 1,869
REVENUES:			
Other Revenues	3	-	-
TOTAL REVENUE	3	-	-
TOTAL AVAILABLE FUNDS	1,869	1,869	1,869
EXPENDITURES			
Parks	382,681	376,531	349,653
TOTAL EXPENDITURES	382,681	376,531	349,653
TRANSFERS TO/FROM OTHER FUNDS	382,681	376,531	349,653
FUND BALANCE, DECEMBER 31	\$ 1,869	\$ 1,869	\$ 1,869

Combined Statement of Budgeted Revenues and Expenditures - 2009A Parks Bonds Debt Service Fund			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 59	\$ -	\$ -
REVENUES:			
Other Revenues	-	-	-
TOTAL REVENUE	-	-	-
TOTAL AVAILABLE FUNDS	59	-	-
EXPENDITURES			
Parks	-	-	-
Payments to bond escrow agent	-	-	-
TOTAL EXPENDITURES	-	-	-
TRANSFERS TO/FROM OTHER FUNDS	(59)	-	-
FUND BALANCE, DECEMBER 31	\$ -	\$ -	\$ -

Refunded with 2014 COPS during FY2014.

Combined Statement of Budgeted Revenues and Expenditures - 2009B Parks Bonds Debt Service Fund			
	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 123	\$ -	\$ -
REVENUES:			
Other Revenues	-	-	-
Intergovernmental	-	-	-
TOTAL REVENUE	-	-	-
TOTAL AVAILABLE FUNDS	123	-	-
EXPENDITURES			
Parks	-	-	-
Payments to bond escrow agent	-	-	-
TOTAL EXPENDITURES	-	-	-
TRANSFERS TO/FROM OTHER FUNDS	(123)	-	-
FUND BALANCE, DECEMBER 31	\$ -	\$ -	\$ -

Refunded with 2014 COPS during FY2014.

Combined Statement of Budgeted Revenues and Expenditures - 2014 Parks Bonds Debt Service Fund	2015 ACTUAL	2016 PROJECTED	2017 BUDGET
FUND BALANCE, JANUARY 1	\$ 756	\$ 942	\$ 207,425
REVENUES:			
Other Revenues	4	1	1
TOTAL REVENUE	4	1	1
TOTAL AVAILABLE FUNDS	760	943	207,426
EXPENDITURES			
Parks	573,950	577,350	580,550
TOTAL EXPENDITURES	573,950	577,350	580,550
TRANSFERS TO/FROM OTHER FUNDS	574,132	783,832	580,550
FUND BALANCE, DECEMBER 31	\$ 942	\$ 207,425	\$ 207,426
<p>Refunded 2009 A & B COPS during FY2014. Includes additional budgetary savings transfer of \$206,482 during 2016.</p>			



MISCELLANEOUS STATISTICAL AND DEMOGRAPHIC DATA

Date of Incorporation as a third class city.....	June 1, 1988
Form of government.....	Mayor/Council/City Administrator
Area.....	32 square miles
Miles of streets maintained by City.....	175
Miles of sidewalks maintained by City.....	350
Police protection:	
Number of full-time employees.....	103
Commissioned officers.....	94
Other full-time employees.....	9
Police Station.....	1
Total employees, full-time.....	231

Fire protection:

The City's coverage is provided by two districts:
 Metro West Fire Protection District
 Monarch Fire Protection District

The City is served by the Parkway and Rockwood School Districts.

The City's electricity is supplied by Ameren UE Company; natural gas is supplied by Laclede Gas Company; water is provided by Missouri-American Water Company; sewer service is provided by Metropolitan St. Louis Sewer District. All four of the aforementioned companies are publicly held utilities. The libraries serving the City of Chesterfield are the Daniel Boone, Samuel C. Sachs and the Thornhill branches of the St. Louis County Library System.

Population:

1988	28,436
1994	42,325
2000	46,802
2010	47,484

Median family income:

1986	\$ 61,800
2000	102,987
2015	96,851

Per capita income:

1987	\$ 21,912
2000	43,288
2015	51,313

Principal Taxpayers :

<u>Name</u>	<u>Assessed Value</u>
Chapter 100 St Louis County	\$ 33,893,380
Chesterfield Mall	25,954,720
St Louis County Missouri	17,397,830
THF Development L L C	16,791,140
St Louis Premium Outlets	15,292,000
Taubman Prestige Outlets of Chesterfield	12,261,490
THF Chesterfield Development LLC	10,245,340
FSP Timberlake Corp	8,734,340
Baxter Crossing Apartments Associates	8,139,600
St Lukes Episcopal Presbyterian Hospital	7,706,430

Note: Principal taxpayers based on 2015 valuation. 2016 valuations by taxpayers were not available in time for publication.

Source: St Louis County - Top 100 Assessments by Taxing Authority

Major Employers in Chesterfield:

<u>Company</u>	<u>Type of Business</u>	<u>Employees</u>
St. Luke's Hospital	Full-Service Community Medical Facility	3,507
Reinsurance Group of America	Reinsurance for Life Insurance Companies	1,426
Parkway School District	Public School District	1,167
Monsanto	Bio-Tech Plant Science Research and Development	1,120
Mercy Health	Headquarters of Mercy Health	1,059
Delmar Gardens Enterprises	Skilled Nursing Centers and Retirement Communities	823
MOHELA	Missouri Higher Education Loan Authority	547
Pfizer	A global pharmaceutical corporation	479
Dierbergs	Supermarket Headquarters & Local Stores	449
Builder's Bloc	Residential & Commercial Construction Subcontractor	400

The City of Chesterfield covers approximately 32 square miles in suburban St. Louis County. The City is a thriving residential and business community. Twenty-two miles from downtown St. Louis, the City of Chesterfield is located on the western edge of the St. Louis County. Six-lane I-64 (U.S. Hwy. 40) connects the City with the Mississippi and Missouri waterfronts. A network of other roadways serves the community providing access to work, schools, churches, shopping, and State of Missouri and St. Louis County parks.

The City was incorporated under Missouri law as a third class city on June 1, 1988, and has operated under a mayor/council/administrator form of government since that time. Policy-making and legislative authority are vested in a governing council consisting of the Mayor and eight City Council members. The City Council is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring the City Administrator, City Attorney, Judge, and Prosecuting Attorney. The City Administrator is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the City and for appointing the heads of the various departments. The City Council is elected on a non-partisan basis. Council members serve two-year staggered terms, with four Council members elected each year. The Mayor is elected at-large to serve a four-year term. The City provides a full range of municipal services. These services include legislative, administrative, police services, judicial, planning, public works, and parks and recreation.

Additional information on the City of Chesterfield can be obtained on the City's website: www.chesterfield.mo.us.

AFFIDAVIT OF PUBLICATION

STATE OF MISSOURI
COUNTY OF ST. LOUIS

} S.S.

Page 1 of 1

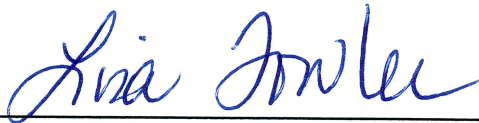
Before the undersigned Notary Public personally appeared **Lisa Fowler** on behalf of **THE COUNTIAN, ST. LOUIS COUNTY** who, being duly sworn, attests that said newspaper is qualified under the provisions of Missouri law governing public notices to publish, and did so publish, the notice annexed hereto, starting with the **November 26, 2016** edition and ending with the **November 26, 2016** edition, for a total of 1 publications:

11/26/2016

CITY OF CHESTERFIELD -
PUBLIC NOTICE
PROPOSED FY2017 BUDGET -
PUBLIC HEARING
MONDAY, DECEMBER 5, 2016 -
6:30PM

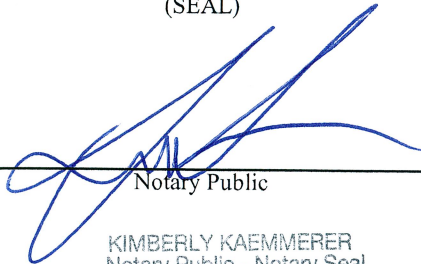
The City of Chesterfield will hold a public hearing on the proposed budget for Fiscal Year 2017 at 6:30 p.m., Monday, December 5, 2016, in the Council Chambers, 690 Chesterfield Parkway West, Chesterfield, Missouri 63017. A copy of the proposed budget is available for public inspection at City Hall at the same address during the hours of 8:30 a.m. and 5:00 p.m., Monday through Friday.

Craig D. White
Finance Director
11216088 County Nov 26, 2016



Lisa Fowler

Subscribed & sworn before me this 29 day of Nov, 2016
(SEAL)



Notary Public

KIMBERLY KAEMMERER
Notary Public - Notary Seal
State of Missouri, St Louis City
Commission #14967146
My Commission Expires Apr 27, 2018

RESOLUTION # 428

**A RESOLUTION ADOPTING THE BUDGET FOR THE CITY OF
CHESTERFIELD FOR THE YEAR BEGINNING ON JANUARY 1, 2017 AND
ENDING ON DECEMBER 31, 2017**

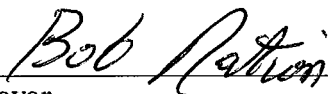
WHEREAS, the City of Chesterfield has adopted an ordinance providing for a fiscal year which begins on January 1 of each year and ends on December 31 of each year, and

WHEREAS, the City of Chesterfield, by ordinance, has directed the City Administrator to prepare a proposed budget, and

WHEREAS, the City has held a public hearing with regard to the adoption of the budget for the year beginning January 1, 2017 and ending December 31, 2017,

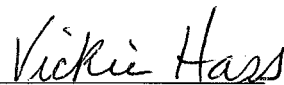
**NOW THEREFORE BE IT RESOLVED THAT THE CITY OF
CHESTERFIELD** adopts the attached budget as its budget for the fiscal year beginning January 1, 2017 and ending December 31, 2017.

Passed and adopted this 5th day of December 2016.



Mayor

Attest:



City Clerk



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Fund 001 - General Fund		
Division 011 - Legislative		
Personnel Services		
5114	Salaries elected officials	60,000.00
5120	Social security	4,590.00
5122	Workers compensation	47.00
5125	Insurance life	1,500.00
5199	Personnel Expenditure Budgetary Savings	(840.00)
	<i>Personnel Services Totals</i>	<i>\$65,297.00</i>
Contractual Services		
5249	Memberships & subscriptions	400.00
5251	Miscellaneous contractual	2,500.00
5277	Training & continuing education	6,350.00
	<i>Contractual Services Totals</i>	<i>\$9,250.00</i>
Commodities		
5313	Department supplies	2,900.00
	<i>Commodities Totals</i>	<i>\$2,900.00</i>
	Division 011 - Legislative Totals	\$77,447.00
Division 031 - Customer Service		
Personnel Services		
5111	Salaries regular/full-time	147,057.00
5112	Salaries parttime/temporary	15,600.00
5120	Social security	12,443.00
5122	Workers compensation	113.00
5124	Insurance health	14,099.00
5125	Insurance life	321.00
5126	Insurance-dental	1,085.00
5127	Insurance disability	366.00
5130	Retirement program	13,013.00
5199	Personnel Expenditure Budgetary Savings	(11,973.00)
	<i>Personnel Services Totals</i>	<i>\$192,124.00</i>
Contractual Services		
5223	Election expense	25,000.00
5249	Memberships & subscriptions	900.00
5251	Miscellaneous contractual	300.00
5277	Training & continuing education	3,850.00
	<i>Contractual Services Totals</i>	<i>\$30,050.00</i>
Commodities		
5313	Department supplies	600.00
5343	Uniforms	200.00
	<i>Commodities Totals</i>	<i>\$800.00</i>
	Division 031 - Customer Service Totals	\$222,974.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Division 034 - Finance		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	360,435.00
5112	Salaries parttime/temporary	10,000.00
5120	Social security	28,338.00
5122	Workers compensation	275.00
5124	Insurance health	42,297.00
5125	Insurance life	1,052.00
5126	Insurance-dental	2,206.00
5127	Insurance disability	931.00
5130	Retirement program	29,635.00
5199	Personnel Expenditure Budgetary Savings	(14,818.00)
<i>Personnel Services Totals</i>		<u>\$460,351.00</u>
<i>Contractual Services</i>		
5210	Advertising	225.00
5211	Audit services	25,000.00
5249	Memberships & subscriptions	2,540.00
5251	Miscellaneous contractual	760.00
5260	Printing & binding	3,250.00
5261	Professional services	950.00
5277	Training & continuing education	3,760.00
<i>Contractual Services Totals</i>		<u>\$36,485.00</u>
<i>Commodities</i>		
5313	Department supplies	1,000.00
5343	Uniforms	300.00
<i>Commodities Totals</i>		<u>\$1,300.00</u>
Division 034 - Finance Totals		<u>\$498,136.00</u>



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Division 036 - Central Services		
<i>Personnel Services</i>		
5131	Health reimbursement	100,000.00
5199	Personnel Expenditure Budgetary Savings	(14,783.00)
<i>Personnel Services Totals</i>		<u>\$85,217.00</u>
<i>Contractual Services</i>		
5210	Advertising	26,500.00
5212	Boards & commissions program	13,300.00
5222	Education Reimb/Training	20,000.00
5224	Employee recruitment	10,000.00
5225	Employee relations	11,650.00
5240	Insurance	470,000.00
5247	Maintenance & repair-equipment	1,000.00
5249	Memberships & subscriptions	14,985.00
5251	Miscellaneous contractual	134,900.00
5252	Postage	27,500.00
5260	Printing & binding	1,800.00
5261	Professional services	32,800.00
5262	Public relations	42,000.00
5264	Legal services	258,500.00
5268	Rental equipment	25,500.00
5276	Telephone	83,800.00
5289	Wellness program	5,850.00
<i>Contractual Services Totals</i>		<u>\$1,180,085.00</u>
<i>Commodities</i>		
5325	Miscellaneous supplies	13,000.00
5330	Office supplies	15,000.00
<i>Commodities Totals</i>		<u>\$28,000.00</u>
<i>Other finance use and source</i>		
5990	Operating transfers out	1,575,963.00
<i>Other finance use and source Totals</i>		<u>\$1,575,963.00</u>
Division 036 - Central Services Totals		<u>\$2,869,265.00</u>
Division 037 - Information Technology		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	295,380.00
5120	Social security	22,673.00
5122	Workers compensation	119.00
5124	Insurance health	18,134.00
5125	Insurance life	666.00
5126	Insurance-dental	680.00
5127	Insurance disability	754.00
5130	Retirement program	23,710.00
5199	Personnel Expenditure Budgetary Savings	(6,406.00)
<i>Personnel Services Totals</i>		<u>\$355,710.00</u>



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Contractual Services</i>		
5221	Data processing	113,800.00
5247	Maintenance & repair-equipment	15,000.00
5249	Memberships & subscriptions	500.00
5251	Miscellaneous contractual	103,500.00
5261	Professional services	5,000.00
5277	Training & continuing education	7,500.00
<i>Contractual Services Totals</i>		<u>\$245,300.00</u>
<i>Commodities</i>		
5313	Department supplies	3,000.00
5350	Computer equip under \$5,000	20,000.00
<i>Commodities Totals</i>		<u>\$23,000.00</u>
<i>Capital Outlay</i>		
5410	Computer equipment	33,000.00
<i>Capital Outlay Totals</i>		<u>\$33,000.00</u>
Division 037 - Information Technology Totals		<u>\$657,010.00</u>
Division 038 - Municipal Court		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	147,812.00
5113	Salaries overtime	6,000.00
5120	Social security	11,767.00
5122	Workers compensation	90.00
5124	Insurance health	24,163.00
5125	Insurance life	338.00
5126	Insurance-dental	1,425.00
5127	Insurance disability	381.00
5130	Retirement program	12,305.00
5199	Personnel Expenditure Budgetary Savings	(6,229.00)
<i>Personnel Services Totals</i>		<u>\$198,052.00</u>
<i>Contractual Services</i>		
5221	Data processing	5,000.00
5249	Memberships & subscriptions	345.00
5251	Miscellaneous contractual	6,600.00
5260	Printing & binding	4,500.00
5261	Professional services	43,406.00
5277	Training & continuing education	3,000.00
<i>Contractual Services Totals</i>		<u>\$62,851.00</u>
<i>Commodities</i>		
5313	Department supplies	2,000.00
<i>Commodities Totals</i>		<u>\$2,000.00</u>
Division 038 - Municipal Court Totals		<u>\$262,903.00</u>



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Division 041 - Police		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	6,628,111.00
5113	Salaries overtime	113,500.00
5115	Police holiday pay	160,000.00
5120	Social security	527,973.00
5122	Workers compensation	161,589.00
5124	Insurance health	760,683.00
5125	Insurance life	15,470.00
5126	Insurance-dental	54,899.00
5127	Insurance disability	17,180.00
5130	Retirement program	552,129.00
5199	Personnel Expenditure Budgetary Savings	(141,655.00)
<i>Personnel Services Totals</i>		\$8,849,879.00
<i>Contractual Services</i>		
5221	Data processing	3,420.00
5244	Investigative expenses	3,420.00
5246	Maintenance & repair-building	2,000.00
5247	Maintenance & repair-equipment	9,755.00
5248	Maintenance & repair vehicles	500.00
5249	Memberships & subscriptions	3,025.00
5250	CAPY - Chest. Alliance Prot. Yth	3,000.00
5251	Miscellaneous contractual	298,101.00
5260	Printing & binding	1,800.00
5261	Professional services	12,700.00
5268	Rental equipment	8,900.00
5273	Inmate Security Expense	12,600.00
5277	Training & continuing education	40,992.00
<i>Contractual Services Totals</i>		\$400,213.00
<i>Commodities</i>		
5312	Crime prevention supplies	8,500.00
5313	Department supplies	87,002.00
5315	Safety town supplies	5,685.00
5321	Investigative supplies	2,000.00
5325	Miscellaneous supplies	1,500.00
5343	Uniforms	64,200.00
<i>Commodities Totals</i>		\$168,887.00
<i>Capital Outlay</i>		
5460	Automobiles & trucks	264,224.00
<i>Capital Outlay Totals</i>		\$264,224.00
Division 041 - Police Totals		\$9,683,203.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Division 051 - City Administrator		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	220,709.00
5120	Social security	16,884.00
5122	Workers compensation	141.00
5124	Insurance health	10,064.00
5125	Insurance life	702.00
5126	Insurance-dental	506.00
5127	Insurance disability	508.00
5130	Retirement program	17,657.00
5199	Personnel Expenditure Budgetary Savings	(658.00)
<i>Personnel Services Totals</i>		<u>\$266,513.00</u>
<i>Contractual Services</i>		
5249	Memberships & subscriptions	2,450.00
5277	Training & continuing education	6,889.00
<i>Contractual Services Totals</i>		<u>\$9,339.00</u>
<i>Commodities</i>		
5313	Department supplies	100.00
5343	Uniforms	200.00
<i>Commodities Totals</i>		<u>\$300.00</u>
Division 051 - City Administrator Totals		<u>\$276,152.00</u>
Division 052 - ACA - Economic Development		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	135,226.00
5120	Social security	12,640.00
5122	Workers compensation	94.00
5124	Insurance health	14,099.00
5125	Insurance life	646.00
5126	Insurance-dental	1,251.00
5127	Insurance disability	430.00
5130	Retirement program	13,218.00
5199	Personnel Expenditure Budgetary Savings	(2,290.00)
<i>Personnel Services Totals</i>		<u>\$175,314.00</u>
<i>Contractual Services</i>		
5210	Advertising	6,000.00
5220	Economic development	5,000.00
5227	Environmental Expenditures	10,000.00
5249	Memberships & subscriptions	1,405.00
5251	Miscellaneous contractual	7,567.00
5260	Printing & binding	2,000.00
5277	Training & continuing education	9,250.00
<i>Contractual Services Totals</i>		<u>\$41,222.00</u>
<i>Commodities</i>		
5313	Department supplies	500.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Commodities Totals</i>		\$500.00
Division 052 - ACA - Economic Development Totals		\$217,036.00
Division 061 - Planning		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	722,897.00
5112	Salaries parttime/temporary	15,000.00
5113	Salaries overtime	3,000.00
5120	Social security	56,679.00
5122	Workers compensation	4,262.00
5124	Insurance health	94,658.00
5125	Insurance life	1,867.00
5126	Insurance-dental	5,894.00
5127	Insurance disability	1,944.00
5130	Retirement program	59,272.00
5199	Personnel Expenditure Budgetary Savings	(20,770.00)
<i>Personnel Services Totals</i>		\$944,703.00
<i>Contractual Services</i>		
5210	Advertising	8,000.00
5221	Data processing	3,950.00
5232	Landmark Preservation	660.00
5247	Maintenance & repair-equipment	5,200.00
5249	Memberships & subscriptions	4,620.00
5251	Miscellaneous contractual	8,660.00
5260	Printing & binding	2,000.00
5261	Professional services	5,750.00
5277	Training & continuing education	8,070.00
<i>Contractual Services Totals</i>		\$46,910.00
<i>Commodities</i>		
5313	Department supplies	1,950.00
5342	Tools	10,100.00
5343	Uniforms	600.00
<i>Commodities Totals</i>		\$12,650.00
Division 061 - Planning Totals		\$1,004,263.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Division 071 - Engineering		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	570,480.00
5112	Salaries parttime/temporary	14,000.00
5113	Salaries overtime	3,000.00
5120	Social security	44,942.00
5122	Workers compensation	722.00
5124	Insurance health	54,355.00
5125	Insurance life	1,532.00
5126	Insurance-dental	3,016.00
5127	Insurance disability	1,462.00
5130	Retirement program	46,998.00
5199	Personnel Expenditure Budgetary Savings	(21,218.00)
<i>Personnel Services Totals</i>		<u>\$719,289.00</u>
<i>Contractual Services</i>		
5210	Advertising	10,520.00
5221	Data processing	7,200.00
5247	Maintenance & repair-equipment	750.00
5249	Memberships & subscriptions	3,455.00
5251	Miscellaneous contractual	22,460.00
5261	Professional services	20,000.00
5277	Training & continuing education	8,660.00
<i>Contractual Services Totals</i>		<u>\$73,045.00</u>
<i>Commodities</i>		
5313	Department supplies	6,500.00
5342	Tools	1,000.00
5343	Uniforms	2,400.00
<i>Commodities Totals</i>		<u>\$9,900.00</u>
Division 071 - Engineering Totals		<u>\$802,234.00</u>
Division 072 - Street Maintenance		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	1,361,419.00
5113	Salaries overtime	40,000.00
5120	Social security	107,209.00
5122	Workers compensation	64,772.00
5124	Insurance health	205,409.00
5125	Insurance life	3,219.00
5126	Insurance-dental	13,647.00
5127	Insurance disability	3,636.00
5130	Retirement program	112,113.00
5199	Personnel Expenditure Budgetary Savings	(75,301.00)
<i>Personnel Services Totals</i>		<u>\$1,836,123.00</u>



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Contractual Services</i>		
5242	Residential Street Tree Program	60,000.00
5249	Memberships & subscriptions	650.00
5251	Miscellaneous contractual	360,100.00
5268	Rental equipment	7,000.00
5275	Taxes	24,000.00
5276	Telephone	3,800.00
5277	Training & continuing education	6,525.00
5285	Utilities-electric	30,000.00
5286	Utilities-gas	14,000.00
5287	Utilities-water	3,200.00
5288	Utilities-sewer	2,500.00
<i>Contractual Services Totals</i>		\$511,775.00
<i>Commodities</i>		
5313	Department supplies	255,000.00
5340	Salt & abrasives	275,300.00
5342	Tools	5,500.00
5343	Uniforms	12,500.00
<i>Commodities Totals</i>		\$548,300.00
<i>Capital Outlay</i>		
5440	Machinery & equipment	146,600.00
<i>Capital Outlay Totals</i>		\$146,600.00
Division 072 - Street Maintenance Totals		\$3,042,798.00
Division 073 - Vehicle Maintenance		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	291,689.00
5113	Salaries overtime	12,000.00
5120	Social security	23,232.00
5122	Workers compensation	5,857.00
5124	Insurance health	32,233.00
5125	Insurance life	671.00
5126	Insurance-dental	2,676.00
5127	Insurance disability	760.00
5130	Retirement program	24,295.00
5199	Personnel Expenditure Budgetary Savings	(5,461.00)
<i>Personnel Services Totals</i>		\$387,952.00
<i>Contractual Services</i>		
5247	Maintenance & repair-equipment	95,000.00
5248	Maintenance & repair vehicles	115,000.00
5249	Memberships & subscriptions	16,300.00
5251	Miscellaneous contractual	2,000.00
5268	Rental equipment	5,000.00
5277	Training & continuing education	2,400.00
<i>Contractual Services Totals</i>		\$235,700.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Commodities</i>		
5313	Department supplies	12,500.00
5318	Gasoline & oil	380,000.00
5342	Tools	8,000.00
5343	Uniforms	2,000.00
<i>Commodities Totals</i>		<u>\$402,500.00</u>
<i>Capital Outlay</i>		
5440	Machinery & equipment	18,000.00
<i>Capital Outlay Totals</i>		<u>\$18,000.00</u>
Division 073 - Vehicle Maintenance Totals		<u>\$1,044,152.00</u>
Division 075 - Street Lights		
<i>Contractual Services</i>		
5251	Miscellaneous contractual	12,000.00
5274	Street lighting	20,000.00
<i>Contractual Services Totals</i>		<u>\$32,000.00</u>
Division 075 - Street Lights Totals		<u>\$32,000.00</u>
Division 076 - Facility Maintenance		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	334,343.00
5112	Salaries parttime/temporary	26,000.00
5113	Salaries overtime	4,500.00
5120	Social security	27,910.00
5122	Workers compensation	2,335.00
5124	Insurance health	52,361.00
5125	Insurance life	766.00
5126	Insurance-dental	3,356.00
5127	Insurance disability	865.00
5130	Retirement program	29,187.00
5199	Personnel Expenditure Budgetary Savings	(7,599.00)
<i>Personnel Services Totals</i>		<u>\$474,024.00</u>
<i>Contractual Services</i>		
5246	Maintenance & repair-building	38,000.00
5247	Maintenance & repair-equipment	32,000.00
5249	Memberships & subscriptions	200.00
5251	Miscellaneous contractual	59,000.00
5268	Rental equipment	500.00
5277	Training & continuing education	1,000.00
5285	Utilities-electric	147,000.00
5286	Utilities-gas	51,000.00
5287	Utilities-water	16,000.00
5288	Utilities-sewer	4,000.00
<i>Contractual Services Totals</i>		<u>\$348,700.00</u>



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Commodities</i>		
5313	Department supplies	48,000.00
5340	Salt & abrasives	1,000.00
5342	Tools	12,000.00
5343	Uniforms	3,400.00
<i>Commodities Totals</i>		<u>\$64,400.00</u>
<i>Capital Outlay</i>		
5470	Improvements building & grounds	40,000.00
<i>Capital Outlay Totals</i>		<u>\$40,000.00</u>
Division 076 - Facility Maintenance Totals		<u>\$927,124.00</u>
Fund 001 - General Fund Totals		<u>\$21,616,697.00</u>
Fund 110 - Sewer lateral fund		
Division 072 - Street Maintenance		
<i>Contractual Services</i>		
5245	Maint. repair sewer lateral	460,000.00
<i>Contractual Services Totals</i>		<u>\$460,000.00</u>
<i>Other finance use and source</i>		
5990	Operating transfers out	49,678.00
<i>Other finance use and source Totals</i>		<u>\$49,678.00</u>
Division 072 - Street Maintenance Totals		<u>\$509,678.00</u>
Fund 110 - Sewer lateral fund Totals		<u>\$509,678.00</u>
Fund 111 - Chesterfield Valley TIF Fund		
Division 072 - Street Maintenance		
<i>Contractual Services</i>		
5261	Professional services	211,803.00
<i>Contractual Services Totals</i>		<u>\$211,803.00</u>
Division 072 - Street Maintenance Totals		<u>\$211,803.00</u>
Fund 111 - Chesterfield Valley TIF Fund Totals		<u>\$211,803.00</u>
Fund 114 - Police forfeiture fund		
Division 041 - Police		
<i>Commodities</i>		
5313	Department supplies	157,275.00
<i>Commodities Totals</i>		<u>\$157,275.00</u>
Division 041 - Police Totals		<u>\$157,275.00</u>
Fund 114 - Police forfeiture fund Totals		<u>\$157,275.00</u>



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Fund 119 - Parks sales tax		
Division 084 - Parks and Recreation		
Personnel Services		
5111	Salaries regular/full-time	1,965,910.00
5112	Salaries parttime/temporary	132,500.00
5113	Salaries overtime	35,000.00
5120	Social security	160,911.00
5122	Workers compensation	52,525.00
5124	Insurance health	281,933.00
5125	Insurance life	4,638.00
5126	Insurance-dental	19,355.00
5127	Insurance disability	5,025.00
5130	Retirement program	168,273.00
5199	Personnel Expenditure Budgetary Savings	(20,707.00)
Personnel Services Totals		\$2,805,363.00
Contractual Services		
5210	Advertising	29,650.00
5221	Data processing	5,000.00
5224	Employee recruitment	2,000.00
5246	Maintenance & repair-building	95,000.00
5247	Maintenance & repair-equipment	65,000.00
5249	Memberships & subscriptions	2,600.00
5251	Miscellaneous contractual	581,500.00
5260	Printing & binding	20,000.00
5261	Professional services	60,000.00
5263	Subdivision beautification	1,500.00
5268	Rental equipment	10,000.00
5271	Licenses/permits	3,000.00
5275	Taxes	45,000.00
5276	Telephone	4,000.00
5277	Training & continuing education	24,500.00
5285	Utilities-electric	255,000.00
5286	Utilities-gas	650.00
5287	Utilities-water	135,000.00
5288	Utilities-sewer	45,000.00
5299	Special Projects	43,000.00
Contractual Services Totals		\$1,427,400.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Commodities</i>		
5313	Department supplies	461,000.00
5325	Miscellaneous supplies	215,350.00
5326	Arts & Entertainment	216,400.00
5330	Office supplies	2,500.00
5342	Tools	8,500.00
5343	Uniforms	21,500.00
<i>Commodities Totals</i>		\$925,250.00
<i>Capital Outlay</i>		
5440	Machinery & equipment	39,500.00
5460	Automobiles & trucks	53,500.00
5470	Improvements building & grounds	128,000.00
5480	Improvements other than building	65,000.00
<i>Capital Outlay Totals</i>		\$286,000.00
<i>Other finance use and source</i>		
5990	Operating transfers out	2,962,479.00
<i>Other finance use and source Totals</i>		\$2,962,479.00
Division 084 - Parks and Recreation Totals		\$8,406,492.00
Division 087 - CVAC Concession		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	137,728.00
5112	Salaries parttime/temporary	100,000.00
5120	Social security	18,186.00
5122	Workers compensation	8,641.00
5124	Insurance health	8,070.00
5125	Insurance life	318.00
5126	Insurance-dental	680.00
5127	Insurance disability	357.00
5130	Retirement program	19,018.00
5199	Personnel Expenditure Budgetary Savings	(8,461.00)
<i>Personnel Services Totals</i>		\$284,537.00
<i>Contractual Services</i>		
5247	Maintenance & repair-equipment	15,000.00
5251	Miscellaneous contractual	15,000.00
5261	Professional services	1,000.00
5271	Licenses/permits	5,250.00
<i>Contractual Services Totals</i>		\$36,250.00
<i>Commodities</i>		
5313	Department supplies	321,000.00
5343	Uniforms	1,750.00
<i>Commodities Totals</i>		\$322,750.00
<i>Capital Outlay</i>		
5440	Machinery & equipment	10,000.00
<i>Capital Outlay Totals</i>		\$10,000.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Division 087 - CVAC Concession Totals		\$653,537.00
Division 088 - Central Park - Concession		
<i>Personnel Services</i>		
5112	Salaries parttime/temporary	25,000.00
5120	Social security	1,913.00
5199	Personnel Expenditure Budgetary Savings	(5,883.00)
<i>Personnel Services Totals</i>		\$21,030.00
<i>Contractual Services</i>		
5247	Maintenance & repair-equipment	3,000.00
5251	Miscellaneous contractual	5,700.00
5271	Licenses/permits	750.00
<i>Contractual Services Totals</i>		\$9,450.00
<i>Commodities</i>		
5313	Department supplies	30,000.00
<i>Commodities Totals</i>		\$30,000.00
<i>Capital Outlay</i>		
5440	Machinery & equipment	16,000.00
<i>Capital Outlay Totals</i>		\$16,000.00
Division 088 - Central Park - Concession Totals		\$76,480.00
Fund 119 - Parks sales tax Totals		\$9,136,509.00
Fund 120 - Capital improvement sales tax		
Division 079 - Capital Projects		
<i>Personnel Services</i>		
5111	Salaries regular/full-time	198,935.00
5112	Salaries parttime/temporary	10,000.00
5120	Social security	15,984.00
5122	Workers compensation	250.00
5124	Insurance health	18,134.00
5125	Insurance life	448.00
5126	Insurance-dental	1,425.00
5127	Insurance disability	505.00
5130	Retirement program	16,715.00
<i>Personnel Services Totals</i>		\$262,396.00
<i>Contractual Services</i>		
5251	Miscellaneous contractual	90,000.00
5261	Professional services	285,000.00
<i>Contractual Services Totals</i>		\$375,000.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
<i>Capital Outlay</i>		
5440	Machinery & equipment	130,000.00
5470	Improvements building & grounds	305,000.00
5490	Street improvements	4,795,000.00
5495	Storm sewer improvements	20,000.00
5497	Sidewalks improvements	500,000.00
<i>Capital Outlay Totals</i>		\$5,750,000.00
<i>Other finance use and source</i>		
5990	Operating transfers out	1,889,400.00
<i>Other finance use and source Totals</i>		\$1,889,400.00
Division 079 - Capital Projects Totals		\$8,276,796.00
Fund 120 - Capital improvement sales tax Totals		\$8,276,796.00
Fund 405 - Debt service R&S I		
Division 072 - Street Maintenance		
<i>Other finance use and source</i>		
5600	Principal payment	1,795,000.00
5601	Interest expense	94,050.00
5602	Trustee/Agent Fees	350.00
<i>Other finance use and source Totals</i>		\$1,889,400.00
Division 072 - Street Maintenance Totals		\$1,889,400.00
Fund 405 - Debt service R&S I Totals		\$1,889,400.00
Fund 420 - COPs 2004 City Hall		
Division 036 - Central Services		
<i>Other finance use and source</i>		
5600	Principal payment	1,210,000.00
5601	Interest expense	361,763.00
5602	Trustee/Agent Fees	4,200.00
<i>Other finance use and source Totals</i>		\$1,575,963.00
Division 036 - Central Services Totals		\$1,575,963.00
Fund 420 - COPs 2004 City Hall Totals		\$1,575,963.00
Fund 422 - COPs 2005 Parks		
Division 084 - Parks and Recreation		
<i>Other finance use and source</i>		
5600	Principal payment	1,340,000.00
5601	Interest expense	689,776.00
5602	Trustee/Agent Fees	2,500.00
<i>Other finance use and source Totals</i>		\$2,032,276.00
Division 084 - Parks and Recreation Totals		\$2,032,276.00
Fund 422 - COPs 2005 Parks Totals		\$2,032,276.00



Expense Budget Worksheet Report

Budget Year 2017

Account	Account Description	2017 City Council Approved
Fund 424 - 2008 Parks Phase II Certificate		
Division 079 - Capital Projects		
	<i>Other finance use and source</i>	
5600	Principal payment	255,000.00
5601	Interest expense	92,803.00
5602	Trustee/Agent Fees	1,850.00
	<i>Other finance use and source Totals</i>	<u>\$349,653.00</u>
	Division 079 - Capital Projects Totals	<u>\$349,653.00</u>
	Fund 424 - 2008 Parks Phase II Certificate Totals	<u>\$349,653.00</u>
Fund 428 - COPS 2014		
Division 079 - Capital Projects		
	<i>Other finance use and source</i>	
5600	Principal payment	350,000.00
5601	Interest expense	227,050.00
5602	Trustee/Agent Fees	3,500.00
	<i>Other finance use and source Totals</i>	<u>\$580,550.00</u>
	Division 079 - Capital Projects Totals	<u>\$580,550.00</u>
	Fund 428 - COPS 2014 Totals	<u>\$580,550.00</u>
	Net Grand Totals	<u><u>\$46,336,600.00</u></u>

GLOSSARY AND ACRONYMS OF FREQUENTLY USED TERMS

Account Number - A numerical code identifying revenues and expenditures by fund, department, activity, type and object.

Accounting Period - See **Fiscal Period**.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Activity - One of the tasks, goals, etc., of a departmental program.

Ad Valorem Tax - A tax based on value.

Agency Fund - A fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

Amended Budget - Refers to the budget approved by the City Council, as most recently amended.

Annual Budget - A budget applicable to a single fiscal year. See **Budget** and **Operating Budget**.

Appropriation - An authorization granted by the City Council to make expenditures and to incur obligations for purposes specified in the Budget.

Assessed Valuation - A value set on real estate or other property as a basis for levying taxes. The assessed valuation is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Asset - A comprehensive plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements.

Beginning Fund Balance - Fund balance available in a fund from the end of the prior year, for use in the following year.

Bond - A written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specified rate.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar - The schedule for completion of the various phases in the preparation of the budget, the calendar begins with the preparation of the budget forms and ends with the implementation of the budget.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating government body.

Budget Message - The opening section of the budget which provides City Council and the public with a general summary of the most important aspects of the budget, changes from previous years and the recommendation of the City Administrator.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and revenues.

Build America Bonds – Taxable municipal bonds that carry federal subsidies for the issuer.

Capital - An expenditure for a good that has an expected life of more than one (1) year and the cost of which is in excess of \$5,000. Capital items include real property, office equipment, furnishings and vehicles.

Capital Improvement Program - See **Capital Program**.

Capital Improvement Sales Tax Trust Fund - A special revenue fund used to account for the accumulation of resources from the one-half cent capital improvement sales tax, which is used to pay for principal and interest payments on the general obligation bonds (Series 1997) issued for street and sidewalk improvements.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditures in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Capital Projects Fund - A fund that is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

CDBG - Community Development Block Grant; a flexible program that provides communities with resources to address a wide range of unique community development needs. Community Development Block Grant;

Certificate Payment Fund - A fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest payments on the Public Works Facility

Certificates of Participation Series 1995.

Certificates of Participation (COPS) - Securities which represent a share of an issuer's lease payment. When a municipality finances a public facility through a lease-purchase transaction, the interest in that government's lease payment often is assigned to a third party that issues Certificates of Participation. The Certificates represent a share of the lease payment received by the investor.

Contingency - An appropriation of funds to cover unforeseen events that occur during the Fiscal Year, such as flood emergencies, extraordinary snowstorms, etc. (also used to meet revenue shortfalls). Funds are transferred to other budgetary accounts as authorized by the City Council.

Contractual Service - An expenditure for services performed by a non-employee. For example: Legal services, Utilities, insurance.

COPS – See Certificates of Participation.

Chesterfield Valley Tax Increment Financing Fund (Chesterfield Valley TIF Fund) - A capital projects fund used to account for all revenues and expenditures related to redevelopment in Chesterfield Valley.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Service Fund - A fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest payments on the General Obligation Parks Bond Issue Series 1995.

Deferred Revenue - Amounts for which asset recognition criteria have been met, but for which revenue recognition criteria have not been met. Under the modified accrual basis of accounting, amounts that are measurable but not available are one example of deferred revenue.

Department - The Department is the primary unit in city operations. Each unit is managed by a Department Head. Departments are generally composed of divisions and programs which share a common purpose or which perform similar duties.

Encumbrance - Commitments related to unperformed contracts for goods or services.

Expendable Trust Fund - A trust fund whose resources, including both principle and earnings, may be expended. Expendable trust funds are accounted for in essentially the same manner as governmental funds.

Expenditure - An expenditure is a decrease in net financial resources. This includes current operating expenses requiring the present or future use of current assets.

Fiscal Period - Any period at the end of which a government determines its financial position and the results of its operations. See **Accounting Period**.

Fiscal Year - The twelve month period on which the city operates its financial affairs. The City of Chesterfield's fiscal year is January 1 through December 31.

Franchise - A special privilege granted by a government permitting the continued use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

Fringe Benefits - Fringe benefits include the City's contribution to Social Security, Medicare, workers compensation, health insurance, life insurance, disability insurance, and the City's pension plan.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance - The equity of a fund. Oftentimes incorrectly referred to as "surplus." Each fund begins each year with a positive or negative fund balance.

GAAP - See Generally Accepted Accounting Principles.

GASB – see Governmental Accounting Standards Board.

General Fund - A fund used to account for all financial resources, except those required to be accounted for in another fund. The operating fund of the City.

General Obligation Bonds - Debt backed by the full faith and credit of a jurisdiction. General obligation bonds are payable from ad valorem property taxes and other general revenues.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

GFOA - Government Finance Officers Association of the United States and Canada; An association to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

GO Bonds – see General Obligation bonds.

Governmental Accounting Standards Board (GASB) - A board that establishes and improves standards of state and local governmental accounting and financial reporting that will result in

useful information for users of financial reports and guides and educates the public, including issuers, auditors, and users of those financial reports--setting body for government entities.

Governmental Fund Type - Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities except those accounted for in proprietary funds and fiduciary funds.

Intergovernmental Revenues - Revenues from other governments, primarily Federal, State and County grants, but also includes payments from other taxing jurisdictions.

Investments - Most commonly, securities held for the production of revenues in the form of interest. The term does not include fixed assets used in government operations.

Levy - The total amount of taxes, special assessments or service charges imposed by a government.

Line Item - An individual expenditure category listing in the budget (salary, supplies, etc.).

Modified Accrual Basis - The basis of accounting adapted to the governmental fund type. This basis measures resources available to the City.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

Notes Payable - In general, an unconditional written promise signed by the maker to pay a certain sum of money on demand or at a fixed or determinable time either to the bearer or to the order of a person designated therein.

Object - The smallest unit of budgetary accountability and control. For example: Regular Salaries, Postage, Equipment Rental.

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Expenses/Expenditures - The annual budget which provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating expenses are capital equipment and capital projects which are determined by a separate but interrelated process.

Ordinance - A formal legislative enactment by the governing board of a municipality.

Other Financing Sources - Governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets.

Parks Sales Tax Fund - A special revenue fund used to account for the accumulation of resources from the one-half cent parks sales tax passed in 2004 and effective April 2005. All parks and recreation activity is tracked in this fund.

Parks Construction Fund - A capital projects fund used to pay for the acquisition of land for parks and capital improvements to parks funded with the Parks General Obligation Bond Issue Series 1995.

Per Capita - By or for each person.

Personnel Services - All costs associated with employee compensation. For example: salaries, pension, health insurance.

P.O.S.T. - Police Officer Standards and Training; An academy that provides citizens with ethical, physically and psychologically competent, well educated, professionally trained, career oriented, motivated peace officers who are sensitive to the needs of the public.

PRACAC - Parks, Recreation & Arts Citizens Advisory Committee; a committee to assist in the development and implementation of a comprehensive parks and recreation program.

Program - A budgetary unit which encompasses specific and distinguishable lines of work performed by an organizational entity. For example: Police Administration, Street and Sewer Maintenance, Central Services.

Proposed Budget - The recommended City budget submitted by the City Administrator to the City Council.

Propositions R&S - Propositions placed on the November 1996 ballot for the passage of a one-half percent capital improvement sales tax and the passage of \$29,350,000 general obligation bonds for street (road) and sidewalk improvements. See **R&S**.

Public Works Facility Construction Fund - A capital projects fund used to account for the construction of a Public Works Facility funded with Public Works Facility Certificates of Participation Series 1995.

R&S - Propositions placed on the November 1996 ballot for the passage of a one-half cent capital improvement sales tax and the passage of \$29,350,000 general obligation bonds for street (road) and sidewalk improvements. See **Propositions R&S**.

R&S Construction Fund - A capital projects fund used to account for the capital improvements to streets and sidewalks funded under Propositions R&S.

Refunding - Refund or refinance of debt for a variety of reasons, most frequently to take advantage of more favorable interest rates. In other cases, debt is refinanced to change the structure of debt service payments or to escape unfavorable bond covenants.

Advance Refunding - Refunding by taking proceeds of new debt and placing them in an

escrow account that is subsequently used: to meet periodic principal and interest payments until call date or maturity; to pay the call premium (if redemption is at call date); and to redeem debt at call date or maturity. The City did advance refunding on the 1995 Parks bond issue in 1998 to take advantage of the low interest rates and saved nearly \$800,000 over the life of the original debt. This refunding result in “bond defeasance.”

Current Refunding - Refunding by paying off bondholders directly with proceeds of refunding debt. The situation may occur when refinancing takes place after the call date or at the debt’s maturity. The City did current refunding on Certificates of Participation for the construction of the Public Works Facility in 2002 and realized over \$240,000 in savings.

Reporting Entity - The oversight unit and all of its component units, if any, that are combined in the comprehensive annual financial report and general purpose financial statements.

Resolution - An informal establishment of policy by the governing board of a municipality.

Revenue - An increase in fund balance caused by an inflow of assets, usually cash.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specific purposes. GAAP only require the use of special revenue funds when legally mandated.

Statute - A written law enacted by a duly organized and constituted legislative body.

Tax Increment Financing - Financing secured by the anticipated incremental increase in tax revenues, resulting from the redevelopment of an area.

Taxes - Compulsory charges levied by a government to finance services performed for the common benefit.

Third Class City - All cities and towns in the State of Missouri containing three thousand or more inhabitants, not having adopted its own charter form of government.

TIF - Tax Increment Financing; a tool which has been used for redevelopment and community improvement projects.

Transfer - A transfer is a movement of monies from one fund, activity, department, or account to another. This includes budgetary funds and/or movement of assets.

Trust Fund - Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

User Charge - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Work Order - A written order authorizing and directing the performance of a certain task and issued

to the person who is to direct the work. Among the items of information included on the order are the nature and location of the job, specifications of the work to be performed and a job number, which is referred to in reporting the amount of labor, materials and equipment used.